



Proposed  
**Bayside City  
Council**  
2019/20 Budget



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## Mayor's Message

I am pleased to present the proposed 2019/20 Annual Budget and details about Council's priorities over the coming financial year.

In developing the proposed budget, Council has taken a balanced approach to providing quality, cost effective services to our community whilst delivering an accelerated infrastructure program that will significantly shape the look and feel of our community for generations to come.

This program of works has seen Council commit \$196.3M in capital infrastructure over the next four years, with a record \$62.2M capital program slated for the 2019/20 financial year.

The program will result in the completion of the Sandringham Library redevelopment, redevelopment of the historic Masonic Hall and the delivery of several sporting pavilion upgrades including AW Oliver Pavilion, Chisholm Reserve and Elsternwick Park Oval 2.

Alongside enhanced community infrastructure Council will develop the Bayside Parking Strategy as well as commence consultation for new parking technology to be implemented in Church Street. Council also remains committed to the acquisition of gallery and public art in the municipality with the provision of \$214k in the capital program and ongoing operational funding for a range of arts and cultural programs to inspire and stimulate the imagination.

Rate revenue is Council's largest source of funding, which is used to maintain and upgrade local roads, buildings, footpaths, cycle trails, parks, playgrounds, libraries and sporting facilities. This revenue also provides services including waste management, community health and building and planning. It also funds the support of our children youth, families, and our seniors through maternal and child health, disability and aged care services.

Environmental sustainability remains high on the agenda with the implementation of the new food and green waste recycling service and \$300K towards the installation of energy efficient and renewable energy sources in Council facilities. Council continues to play in a leadership role in progressing the establishment of an alternative waste processing facility in Melbourne's south east.

Council will continue to work towards its significant investment in the Dendy Beach Precinct and work will also commence towards the development of a new Masterplan for Elsternwick Park North that will see the conversion of the existing golf course into an environmentally focussed public park that will benefit Bayside residents for generations to come.

Council will also continue to focus on improving the delivery of its statutory planning services. Building on the work completed in 2018/19, this will see an expanded digital service delivery as well as continued resourcing to better manage the volumes of planning and building related applications received by Council in recent years.

This continued program will help to transform Council's planning services and provide significant improvements in the speed and quality to the customer experience.

Central to all of this work is Council's commitment to improving the liveability of Bayside and through it the lives of our community.

With a strong financial position, and now unencumbered by debt, this Budget represents an outstanding opportunity for Council to move ahead and make a difference for the community it serves.

**Cr Michael Heffernan**  
**Mayor**

## Executive Summary

Council has prepared a Budget for 2019/20 which is aligned to the vision in the Council Plan 2017-2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects a surplus of \$22.3m for 2019/20, however, it should be noted that the underlying result is a surplus of \$16.9 million after adjusting for capital grants and contributions and other one off items.

### Key things we are funding

- 1) Ongoing delivery of services to the Bayside City community funded by a budget of \$138 million. These services are summarised in Section 2.
- 2) Record investment in the capital budget of \$62.2 million. This includes \$9 million on land, \$21.2 million on buildings, roads \$4.5 million, footpaths and bicycle ways \$3.2 million, drainage \$2.2 million, parks, open space and streetscapes \$15.1 million, foreshores and conservation \$2.8 million and transport management \$0.9 million.

The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Section 4.5 and Appendix A .

### Goal 1: Infrastructure

- 3) Continue the works program in the Sportsground Pavilion Improvement Plan to progressively upgrade all of our pavilions (\$13,051,000 in 2019/20) including:
  - *Pavilion redevelopment at Chisholm Reserve (\$1,144,000)*
  - *Pavilion redevelopment at William Street Reserve (\$1,692,000)*
  - *Pavilion redevelopment at Destructor Reserve (\$1,776,000)*
  - *Pavilion redevelopment at AW Oliver Pavilion (\$2,510,000)*
  - *Pavilion redevelopment at Elsternwick Park Oval 2 Pavilion (\$1,851,000)*
- 4) Complete the Sandringham Library Redevelopment (\$3,012,000)
- 5) Complete the redevelopment of the Sandringham Masonic Hall (\$266,000)
- 6) Complete the detailed construction plans for the Fern Street Integrated Children's Centre (\$1,485,000)
- 7) Commence the construction of 12 outdoor netball courts in Sandringham (\$6,894,000)
- 8) Undertake feasibility study for a Hydrotherapy or Warm Water Pool (\$120,000)

### Goal 2: Transport

- 9) Implement parking technology in the Church Street Shopping Centre (\$372,000)
- 10) Development of new bike paths and upgrades (\$124,000).
- 11) Deliver the 2019/20 Active Transport Facility Improvement Program (\$743,000)

### **Goal 3: Housing and neighbourhoods**

- 12) Review and update the Bayside Housing Strategy
- 13) Review the Neighbourhood Character and Residential Design Policy Framework.
- 14) Translate the recommendations of the Pennydale & Highett Structure Plans into Planning Scheme Policy and tested through a Planning Scheme Amendment

### **Goal 4: Open space**

- 15) Undertake site investigations and implement short term management measures for the protection of the Highett Grassy Woodland (\$127,000).
- 16) Development of the Esternwick Park Nature Reserve masterplan (\$250,000)
- 17) Implementation of adopted foreshore masterplans including: Sandringham Beach and Gardens (\$379,000), Brighton Beach to Ferdinando Gardens (\$348,000), and Black Rock Foreshore (379,000)
- 18) Reconstruction of Sillitoe Reserve sportsground (\$775,000)
- 19) Reconstruction of Donald MacDonald Reserve sportsground (\$981,000)
- 20) Renewal of Thomas Street Playground (\$138,000)

### **Goal 5: Environment**

- 21) Progress the establishment of an alternative waste processing facility in Melbourne's south east in collaboration with the MMWRRG and other councils in the region
- 22) Install energy efficient and renewable energy sources in Council Buildings (\$300,000).
- 23) Implement the Food & Green Waste Service
- 24) Implement the environmental Citizenship Program

### **Goal 6: Local economy and activity centres**

- 25) Complete the design phase for the Sandringham Village Activity Centre Streetscape (\$144,000).
- 26) Implement the Beaumaris Concourse Activity Centre streetscape improvement works (\$1,232,000).
- 27) Develop and implement a joined up approach to minimise and respond to graffiti across state government, utilities infrastructure, Council and private property.
- 28) Commence the Dendy Street Beach Masterplan Improvements including Life Saving Pavilion (subject to VCAT approval) (\$2,000,000)

### **Goal 7: Community health and participation**

- 29) Purchase land on the CSIRO development site for the establishment of the Highett Library and Community Hub (\$9,000,000).
- 30) Implement the Wellbeing Plan to ensure that it includes increasingly rigorous indicators of community health and wellbeing and measurable and actionable activities for - early years; youth; healthy ageing and healthy community.
- 31) Determine Council's future involvement in service delivery given the reform agenda in aged care.



### Goal 8: Governance

- 32) Develop and implement an Advocacy Strategy
- 33) Develop a long term Vision and Community Plan for Bayside (\$150,000).
- 34) Deliver year 1 activities of the Customer Experience and Digital Transformation Action Plan
- 35) Implement Council's Property Strategy.

### The Rate Rise

- 14) The average rate will rise by 2.5% in line with the order by the Minister for Local Government on 21 December 2018 under the Fair Go Rates System.
  - a. Key drivers:
    - i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
    - ii. To fund renewal of infrastructure and community assets
    - iii. To cope with growth in the population of Bayside residents (1.4% in the last year)
    - iv. To cope with cost shifting from the State Government
  - b. 2019 is a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2019 (as amended by supplementary valuations).
  - c. The waste service charge incorporating kerbside collection and recycling will decrease by 1.7% per property, mainly due to lower kerbside recycling waste disposal rates.
  - d. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.50. The other \$96.50 goes to the State and Federal Governments.
  - e. Refer Section 4.1.1 for further Rates and Charges details

### Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

### Snapshot of Bayside City Council

Bayside City Council is located south of Melbourne along Port Phillip Bay, with the northern boundary eight kilometres from Melbourne's central business district. The city, covering an area of 37 square kilometres, comprises the former cities of Brighton and Sandringham and parts of the former cities of Mordialloc and Moorabbin. Bayside City Council was created on 14 December 1994.

Bayside's natural environment, from the 17 kilometre stretch of sparkling coastline to the urban forest of our streets is an important asset. Preservation and enhancement works are completed each year to help maintain our natural environment and protect it from the impact of development, increased use and climate change.

## Population

The preliminary estimated resident population of the City as at June 2018 was 105,718 persons. Over the 2017-2018 period, the Bayside population increased by 1,436 persons (1.4%).

In the 10 years from 2008 to 2018, the population increased by 13.0% from 93,535 persons in 2008.

Continued average population growth of 1.4% per annum is anticipated until 2021. (Source: Australian Bureau of Statistics-Estimated Resident Population, i.d. Population Forecast)

## Ageing population

The population is ageing and the City has a greater proportion of older people than the Melbourne average, with double the proportion of frail elderly persons (85 years and over). The Bayside age profile also differs to Melbourne profile with significantly fewer young adults (age 18 to 34), fewer babies and infants, but more school-age children, older working age adults, and seniors. (Source: Australian Bureau of Statistics, Census of Population and Housing).

## Births

Over the past decade there have been about 972 birth notifications for Bayside each year. In 2017-2018 there were 917 birth notifications in Bayside and estimates for the 2018-19 year are for a similar number. Births are forecast to increase in future years on the assumption that younger, couple only households will be moving into the new apartment developments. (Source: Maternal and Child Health annual reports, i.d. Population Forecast)

The dominant household type in Bayside is family households, mainly couples with children followed by older couples without children at home. The high cost of housing in Bayside makes it unaffordable for many young adults and families when they are first establishing themselves but it is a highly desirable place to live for established families, and for people to remain as they age.

## Cultural diversity

Bayside residents are predominantly (69%) born in Australia. The main overseas countries of birth are the United Kingdom, China and New Zealand. Eight out of ten Bayside residents speak English at home. The main non-English languages spoken at home are Greek, Mandarin and Russian. (Source: Australian Bureau of Statistics, Census of Population and Housing).

## Housing

The number of homes in Bayside is increasing. There are 42,603 dwellings now, and this is forecast to increase to 49,600 by year 2036. The number of one-person and two-person households is forecast to increase substantially over the next decade, with a smaller increase in family households.

The proportion of separate houses has fallen with the growth of flats, units or apartments and townhouses. Residential property prices have increased significantly over the past 10 years. The median house price increased from \$994,000 in 2007 to \$1,823,000 in 2017. (Source: Department of Environment, Land Water and Planning, A Guide to Property Values, 2017).



### Education and occupation

People in Bayside are generally well educated. The proportion of residents who have completed Year 12 schooling (or equivalent) is higher compared to Greater Melbourne. In 2016 39.1% of Bayside residents had a bachelor degree or higher qualification, compared to the Greater Melbourne average of 27.5%. (Source: Australian Bureau of Statistics, Census of Population and Housing).

More than half of the Bayside residents who are employed are professionals (33.7%) or managers (22.4%). This is a much higher proportion than across Greater Melbourne. These occupations, as well as Community and Personal Service workers are the fastest growing occupations in Bayside (Source: Australian Bureau of Statistics, Census of Population and Housing).

### Budget implications

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- An ageing population, with particularly high numbers of people aged 85 and over places an increasing emphasis on Council's Home and Community Care services, support services and infrastructure for seniors.
- As a substantially developed middle-ring Melbourne municipality, the City experiences a relatively small increase in property numbers, mainly arising from dual occupancy development in suburban areas and higher density developments within activity centres. Addressing infrastructure capacity increases for infill developments can be more complex than in growth areas, presenting Council with ongoing budget implications. Council continues to investigate means in which to offset the costs of resulting infrastructure improvements from rate revenue. The rates received from new dwellings do not offset the significant infrastructure costs.
- The small area of Bayside reduces transport costs when compared to rural Shires. Services can be centralised as most citizens are able to reach Council facilities without extensive travel, while Council is active in its advocacy for improved transport options for the community, particularly in the south of the municipality.
- The relatively small extent of commercial zoned areas and conversely the extensive level of residential zoned land means Council's reliance on residential rates will remain high. This presents further challenges for Council with a greater residential population generating a higher demand for Council services.

### External influences

There are a number of external influences that will have a significant impact on the preparation of the 2019/20 budget. These items include:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2019/20 has been set at 2.50%.

- Consumer Price Index (CPI) increases on goods and services of 1.8% through the year to December quarter 2018 (ABS release 30 January 2019). State-wide CPI is forecast to be 2.25% for the 2018/19 year (Victorian Budget Papers 2018/19).
- Garbage collection and disposal costs are expected to decrease by 3.7% or \$0.5 million mainly due to lower kerbside recycling waste disposal rates.
- Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision and Library services. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

### Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2019/20 Budget. These matters have arisen from events occurring in the 2018/19 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2019/20 year. These matters and their financial impact are set out below:

- Council's Enterprise Bargaining Agreement (EBA) to increase by 2.5% (in line with the rate cap).
- Increase in employee costs due to organisational realignment.
- Reduction in capital contributions \$3.9 million compared to the 2018/19 forecast due mainly to higher capital contribution from sporting clubs in 2018/19 for Banksia Reserve pavilion \$1.21 million, reduction in resort and recreation levy due to economic uncertainty and downturn in the housing market \$1.8 million.
- Reduction in interest income \$0.24 million reflecting a reduction in cash reserves which are being used to fund increased capital works expenditure.
- Increase in Bathing Boxes income \$0.3 million due to the anticipated sale of one bathing box in 2019/20.

### **Cost Shifting**

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

### **Cost Shifting for Specific Services**

1. Library Services - \$244k from 2011/12 to 2018/19
2. Maternal and Child Health - \$127k from 2011/12 to 2018/19
3. School Crossing Supervision - \$111k from 2011/12 to 2018/19

### **Statutory fee that prohibits full cost recovery**

4. Planning fees (set by the State and have been frozen for most of the past 15 years)
5. Revenue foregone for the past 8 years is estimated to be \$12.2m if Council were allowed to fully recover the cost of providing planning services.

### **Levies**

6. State Government landfill levy has increased from \$9 per tonne in 2008/09 to \$64.30 per tonne in 2018/19 (614% increase in 11 years) and has added \$1.1 million to Council's cost base.
7. Total landfill levy for Bayside City Council is \$10.22m for the 11 years 2008/09 to 2018/19.
8. Animal registration levy - \$418k from 2011/12 to 2018/19.

### **Budget principles**

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased by 5% subject to statutory restrictions or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2018/19 levels with the aim to use less resources with an emphasis on innovation and efficiency.
- Salaries and wages to be based on current staff establishment.
- Contract labour to be minimised.
- Construction and material costs to increase in line with the Engineering Construction Index (refer 'Rawlinsons Australian Construction Handbook')
- New initiatives to be justified through a business case.
- Real savings in expenditure and increases in revenue identified in 2018/19 to achieve a 1.1% \$0.652 million efficiency dividend.
- Operating revenues and expenses arising from completed 2018/19 capital projects to be included.

### **Long term strategies**

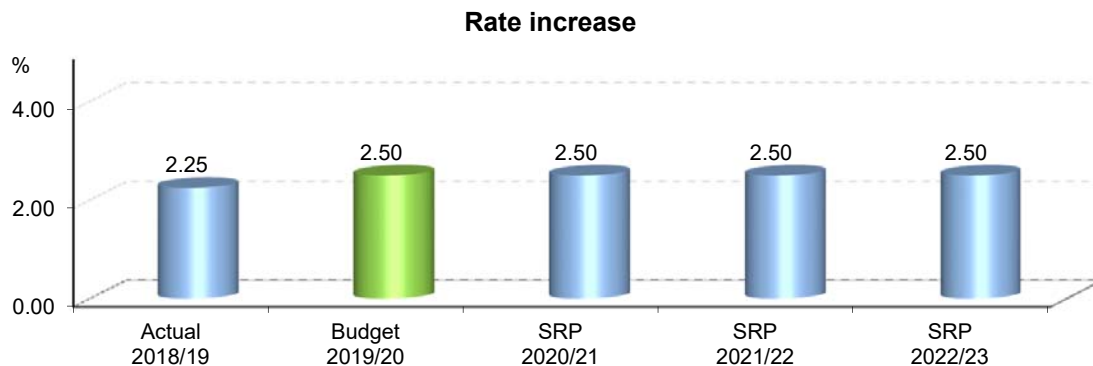
The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These are reported in the Strategic Resource Plan 2019-2023 and the Long Term Financial Plan 2019/20-2028/29.

## Summary of financial position

Over the last four years Council has introduced a number of key financial strategies designed to improve its long term financial sustainability. This has Council well placed to cope with the introduction of rate capping in the short to medium term. By saving \$6.7 million in the operating budget over the last 6 years through efficiency savings, without impacting service levels, Council has been able to increase its operating surpluses which in turn have then been used to aggressively pay off debt and increase the funds available in the capital budget. This was a deliberate strategy to enable Council to implement its vision to build a better Bayside and address past underinvestment in Bayside's assets.

Key budget information is provided below about the rate increase, improvement in operating results, low cost increase in the delivery of services, strong cash position, increased capital works, and debt reduction. All of these indicators demonstrate a strong financial position which will allow Council to deliver its commitments in the Council Plan and will be required to be maintained in order to enable Council to remain financially sustainable in the longer term.

## Total rates and charges

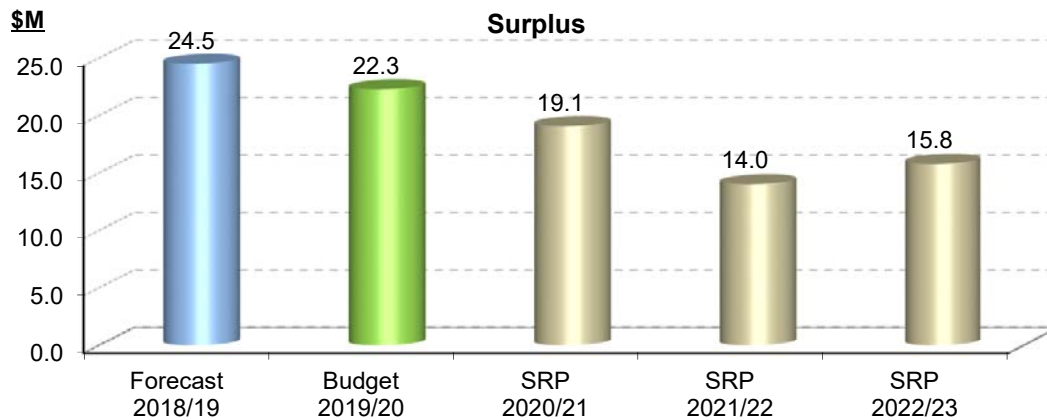


It is proposed that the average general rate and municipal charge increase by 2.5% for the 2019/20 year in accordance with the rate cap set by the Minister for Local Government, raising \$84.414 million, including \$0.35 million generated from supplementary rates.

The budget includes net waste service charge income of \$13.323 million which is a decrease in revenue of \$0.5 million compared to 2018/19. The resulting waste levy decrease of 1.7% for 2019/20 reflects the decreased cost of providing some elements of waste services in the 2019/20 budget, mainly driven by lower kerbside recycling waste disposal rates.

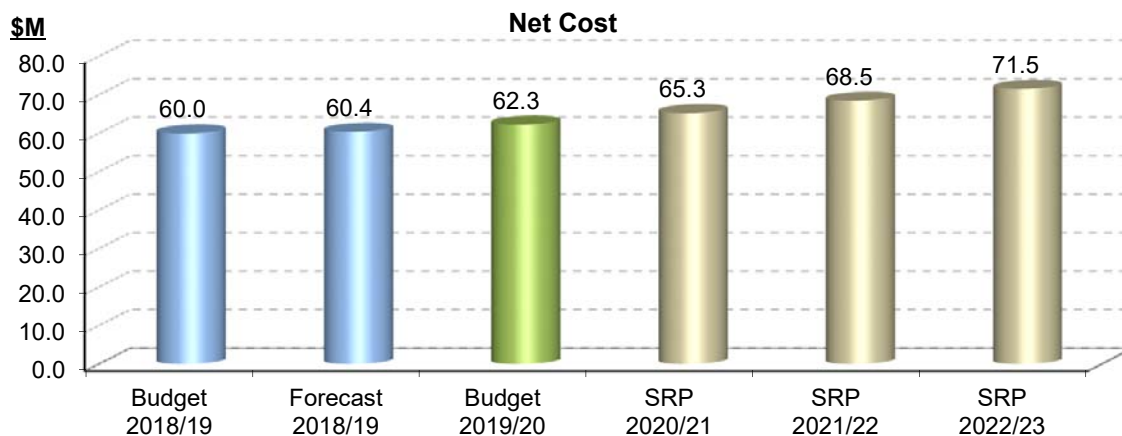
Council will continue to offer an incentive for prompt payment of rates which is expected to result in \$0.2 million of discounts provided.

## Comprehensive Operating Result



The expected Comprehensive Operating Result for the 2019/20 year is a surplus of \$22.283 million, which is a decrease of \$2.2 million from 2018/19. The results for 2019/20 have decreased by \$2.2 million due largely to lower external capital contributions to be received from sporting clubs and developers in 2018/19.

## Services

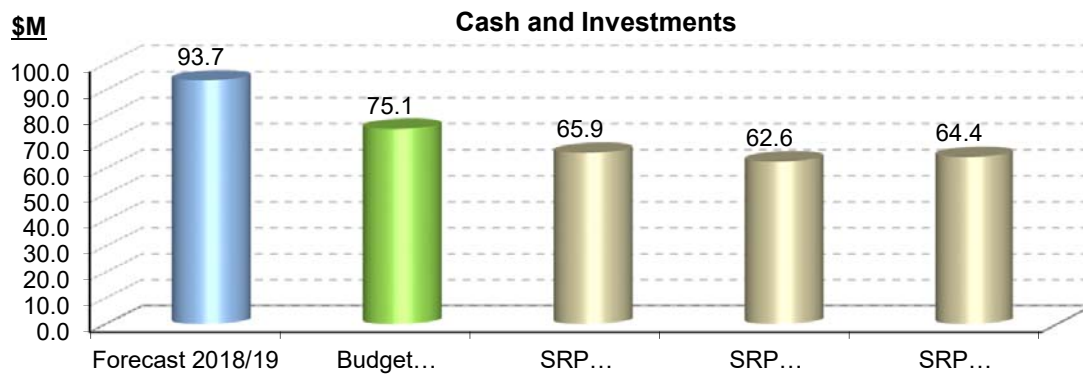


The net cost of services delivered to the community for the 2019/20 year is expected to be \$62.3 million which is an increase of 3.8% over the 2018/19 budget.

When the growth in the number of rateable properties of 1.50% has been taken into account there is an underlying increase in the cost of services per assessment excluding waste of 2.2% year on year. This has been achieved through the identification of \$0.652 million, 1.1% in savings during the 2019/20 budget process. For the 2019/20 year, service levels have been maintained and a number of initiatives proposed. Refer Section 2 for a list of services and Section 4.6 for New Initiatives.

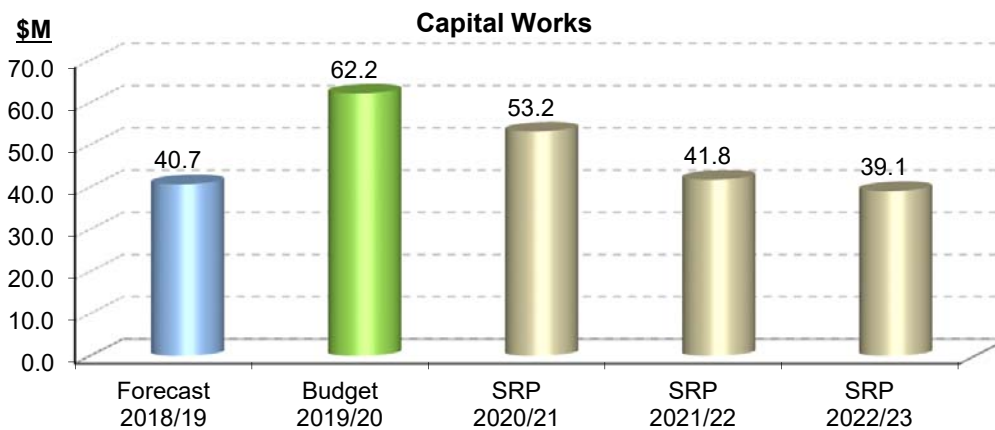


## Cash and investments



Cash and investments are expected to decrease by \$18.6 million during the year to \$75.1 million as at 30 June 2020. This is due mainly to the carried forward component of the 2019/20 capital works program and the use of cash reserves to fund capital infrastructure. A strong cash position will be maintained over the term of the Council's Strategic Resource Plan.

## Capital works

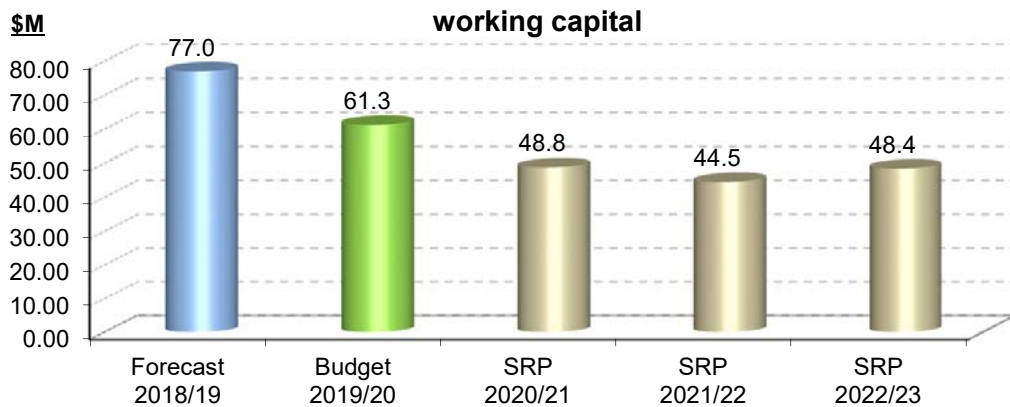


The capital works program for the 2019/20 year is expected to be \$62.2 million of which \$14.5 million relates to projects which will be carried forward from the 2018/19 year. The carried forward component is fully funded from the 2018/19 budget. Of the \$62.2 million of capital funding required, \$2.15 million will come from external grants, with the balance of \$60.04 million from Council. Of the \$60.04 million funded by Council \$18.71 million is from reserves and \$41.33 million through operations in the 2019/20 financial year.

The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes \$13.051 million to be spent on 10 sporting pavillions, \$0.8 million on playgrounds, as well as commencing works on the Netball Centre (outdoor courts and pavillion), and the Fern Street early years integration childrens centre. Sportsground reconstruction works at Donald McDonald Reserve, the Sandringham Hub redevelopment (Library and Masonic Hall) and streetscape improvements at the Beaumaris Concourse activity centre are also highlights of the program. \$9.05 million has been allocated for the purchase of land at the CSIRO site with library and community hub feasabilty studies currently underway to inform masterplan development.

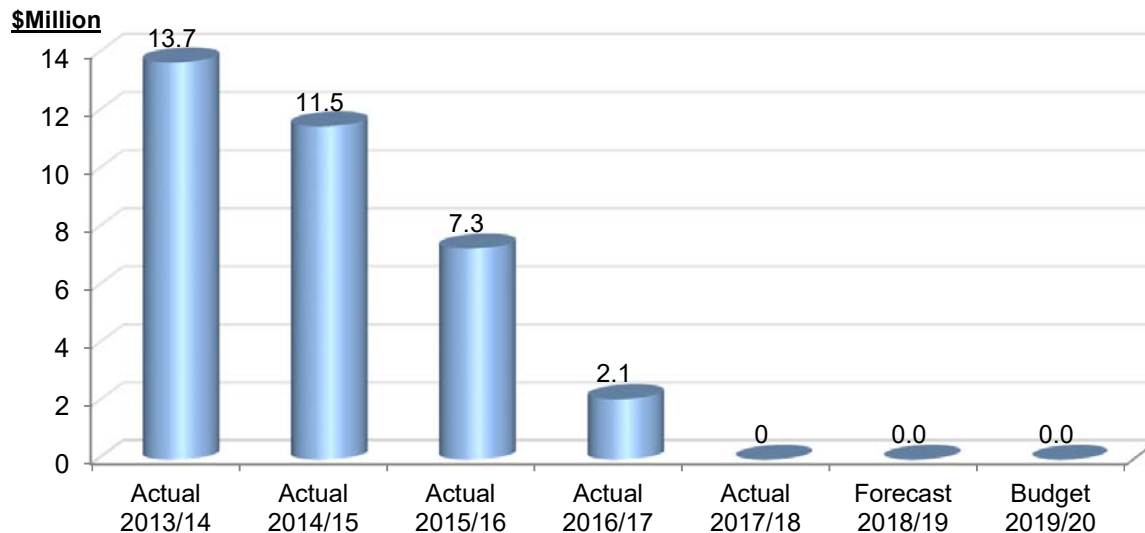
Refer also Section 3 for the Statement of Capital Works and Section 4.5 for details of the capital budget.

## Financial position



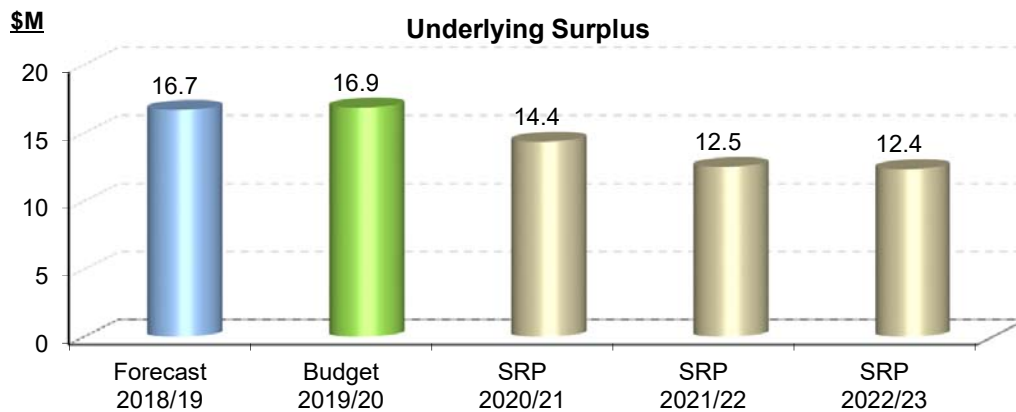
Council maintains a strong working capital position due to its strong cash reserves. Net current assets (working capital) will reduce by \$15.7 million to \$61.3 million as at 30 June 2020. This is mainly due to the use of cash reserves to fund capital works, including \$13.5 million of carry-over projects from 2018/19.

## Borrowing 30 June Balance



Council paid out all debt on maturity in 2017/18. The repayment of \$2.1 million of debt in 2017/18 resulted in Council achieving debt free status which a considerable achievement given debt in 2013/14 was \$13.7 million. Although there are no plans to borrow funds in the term of the current strategic resource plan, Council will consider borrowing in future for major infrastructure projects that are supported by a sound business case and demonstrated community benefit.

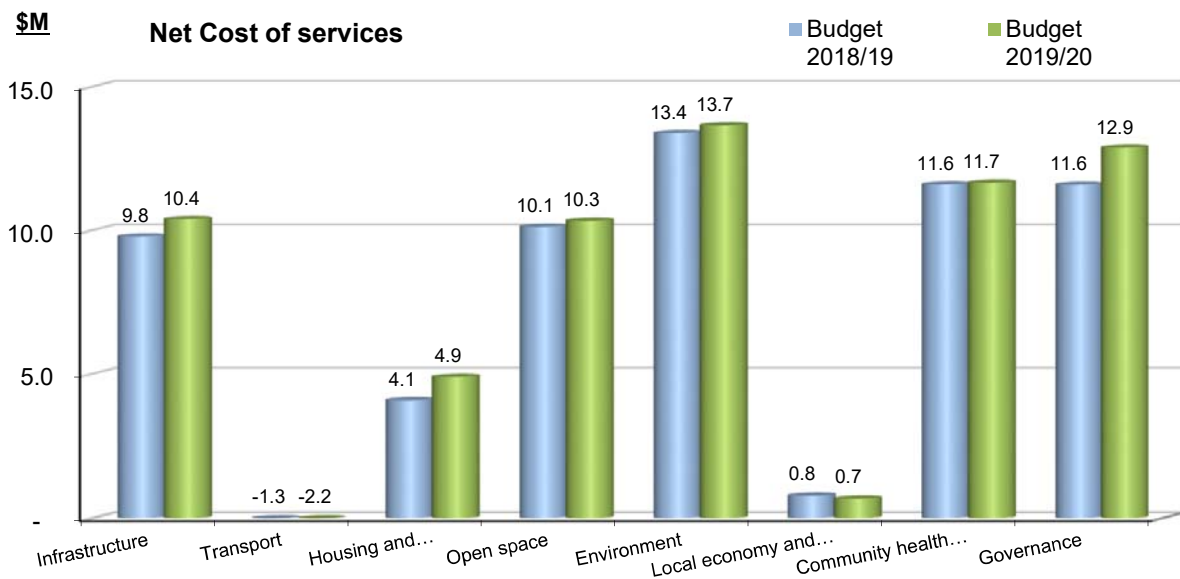
## Financial sustainability



The underlying result is the net surplus adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result.

The underlying result, which is a measure of financial sustainability, shows a reducing surplus stabilising at just under \$12.5 million from 2021/22. The adjusted underlying result for the 2019/20 year is a surplus of \$16.9 million which is an increase of \$0.2 million from the 2018/19 year.

## Strategic objectives

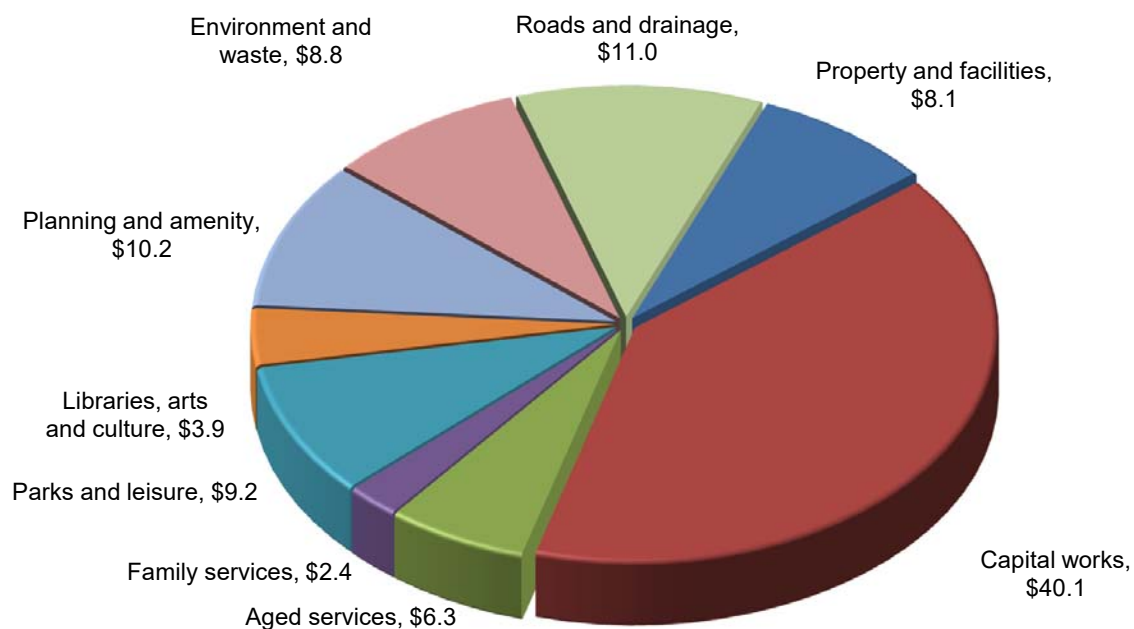


The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan.

The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out. The services that contribute to these objectives are set out in Section 2.

### Council expenditure allocations

The chart below provides an indication of how Council allocates its expenditure across the main services that it

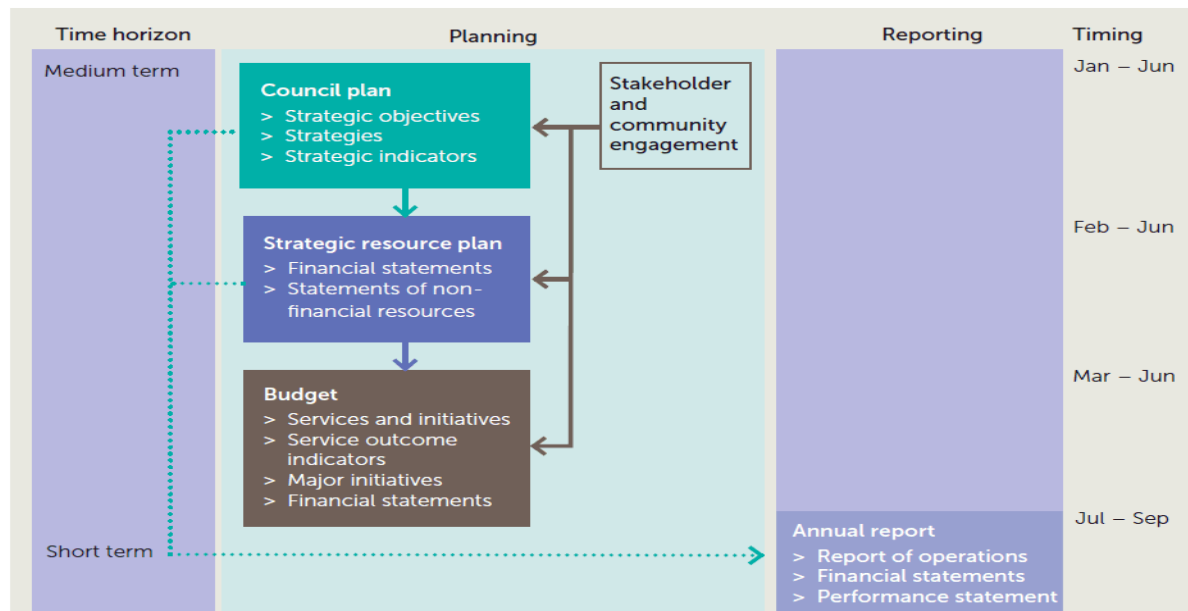


## 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

In 2017/2018, the organisation commenced the transition from annual department plans to four-year costed service plans. Telling the "value story" of Council to our community is more relatable and constant at the "service" level rather than the department level. The new approach to service planning has a number of benefits, including:

- increasing the opportunities for organisational collaboration
- better alignment to achieving strategic outcomes
- improving the ability to plan for resource requirements

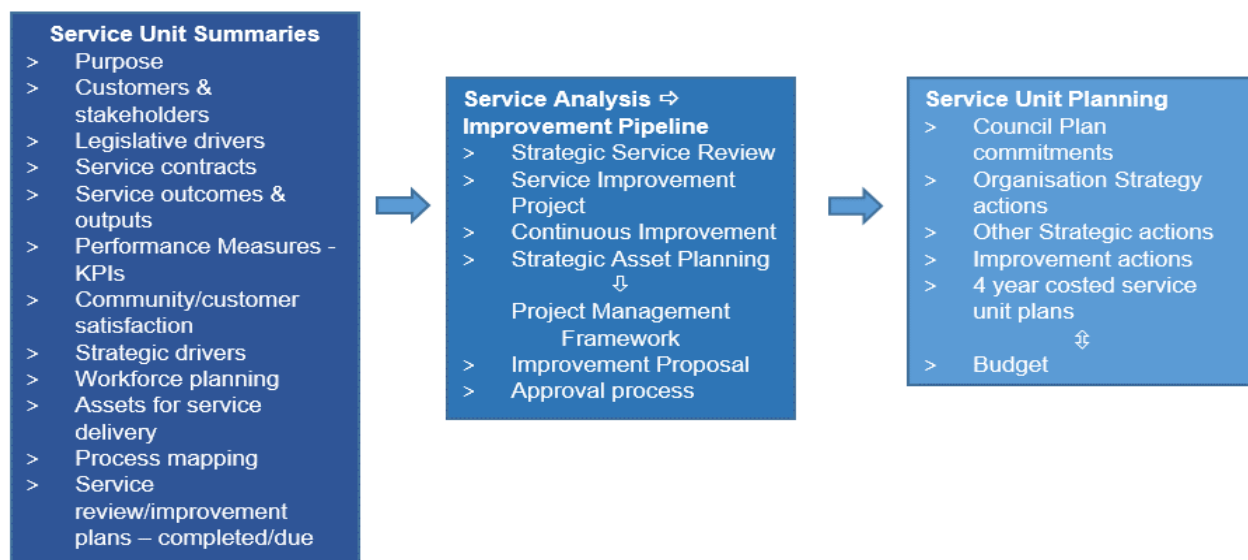


- streamlining and simplifying the planning process

### Service reviews and service improvement

Council is committed to continuously improving the way that we work to demonstrate public value to our community. We use different improvement initiatives to address and prioritise improvement opportunities, such as through service planning, service reviews, process mapping and service improvement projects. Where identified, Council undertakes strategic service reviews that are underpinned by best value principles and the Bayside's Strategic Planning Framework, to ensure that services are:

- relevant to community needs
- financially sustainable
- being delivered efficiently and effectively to provide public value



## 1.2 Our purpose

### Our vision 'making Bayside a better place'

Bayside City Council's adopted purpose is to work together with the community to 'make Bayside a better place.'

### Our mission

Our aim, as an organisation, is to:

- build and participate in partnerships
- demonstrate leadership to empower the community to achieve their aspirations
- adapt to challenges and changes in our internal and external environments
- advocate and influence decision makers
- strive for organisational excellence and professionalism
- respond in a strategic manner
- actively engage people
- deliver a range of appropriate and well-planned services.

### Our values

Bayside City Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Bayside City Council staff practise the following organisational values enhances the quality of this partnership:

Values	Behaviours
<b>Respect each other</b>	<ul style="list-style-type: none"> <li>• I value others and their contributions.</li> <li>• I ask and listen to understand.</li> <li>• I treat others with fairness, dignity and care.</li> </ul>
<b>Own it</b>	<ul style="list-style-type: none"> <li>• I take responsibility for my actions.</li> <li>• I see it through.</li> <li>• I make it happen.</li> </ul>
<b>Work together</b>	<ul style="list-style-type: none"> <li>• We collaborate within and across teams.</li> <li>• We set each other up for success.</li> <li>• We share information generously.</li> <li>• We care about the flow on impact of our work.</li> </ul>
<b>Find better ways</b>	<ul style="list-style-type: none"> <li>• We are curious about our community's changing needs.</li> <li>• We encourage breakthrough ideas and new approaches.</li> <li>• We make courageous decisions.</li> <li>• We are open to learning.</li> </ul>

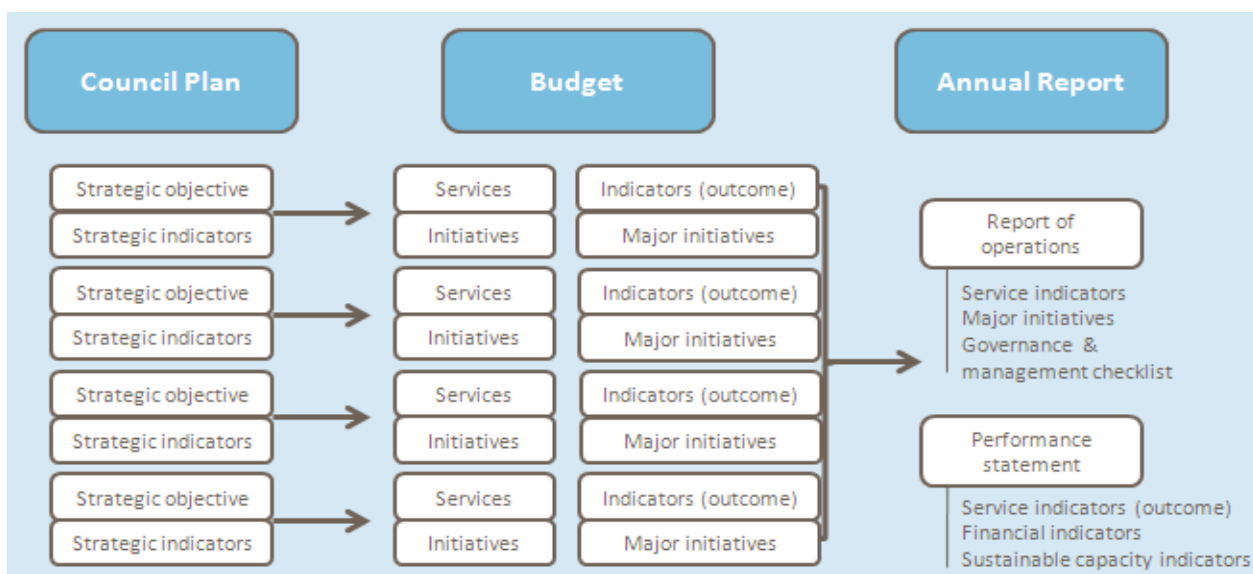
### 1.3 Strategic objectives

Council delivers services and initiatives under 35 major service categories. Each contributes to the achievement of one of the eight Goals as set out in the Council Plan for the years 2017-2021. The following table lists the eight Goals as described in the Council Plan.

Goals	Description
<b>1. Infrastructure</b>	Council will work together with the Bayside community to plan and deliver community infrastructure that responds to the changing needs of the Bayside community.
<b>2. Transport</b>	Sustainable transport is the mode of choice, facilitated through the creation of a well-connected, safe, accessible and convenient transport system that positively contributes to a strong economy, the health and wellbeing of the community and a low carbon future within Bayside.
<b>3. Housing and neighbourhoods</b>	Neighbourhood housing development across Bayside will respect and enhance Bayside's valued built and natural heritage and neighbourhood character. New housing growth will be focused on identified activity centres, demonstrating strong environmental credentials and providing a range of housing types to accommodate changing community needs.
<b>4. Open space</b>	We will work together to build our open space network to support biodiversity, improve health and wellbeing and community connections, and provide access for current and future generations.
<b>5. Environment</b>	Council and the Bayside community will be environmental stewards, taking action to protect and enhance the natural environment, while balancing appreciation and use with the need to protect natural assets for future generations.
<b>6. Local economy and activity centres</b>	Bayside will be an attractive place to live and work, with new growth and investment in the local economy and business community increasingly structured around innovative, knowledge and service oriented enterprises.
<b>7. Community health and participation</b>	Bayside's community will be supported and engaged to live an active and healthy lifestyle regardless of age, geographical location, personal circumstance or physical ability.
<b>8. Governance</b>	Bayside will enjoy strong and effective democratic representation from its Council and responsive and financially responsible services and facilities that meet community needs.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



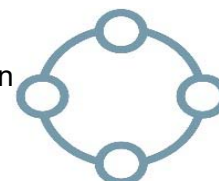
Source: Department of Environment, Land, Water and Planning

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

The Major initiatives and initiatives are made up of key projects delivered as part of the capital program, new initiatives program or operating budget.

## 2.1 Goal 1: Infrastructure

Council will work together with the Bayside community to plan and deliver community infrastructure that responds to the changing needs of the Bayside community.



### Strategic objectives

We want a Bayside where infrastructure:	
•	Is fit for purpose for today and into the future
•	Is innovative, environmentally sustainable, and reflects the local character of the area
•	Is safe, accessible, adaptable and is highly utilised, providing high levels of value

### Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Asset management	This service ensures the long-term, sustainable management of Council's infrastructure based services, a safe and efficient <b>roads</b> network, quality urban places and protection and advocacy of public assets.	1,838 (390) <b>1,448</b>
Building maintenance	This service delivers ongoing building maintenance work to ensure Council buildings are accessible and safe and meet the needs of both Council and the Bayside community.	2,130 (0) <b>2,129</b>
Capital projects	The service undertakes design, tendering, contract management and supervision of various works within Council's capital works program.	3,665 (391) <b>3,274</b>
Infrastructure maintenance	This service delivers maintenance work and improvements to Council's infrastructure and assets to meet the needs of the Bayside community.	3,564 (25) <b>3,539</b>

## Major Initiatives

- 1) Continue the works program in the Sportsground Pavilion Improvement Plan to progressively upgrade all of our pavilions including:
  - Pavilion redevelopment at Chisholm Reserve (\$1,144,000)
  - Pavilion redevelopment at William Street Reserve (\$1,692,000)
  - Pavilion redevelopment at Destructor Reserve (\$1,776,000)
  - Pavilion redevelopment at AW Oliver Pavilion (\$2,510,000)
  - Pavilion redevelopment at Elsternwick Park Oval 2 Pavilion (\$1,851,000)
- 2) Complete the Sandringham Library Redevelopment (\$3,012,000)
- 3) Complete the redevelopment of the Sandringham Masonic Hall (\$266,000)
- 4) Commence the construction of 12 outdoor netball courts in Sandringham (\$6,894,000)
- 5) Complete the construction of two public toilets (\$426,000)

## Initiatives

- 7) Complete eight playground renewals (\$795,000)
- 8) Undertake feasibility study for a Hydrotherapy or Warm Water Pool (\$120,000)
- 9) Complete the detailed construction plans for the Fern Street Integrated Children's Centre (\$1,485,000)
- 9) Complete design stage and commence construction of the Beaumaris Hub (\$1,083,000)
- 10) Building upgrade to Brighton Recreation Centre (\$322,000)
- 11) Complete the Hurlingham Preschool upgrade (\$330,000)
- 12) Complete the design phase for the following sports pavilion improvements:
  - Donald MacDonald Reserve sports pavilion (\$213,000)
  - Sillitoe Reserve sports pavilion (\$304,000)
  - Elsternwick Park Oval No: 4 sports pavilion (\$478,000)

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.



## 2.2 Goal 2: Transport

Sustainable transport is the mode of choice, facilitated through the creation of a well-connected, safe, accessible and convenient transport system that positively contributes to a strong economy, the health and wellbeing of the community and a low carbon future within Bayside.



### Strategic objectives

#### We want a Bayside where:

- Transport is safe, frequent and connected to other modes of transport, such as bike or walking trails, to reduce the reliance on cars
- Transport options meet the needs of the community
- Transport in various modes are explored, and appropriate parking facilities at train stations and shopping centres that reflect shifting demand, such as increases in public transport use, electric vehicles, and plans for the future of driverless vehicles

### Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Local laws (inc. parking and appeals)	This service protects the safety and amenity of our community through the provision and administration of relevant laws and regulations, parking enforcement services and community education for those who live, work and visit Bayside.	3,518 (6,483) <b>(2,965)</b>
Traffic and transport	This service works to deliver a transport system meets the needs of the community through well-connected, safe, accessible and convenient transport options that positively contribute to a strong economy local amenity, the health and wellbeing of the community and a low carbon future.	755 0 <b>755</b>

### Major Initiatives

- 13) Complete the identified actions within the Integrated Transport Strategy including commence the development of a municipal wide Parking Strategy, explore the feasibility of installing facilities in Council Buildings for mobility scooters and vehicles
- 14) Improve cyclist and pedestrian safety along the Bay Trail (\$435,000)

### Initiatives

- 15) Implement the Church Street Shopping Centre Parking sensors (\$372,000)
- 16) Complete the Active Transport Facility Improvement Program (\$743,000)
- 17) Complete new and upgrade Bike Paths across the municipality (\$124,000)

## 2.3 Goal 3: Housing and neighbourhoods

Neighbourhood housing development across Bayside will respect and enhance Bayside's valued built and natural heritage and neighbourhood character. New housing growth will be focused on identified activity centres, demonstrating strong environmental credentials and providing a range of housing types to accommodate changing community needs.



### Strategic objectives

We want a Bayside where:	
•	Housing and neighbourhoods are protected and significant development is directed to specified and planned activity centres and strategic locations, providing a transition to surrounding residential areas and incorporating improved infrastructure and open space
•	Housing and neighbourhood character, streetscapes and heritage is respected and enhanced, and the community has a strong connection to place
•	Housing and neighbourhoods are complemented with village-style activity centres, combining retail at ground floor with increased opportunities for apartment-style living above
•	Development contributes to a high visual amenity, is ecologically sustainable, demonstrates high quality compliant design, and responds to the streetscape and neighbourhood context
•	A range of housing types is provided to accommodate the changing needs of the community, enabling people to age in place and providing opportunities for young adults and families to live and remain in the municipality

### Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Building surveying (inc. asset protection)	This service provides statutory building and asset protection services to the Council and the community including assessment and processing of report and consent applications, enforcing buildings acts, regulations and local laws to ensuring compliance of buildings, structures, pools. This service also ensures Council assets are protected.	1,322 (1,245) <b>76</b>
Investigations	This service protects and enhances Bayside's neighbourhood amenity, natural environment, built form and heritage places while maintaining public safety through seeking compliance with the use and development of land as prescribed in regulations; supporting local businesses to provide safe and accessible footpath trading; assessing vegetation control and tree removal applications.	924 (87) <b>837</b>
Statutory planning	This service provides statutory planning for the community through exercising acts and regulations, protecting neighbourhood and	4,558 (2,505)

landscape character, determination of planning applications and requests, planning for the future of Bayside through implementation of the Bayside Planning Scheme, as well as providing a General Information Service. **2,053**

Urban places design	This service provides high quality, comfortable, attractive, vibrant and unique urban places that are the hubs of our community that people are proud of, foster economic prosperity and exchange to improve social wellbeing and connection.	271 <u>0</u> <b>271</b>
Urban strategic planning	This service prepares policies and strategies relating to land use planning and development issues. The service monitors the Bayside Planning Scheme as well as preparing major policy documents shaping the future of the city. It also prepares and processes amendments to the Bayside Planning Scheme and carries out research on demographic, urban development, economic, environmental and social issues affecting Council.	1,665 <u>(4)</u> <b>1,661</b>

### Major Initiatives

- 18) Continue to advocate for Council's Planning and Urban Design decisions including stronger planning tools to provide certainty.
- 19) Review and update the Bayside Housing Strategy to meeting the changing needs of the community

### Initiatives

- 20) Review the Neighbourhood Character and Residential Design Policy Framework
- 21) Translate the recommendations of the Pennydale and Highett Structure Plans into Planning Scheme Policy to be exhibited and tested through a Planning Scheme Amendment process

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

## 2.4 Goal 4: Open space

We will work together to build our open space network to support biodiversity, improve health and wellbeing and community connections, and provide access for current and future generations.



### Strategic objectives

We want a Bayside where:	
•	Open space is protected, beaches are clean and accessible and competing interests are balanced
•	Open space has a mix of quality formal and informal recreation space and bushland, that is well used, connected and distributed across the municipality

### Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Open space	This service develops open space planning and policy. It also provides quality services in open space management, tree management and foreshore cleansing.	10,894 (558) <b>10,336</b>

### Major Initiatives

- 22) Development of a masterplan for the Elsternwick Park Nature Reserve (\$250,000).
- 23) Complete the sportsground reconstruction at Sillitoe Reserve (\$775,000)
- 24) Complete the sportsground reconstruction at Donald MacDonald Reserve (\$981,000)
- 25) Secure 4 hectares of open space at the CSIRO site (\$9,000,000)
- 26) Complete site investigations and implement short term management measures for the protection of the Highett Grassy Woodland (\$127,000)

### Initiatives

- 27) Brighton Beach to Ferdinando Gardens Masterplan implementation (\$348,000)
- 28) Sandringham Beach and Gardens Masterplan Implementation (\$379,000)
- 29) Black Rock Foreshore Masterplan Implementation (\$379,000)
- 30) Red Bluff to Half Moon Bay Masterplan Implementation (\$530,000)

## 2.5 Goal 5: Environment

Council and the Bayside community will be environmental stewards, taking action to protect and enhance the natural environment, while balancing appreciation and use with the need to protect natural assets for future generations.



### Strategic objectives

We want a Bayside where:

•	Erosion is minimised and managed on our foreshore cliffs and beaches
•	Our environmental impact is decreased through reduced community waste and efficient water and energy usage in Council operations
•	Council and the Bayside community leads the way in environmental citizenship
•	We protect and enhance Bayside's tree canopy and vegetation on public and private land

## Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Environmental sustainability	This service develops environmental policy and provides sustainability initiatives for the Bayside community..	848 0 <b>848</b>
Waste management	This service provides quality <b>waste collection</b> and waste minimisation education for the Bayside community.	13,604 (795) <b>12,809</b>

## Major Initiatives

- 31) Implementation of the Food and Green Waste Service for properties with green organics bins

## Initiatives

- 32) Install energy efficient and renewable energy initiatives at 4 Council buildings (\$300,000)  
 33) Participate in a power purchase agreement for renewable electricity for contestable public lighting and relevant Council buildings.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



## 2.6 Goal 6: Local economy and activity centres

Bayside will be an attractive place to live and work, with new growth and investment in the local economy and business community increasingly structured around innovative knowledge and service oriented enterprises.



### Strategic objectives

#### We want a Bayside where:

- Shopping villages are vibrant, attractive and interesting places where the community comes together, providing a variety of innovative, dynamic and convenient services
- Shoppers and visitors feel safe in local shopping strips, both day and night
- Local opportunities for business and employment are protected and enhanced, and opportunities for economic innovation are embraced
- Access to transport options is convenient and parking encourages local shopping

### Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Economic development and tourism	The economic development and tourism service works to strengthen Bayside as a tourism destination and assists the organisation to facilitate an environment that is conducive to growing a sustainable local business sector, providing opportunities for local residents to improve their skill levels and access to employment.	739 (61) <b>678</b>

### Major Initiatives

- 34) Implementation of the Beaumaris Concourse Masterplan (\$1,232,000).
- 35) Facilitate the installation of Street Art in Sandringham Village and Church Street shopping Centres
- 36) Dendy Street Beach Masterplan (inc. pavilion) (\$2,000,000)

### Initiatives

- 37) Complete the design phase of the Sandringham Village Shopping Centre Masterplan (\$143,000)
- 38) Implement initiatives within the Graffiti Management Plan 2018
- 39) Complete the review of the Economic Development Strategy and Tourism Strategy (Operational)

## 2.7 Goal 7: Community health and participation

Bayside's community will be supported and engaged to live an active and healthy lifestyle regardless of age, geographical location, personal circumstance or physical ability.



### Strategic objectives

#### We want a Bayside where:

- The community is healthy, active and feels safe
- The community engages in advocacy, transparent decision making and is part of the solution
- We encourage and acknowledge community volunteering
- There is a focus on gender equity in decision making

### Operating Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Aged and disability services	This service provides a range of home and community care services for frail older residents, residents with disabilities and their carers to support them to remain independent and safe at home. The service also works with individual older people and with senior's groups to increase socialisation opportunities and to identify and action areas of importance to older people and their carers.	9,956 (7,029) <b>2,927</b>
Animal management	This service provides <b>animal management</b> services and community education for the Bayside community.	690 (1,325) <b>(636)</b>
Arts and culture	This service provides a range of arts and cultural programs and participation opportunities to preserve and promote our heritage and culture and aims to inspire and stimulate the imagination.	809 (10) <b>799</b>
Community wellbeing	This service analyses demographic and social data and prepares policies, plans and strategies that promote community health and wellbeing.	966 0 <b>966</b>
Environmental health and food safety	This service protects the safety and amenity of our community through the provision of environmental health and <b>food safety</b> services for those who live, work and visit Bayside.	920 (537) <b>383</b>
Family services	This service provides and supports family oriented services including kindergartens, playgroups, a toy library, <b>maternal and child health</b> and immunisation.	2,261 (750) <b>1,511</b>
Libraries	This service contributes to the quality of life in Bayside by providing <b>library</b> services at four locations and a wide range of public library	4,254 (727)

	programs to promote literacy, provide information, and encourage socialisation, development and wellbeing.	<b>3,527</b>
Recreation and events	This service supports sporting clubs to provide spaces and opportunities to encourage and support active, healthy and inclusive communities and works with community groups to provide a range of community celebrations and events.	1,137 <u>(466)</u> <b>672</b>
School crossings	This service protects the safety and amenity of our community through the provision of school crossing services.	905 <u>(275)</u> <b>630</b>
Youth services	This service provides youth programs, counselling support and events for young people who live and study in Bayside.	977 <u>(94)</u> <b>883</b>

### Major Initiatives

- 40) Complete a feasibility study and masterplan for the Willis Street Precinct
- 41) Implement the commissioning of one public art piece within the municipality

### Initiatives

- 42) Implement actions from the Wellbeing for All Ages and Abilities Plan
- 43) Implement Year 1 activities within the Reconciliation Action Plan
- 44) Complete the actions within the Domestic Animal Management Plan with particular focus on developing a feasibility study for additional Dog Off leash park
- 45) Determine Council's role in supporting older people in service delivery given the reform agenda in aged care.
- 46) Complete the transition of all eligible clients from Council services to the National Disability Insurance Scheme
- 47) Develop and implement a development and learning program for environmental Friends groups.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100

## 2.8 Goal 8: Governance

Bayside will enjoy strong and effective democratic representation from its Council as responsive and financially responsible services and facilities that meet community needs.



### Strategic objectives

#### We want an organisation:

- That is financially sustainable
- That is well managed and delivers great services

<ul style="list-style-type: none"><li>• In which decision making is open, transparent and informed by representative community views</li></ul>
<ul style="list-style-type: none"><li>• In which effective partnerships are developed to deliver improved liveability for the community</li></ul>
<ul style="list-style-type: none"><li>• That has relevant models for ownership and governance of Council facilities</li></ul>

## Operating Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Chief Executive and Executive Team	This area includes the Chief Executive Officer, Directorates and associated support which cannot be easily attributed to the direct service provision areas.	2,237 <u>0</u> <b>2,237</b>
Financial	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, management of Council fleet vehicles, raising and collection of rates and charges and valuation of properties throughout the municipality.	4,570 <u>(6,310)</u> <b>(1,739)</b>
Information Services	This service provides, supports and maintains reliable and cost effective communications, computing and records information systems. The service manages information technology infrastructure for Council staff enabling them to deliver services in a smart, productive and efficient way.	5,305 <u>0</u> <b>5,305</b>
Strategy and performance	This service supports the organisation to build capability, drive alignment and ensure accountability to deliver sustainable services through enhancing leadership and culture, measurement and reporting, strategy and policy, service planning, continuous improvement and innovation.	1,054 <u>0</u> <b>1,054</b>
Governance	This service includes the Mayor and Councillors and ensures that through good policy process, the Council and Councillors meet all of their individual and collective statutory obligations with transparency and integrity and that the Councillors are properly supported in their role.	1,718 <u>(2)</u> <b>1,716</b>
Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Commercial Services	This service facilitates procurement and purchasing, property leasing, property sales, acquisitions, risk, safety and insurance claims for Council.	2,891 <u>(4,401)</u> <b>(1,510)</b>
Communications and community engagement	This service is responsible for the management and provision of advice on internal and external communications and to ensure that Council effectively communicates and engages the Bayside community and stakeholders. It also provides research and information about community needs to all Council departments.	1,854 <u>0</u> <b>1,854</b>
Customer experience	This service acts as the main customer interface for Council and provides excellence in customer service to the Bayside community.	2,116 <u>(2)</u> <b>2,114</b>
Human	The service provides human resource services for the organisation,	1,300

resources	including industrial relations, payroll services, and employee learning and development.	<u>0</u> <b>1,300</b>
Enterprise Project Management Office	This service maintains a fit for purpose Enterprise Project Management Framework and Project Management System. It provides project reporting, project management framework and system training, and project planning facilitation services to improve the project management capability for Council.	549 <u>0</u> <b>549</b>

### Major Initiatives

- 48) Implementation of digital improvements to enhance customer service in Building and Planning Services
- 49) Review Council's Long Term Financial Plan
- 50) Develop in partnership with the community a long term Vision and Community Plan for Bayside (\$150,000)

### Initiatives

- 51) Complete the statutory process to realign the municipal boundary between Kingston and Bayside along the railway between Charman Road and Park Road
- 53) Develop and implement an Advocacy Strategy for short, medium and long term areas for strategic advocacy campaign
- 52) Develop and promote a facility booking options to increase community utilisation of Council's sporting pavilions with multi-purpose spaces

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community



## 2.9 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Infrastructure	10,391	11,197	(806)
Transport	(2,210)	4,273	(6,483)
Housing and neighbourhoods	4,898	8,739	(3,841)
Open space	10,336	10,894	(558)
Environment	13,657	14,452	(795)
Local economy and activity centres	678	739	(61)
Community health and participation	11,663	22,876	(11,213)
Governance	12,880	23,594	(10,714)
<b>Total services and initiatives</b>	<b>62,292</b>	<b>96,764</b>	<b>(34,472)</b>
<b>Expenses added in:</b>			
Depreciation	18,990		
<b>Deficit before funding sources</b>	<b>81,282</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	(84,539)		
Waste charge revenue	(13,323)		
Capital Income	(4,147)		
Profit on disposal of fixed assets	(1,556)		
<b>Total funding sources</b>	<b>(103,565)</b>		
<b>Operating (surplus) for the year</b>	<b>(22,283)</b>		
<b>Less</b>			
Non recurrent capital grants	1,850		
Profit on disposal of fixed assets	1,556		
Capital contributions	2,000		
<b>Underlying (surplus) for the year</b>	<b>(16,877)</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government Planning and Reporting regulations 2014*.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

#### **Pending Accounting Standards**

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- *AASB 16 Leases*
- *AASB 15 Revenue from Contracts with Customers*, and
- *AASB 1058 Income of Not for Profit Entities*.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- *AASB 16 Leases* – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not for Profit Entities* – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2023

		Forecast Actual 2018/19	Budget	Strategic Resource Plan Projections		
		2019/20	2020/21	2021/22	2022/23	
		\$'000	\$'000	\$'000	\$'000	\$'000
NOTES						
<b>Income</b>						
Rates and charges	4.1.1	95,522	<b>97,862</b>	100,706	104,011	107,597
Statutory fees and fines	4.1.2	7,355	<b>7,138</b>	7,517	7,704	7,896
User fees	4.1.3	8,133	<b>8,123</b>	8,326	7,883	8,080
Grants - Operating	4.1.4	10,807	<b>10,564</b>	10,828	11,099	11,376
Grants - Capital	4.1.4	1,905	<b>2,147</b>	2,447	797	2,697
Contributions - monetary - Operating	4.1.5	150	<b>113</b>	96	98	100
Contributions - monetary - Capital	4.1.5	5,901	<b>2,000</b>	2,550	1,000	1,025
Rental income	4.1.6	4,113	<b>4,170</b>	4,274	4,381	4,491
Interest income	4.1.6	2,665	<b>2,430</b>	2,163	1,943	1,873
Other income	4.1.6	1,752	<b>1,935</b>	1,360	1,387	1,290
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		0	<b>1,556</b>	0	0	0
<b>Total income</b>		<b>138,303</b>	<b>138,038</b>	<b>140,267</b>	<b>140,303</b>	<b>146,425</b>
<b>Expenses</b>						
Employee costs	4.1.7	44,355	<b>46,891</b>	47,996	49,643	51,341
Materials and services	4.1.8	50,416	<b>49,207</b>	51,185	52,661	54,594
Bad and doubtful debts	4.1.10	177	<b>226</b>	232	238	244
Depreciation and amortisation	4.1.9	18,416	<b>18,990</b>	21,326	23,271	23,977
Other expenses	4.1.10	434	<b>441</b>	452	463	475
<b>Total expenses</b>		<b>113,798</b>	<b>115,755</b>	<b>121,191</b>	<b>126,276</b>	<b>130,631</b>
<b>Surplus/(deficit) for the year</b>		<b>24,505</b>	<b>22,283</b>	<b>19,076</b>	<b>14,027</b>	<b>15,794</b>
<b>Total comprehensive result</b>		<b>24,505</b>	<b>22,283</b>	<b>19,076</b>	<b>14,027</b>	<b>15,794</b>

### 3.2 Balance Sheet

For the four years ending 30 June 2023

NOTES	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
	\$'000	\$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	4,126	3,530	1,362	1,099	1,902
Trade and other receivables	8,604	8,604	8,804	8,779	8,965
Other financial assets	81,526	68,526	61,526	58,526	62,526
Inventories	151	155	159	163	167
Non-current assets - as held for sale	5,564	2,500	0	0	0
Other assets	1,690	1,698	1,667	1,690	1,724
<b>Total current assets</b> 4.2.1	101,661	85,013	73,518	70,257	75,284
<b>Non-current assets</b>					
Trade and other receivables	227	232	239	247	255
Other financial assets	8,230	3,230	3,230	3,230	230
Property, infrastructure, plant & equipment	3,516,706	3,559,672	3,591,332	3,609,706	3,624,221
Intangible assets	5,391	5,619	5,816	5,979	6,578
<b>Total non-current assets</b>	3,530,554	3,568,753	3,600,617	3,619,162	3,631,284
<b>Total assets</b> 4.2.1	3,632,215	3,653,766	3,674,135	3,689,419	3,706,568
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	11,601	9,950	10,314	10,618	10,996
Trust funds and deposits	4,545	4,668	4,794	4,923	5,055
Provisions	8,518	9,076	9,636	10,210	10,798
Interest-bearing loans and borrowings 4.2.3	0	0	0	0	0
<b>Total current liabilities</b> 4.2.2	24,664	23,694	24,744	25,751	26,849
<b>Non-current liabilities</b>					
Provisions	1,021	1,259	1,502	1,752	2,009
Interest-bearing loans and borrowings 4.2.3	0	0	0	0	0
<b>Total non-current liabilities</b> 4.2.2	1,021	1,259	1,502	1,752	2,009
<b>Total liabilities</b>	25,685	24,953	26,246	27,503	28,858
<b>Net assets</b>	3,606,530	3,628,813	3,647,889	3,661,916	3,677,710
<b>Equity</b>					
Accumulated surplus	895,881	932,456	957,891	973,419	989,814
Reserves 4.3.1	2,710,649	2,696,357	2,689,998	2,688,497	2,687,896
<b>Total equity</b>	3,606,530	3,628,813	3,647,889	3,661,916	3,677,710

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2019 Forecast Actual</b>					
Balance at beginning of the financial year		3,809,874	875,870	2,884,594	49,410
Surplus/(deficit) for the year		24,505	24,505	0	0
Net asset revaluation increment/(decrement)		(227,849)	0	(227,849)	0
Transfer to other reserves		0	(5,161)	0	5,161
Transfer from other reserves		0	667	0	(667)
<b>Balance at end of the financial year</b>		<b>3,606,530</b>	<b>895,881</b>	<b>2,656,745</b>	<b>53,904</b>
<b>2020</b>					
Balance at beginning of the financial year		3,606,530	895,881	2,656,745	53,904
Surplus/(deficit) for the year		22,283	22,283	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfer to other reserves	4.3.1	0	(8,375)	0	8,375
Transfer from other reserves	4.3.1	0	22,667	0	(22,667)
<b>Balance at end of the financial year</b>	4.3.2	<b>3,628,813</b>	<b>932,456</b>	<b>2,656,745</b>	<b>39,612</b>
<b>2021</b>					
Balance at beginning of the financial year		3,628,813	932,456	2,656,745	39,612
Surplus/(deficit) for the year		19,076	19,076	0	0
Net asset revaluation		0	0	0	0
Transfer to other reserves		0	(5,848)	0	5,848
Transfer from other reserves		0	12,207	0	(12,207)
<b>Balance at end of the financial</b>		<b>3,647,889</b>	<b>957,891</b>	<b>2,656,745</b>	<b>33,253</b>
<b>2022</b>					
Balance at beginning of the financial year		3,647,889	957,891	2,656,745	33,253
Surplus/(deficit) for the year		14,027	14,027	0	0
Net asset revaluation		0	0	0	0
Transfer to other reserves		0	(2,219)	0	2,219
Transfer from other reserves		0	3,720	0	(3,720)
<b>Balance at end of the financial</b>		<b>3,661,916</b>	<b>973,419</b>	<b>2,656,745</b>	<b>31,752</b>
<b>2023</b>					
Balance at beginning of the financial year		3,661,916	973,419	2,656,745	31,752
Surplus/(deficit) for the year		15,794	15,794	0	0
Net asset revaluation		0	0	0	0
Transfer to other reserves		0	(2,206)	0	2,206
Transfer from other reserves		0	2,807	0	(2,807)
<b>Balance at end of the financial</b>		<b>3,677,710</b>	<b>989,814</b>	<b>2,656,745</b>	<b>31,151</b>

### 3.4 Statement of Cash Flows

For the four years ending 30 June 2023

	NOTES	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
		\$'000	\$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		95,025	97,792	100,621	103,912	107,490
Statutory fees and fines		7,643	7,261	7,552	7,754	7,948
User fees		8,515	8,472	8,599	8,322	8,364
Grants - operating		10,795	10,672	10,933	11,207	11,487
Grants - capital		2,053	2,337	2,663	889	2,918
Contributions - monetary		6,112	2,134	2,672	1,109	1,136
Rental receipts		4,743	4,590	4,706	4,824	4,946
Interest received		3,341	2,444	2,177	1,954	1,877
Trust funds and deposits taken		1,400	1,470	1,544	1,621	1,702
Other receipts		1,682	2,058	1,552	1,517	1,420
Net GST refund		6,942	8,875	8,054	7,346	7,084
Employee costs		(43,691)	(46,147)	(47,297)	(48,911)	(50,590)
Materials and services		(59,693)	(61,162)	(60,350)	(61,002)	(62,800)
Trust funds and deposits repaid		(1,280)	(1,347)	(1,418)	(1,492)	(1,570)
Other payments		(473)	(481)	(493)	(505)	(518)
<b>Net cash provided by operating activities</b>	4.4.1	43,114	38,968	41,515	38,545	40,894
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(40,709)	(62,184)	(53,183)	(41,808)	(39,091)
Proceeds from sale of property, infrastructure, plant and equipment		0	4,620	2,500	0	0
Payments for investments		0	0	0	0	(1,000)
Proceeds from sale of investments		0	18,000	7,000	3,000	0
<b>Net cash used in investing activities</b>	4.4.2	(40,709)	(39,564)	(43,683)	(38,808)	(40,091)
<b>Cash flows from financing activities</b>						
Finance costs		0	0	0	0	0
Repayment of borrowings		0	0	0	0	0
<b>Net cash used in financing activities</b>	4.4.3	0	0	0	0	0
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		2,405	(596)	(2,168)	(263)	803
Cash and cash equivalents at the beginning of the financial year		1,721	4,126	3,530	1,362	1,099
<b>Cash and cash equivalents at the end of the financial year</b>		4,126	3,530	1,362	1,099	1,902

### 3.5 Statement of Capital Works

For the four years ending 30 June 2023

NOTES	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
	\$'000	\$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Property</b>					
Land	0	9,000	0	0	0
<b>Total land</b>	0	<b>9,000</b>	0	0	0
Buildings	10,737	18,951	18,757	19,301	23,529
Building improvements	3,253	2,267	1,490	1,490	1,490
<b>Total buildings</b>	13,990	21,218	20,247	20,791	25,019
<b>Total property</b>	13,990	<b>30,218</b>	20,247	20,791	25,019
<b>Plant and equipment</b>					
Arts and Cultural Collection	55	214	130	130	130
Fixtures, fittings and furniture	382	75	75	75	75
Computers and telecommunications	1,816	1,391	1,200	1,200	1,200
Library books	400	440	450	460	470
<b>Total plant and equipment</b>	2,653	<b>2,120</b>	1,855	1,865	1,875
<b>Infrastructure</b>					
Roads	4,650	4,521	3,708	3,807	3,898
Footpaths and cycleways	4,134	3,165	2,693	2,469	2,870
Drainage	3,569	2,237	1,774	2,499	591
Parks, open space and streetscapes	6,991	15,108	18,987	7,056	1,546
Foreshore and conservation	1,996	2,840	2,548	1,915	1,850
Off street car parks	1,962	906	656	670	684
Other Infrastructure Assets	764	1,069	715	736	757
<b>Total infrastructure</b>	24,066	<b>29,846</b>	31,081	19,152	12,196
<b>Total capital works expenditure</b> 4.5.1	40,709	<b>62,184</b>	53,183	41,808	39,090
<b>Represented by:</b>					
New asset expenditure	5,652	<b>18,409</b>	5,145	4,279	4,297
Asset renewal expenditure	23,280	<b>27,927</b>	27,892	25,082	20,928
Asset expansion expenditure	2,005	<b>14,243</b>	11,950	11,801	10,971
Asset upgrade expenditure	9,772	<b>1,605</b>	8,196	645	2,894
<b>Total capital works expenditure</b> 4.5.1	40,709	<b>62,184</b>	53,183	41,808	39,090
<b>Funding sources represented by:</b>					
Grants	1,905	<b>2,147</b>	2,947	797	2,697
Contributions	1,247	<b>0</b>	0	0	0
Council cash	37,557	<b>60,037</b>	50,236	41,011	36,393
<b>Total capital works expenditure</b> 4.5.1	40,709	<b>62,184</b>	53,183	41,808	39,090

### 3.6 Statement of Human Resources

For the four years ending 30 June 2023

	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
	\$'000	\$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	44,355	<b>46,891</b>	47,996	49,643	51,341
Employee costs - capital	1,393	<b>1,362</b>	1,393	1,424	1,456
<b>Total staff expenditure</b>	<b>45,748</b>	<b>48,253</b>	<b>49,389</b>	<b>51,067</b>	<b>52,797</b>
	EFT	EFT	EFT	EFT	EFT
<b>Staff numbers</b>					
Employees	433.9	<b>439.8</b>	436.9	436.9	436.9
<b>Total staff numbers</b>	<b>433.9</b>	<b>439.8</b>	<b>436.9</b>	<b>436.9</b>	<b>436.9</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2019/20 \$'000	Comprises Permanent	
		Full Time \$'000	Part Time \$'000
Executive	2,040	1,892	148
Corporate Services	6,896	6,134	762
Environment, Recreation and Infrastructure	5,769	5,599	170
City Planning and Amenity	11,581	10,376	1,205
Community and Customer Experience	17,241	9,335	7,906
<b>Total permanent staff expenditure</b>	<b>43,527</b>	<b>33,336</b>	<b>10,191</b>
Casuals, temporary and other expenditure	3,364		
Capitalised labour costs	1,362		
<b>Total expenditure</b>	<b>48,253</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Budget 2019/20	Comprises Permanent	
		Full Time	Part Time
Executive	14.3	13.0	1.3
Corporate Services	59.6	52.0	7.6
Environment, Recreation and Infrastructure	50.8	49.0	1.8
City Planning and Amenity	114.7	100.0	14.7
Community and Customer Experience	180.7	87.0	93.7
<b>Total permanent staff expenditure</b>	<b>420.1</b>	<b>301.0</b>	<b>119.1</b>
Casuals, temporary and other expenditure	7.8		
Capitalised labour costs	12.0		
<b>Total staff</b>	<b>439.8</b>		



## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.50% in line with the rate cap.

For 2019/20 the waste management levy will decrease by 1.7% in accordance with Council's policy of direct cost recovery.

#### Rate calculation for average ratepayer

Rate Item	2018/19 \$'000	2019/20 \$'000	Change \$	Change %
Rates and Municipal Charge	\$1,788.68	<b>\$1,833.39</b>	\$44.71	<b>2.50%</b>
Waste Levy (140 litre standard bin)	\$324.55	<b>\$319.14</b>	-\$5.41	<b>(1.7%)</b>
<b>Total Average ratepayer bill</b>	<b>\$2,113.23</b>	<b>\$2,152.53</b>	<b>\$39.30</b>	<b>1.9%</b>

This will raise total rates and charges for 2019/20 of \$97.862 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018/19 \$'000	2019/20 \$'000	Change \$	Change %
General rates*	74,160,052	<b>76,958,726</b>	2,798,674	<b>3.8%</b>
Municipal charge*	6,829,272	<b>7,104,839</b>	275,568	<b>4.0%</b>
Waste management charge	13,837,517	<b>13,322,922</b>	- 514,595	<b>(3.7%)</b>
Cultural and Recreational	345,310	<b>324,820</b>	- 20,490	<b>(5.9%)</b>
Supplementary rates and rate adjustments	543,776	<b>350,458</b>	(193,318)	<b>(35.6%)</b>
Incentives for prompt payments	(194,752)	<b>(200,001)</b>	(5,249)	<b>2.7%</b>
<b>Total rates and charges</b>	<b>95,521,174</b>	<b>97,861,763</b>	<b>2,340,589</b>	<b>2.5%</b>

\*These items are subject to the rate cap established under the FGRS, excluding municipal charges levied on Cultural and Recreational properties

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 Per \$CIV	2019/20 Per \$CIV	Change %
General rate for rateable residential properties	0.0010824	<b>0.00114831</b>	<b>6.1%</b>
General rate for rateable commercial properties	0.0010824	<b>0.00114831</b>	<b>6.1%</b>
General rate for rateable industrial properties	0.0010824	<b>0.00114831</b>	<b>6.1%</b>

The ad valorem 2019 rate above is based on the current valuation as supplied to the valuer general and is subject to confirmation

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2018/19 \$	2019/20 \$	Change \$	Change %
Residential	69,824,758	<b>72,290,185</b>	<b>2,465,427</b>	<b>3.5%</b>
Commercial	3,434,585	<b>3,760,084</b>	<b>325,499</b>	<b>9.5%</b>
Industrial	900,708	<b>908,457</b>	<b>7,748</b>	<b>0.9%</b>
<b>Total amount to be raised by general rates</b>	<b>74,160,052</b>	<b>76,958,726</b>	<b>2,798,674</b>	<b>3.8%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018/19	2019/20	Change \$	Change %
Residential	42,014	<b>42,603</b>	<b>589</b>	<b>1.4%</b>
Commercial	2,404	<b>2,447</b>	<b>43</b>	<b>1.8%</b>
Industrial	751	<b>798</b>	<b>47</b>	<b>6.3%</b>
Cultural and Recreational	40	<b>40</b>	<b>-</b>	<b>0.0%</b>
<b>Total number of assessments</b>	<b>45,209</b>	<b>45,888</b>	<b>679</b>	<b>1.5%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018/19 \$	2019/20 \$	Change \$	Change %
Residential	64,509,200,000	<b>62,953,545,000</b>	<b>(1,555,655,000)</b>	<b>-2.4%</b>
Commercial	3,173,120,000	<b>3,274,450,000</b>	<b>101,330,000</b>	<b>3.2%</b>
Industrial	832,140,000	<b>791,125,000</b>	<b>(41,015,000)</b>	<b>-4.9%</b>
Cultural and Recreational	895,480,000	<b>783,805,000</b>	<b>(111,675,000)</b>	<b>-12.5%</b>
<b>Total value of land</b>	<b>69,409,940,000</b>	<b>67,802,925,000</b>	<b>(1,607,015,000)</b>	<b>-2.3%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$		Change %
Municipal	151.06	154.83	3.77	2.50%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2018/19 \$	2019/20 \$		Change %
Municipal	6,829,272	7,104,839	275,567.50	4.0%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$		Change %
Waste Services - 140 litre waste bin (default)	324.55	319.14	(5.41)	(1.7%)
Waste Services - 80 litre waste bin	246.50	242.40	(4.10)	(1.7%)
Waste Services - 140 litre waste bin (shared)	246.50	242.40	(4.10)	(1.7%)
Waste Services Contribution - where waste services cannot be provided by Council	67.58	72.87	5.29	7.8%
Waste Availability Service Charge - for properties electing not to utilise waste bin services	67.58	72.87	5.29	7.8%
2nd waste bin - 140 litre	232.82	233.02	0.20	0.1%
Additional (3rd+) garbage bin - 140 litre	481.52	466.04	(15.48)	(3.2%)
Additional green waste bin - 240 litre	99.10	99.10	-	-
Additional recycling bin - 240 litre	85.74	81.51	(4.23)	(4.9%)

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018/19 \$	2019/20 \$		Change %
Waste Services - 140 litre waste bin (default)	12,805,769	10,909,163	- 1,896,607	(14.8%)
Waste Services - 80 litre waste bin	339,924	1,651,229	1,311,305	385.8%
Waste Services - 140 litre waste bin (shared)	39,194	44,117	4,923	12.6%
Waste Services Contribution - where waste services cannot be provided by Council	236,530	287,545	51,015	21.6%
Waste Availability Service Charge - for properties electing not to utilise waste bin services	53,456	60,992	7,536	14.1%
2nd waste bin - 140 litre	198,595	198,532	- 64	(0.0%)
Additional (3rd+) garbage bin - 140 litre	53,930	57,323	3,392	6.3%
Additional green waste bin - 240 litre	51,730	56,883	5,153	10.0%
Additional recycling bin - 240 litre	58,389	57,139	- 1,250	(2.1%)
<b>Total</b>	<b>13,837,517</b>	<b>13,322,922</b>	<b>- 514,595</b>	<b>(3.7%)</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2018/19 \$	2019/20 \$	Change %
General rates	74,160,052	76,958,726	3.8%
Municipal charge	6,829,272	7,104,839	4.0%
Waste Management Charges	13,837,539	13,322,922	(3.7%)
Cultural and Recreational	345,310	324,820	(5.9%)
Supplementary	543,776	350,458	(35.6%)
Incentives for prompt payment	(194,752)	(200,000)	2.7%
<b>Rates and charges</b>	<b>95,521,196</b>	<b>97,861,764</b>	<b>2.5%</b>

4.1.1(l) Fair Go Rates System Compliance

Bayside City Council is fully compliant with the State Government's Fair Go Rates System

	2018/19	2019/20
Total Rates	\$ 79,207,250	\$ 82,007,346
Number of rateable properties	45,209	45,848
Base Average Rates	\$ 1,752.02	\$ 1,788.68
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$ 1,791.44	\$ 1,833.40
Maximum General Rates and Municipal Charges Revenue	\$ 80,989,413	84,057,723
Budgeted General Rates and Municipal Charges Revenue	\$ 80,989,323	84,057,372

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: estimated \$350,458, 2018/19: \$543,776)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Bayside City Council has elected not to make a declaration of differential rates.

#### 4.1.2 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Infringements and costs	4,639	4,388	(251)	(5.4%)
Town planning fees	1,879	1,929	50	2.7%
Land information certificates	115	118	3	2.6%
Building Permits	622	602	(20)	(3.2%)
Other	100	101	1	1.0%
<b>Total statutory fees and fines</b>	<b>7,355</b>	<b>7,138</b>	<b>(217)</b>	<b>(3.0%)</b>

Statutory fees mainly relate to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are lower by 2.95% or \$0.217 million compared to 2018/19 forecast.

2019/20 parking fine revenue has been based on 2017/18 actual results and the 2018/19 budget, and is marginally below the current 2018/19 forecast. The current forecasts has been positively impacted by increased traffic conditions particularly at beach locations over the summer period.

A detailed listing of statutory fees is included in Appendix B.

#### 4.1.3 User fees

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Aged and health services	1,110	1,113	4	0.3%
Leisure centre and recreation	727	647	(80)	(11.0%)
Child care/children's programs	26	28	1	5.0%
Planning and Infrastructure	1,374	1,354	(19)	(1.4%)
Parking	1,751	1,521	(230)	(13.1%)
Animal Registration Permits	1,157	1,194	37	3.2%
Amenity Protection	1,371	1,308	(64)	(4.6%)
Waste management services	53	451	398	744.4%
Other fees and charges	563	507	(57)	(10.1%)
<b>Total user fees</b>	<b>8,133</b>	<b>8,123</b>	<b>(10)</b>	<b>(0.1%)</b>

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases reflect the cost of running the services and or market levels.

User fees are expected to decrease by 0.12% or \$0.01 million compared to 2018/19 forecast.

Parking fee income has been influenced by weather conditions. There is uncertainty of whether the continued dry conditions over the Summer period will continue. Open Space fee income, predominantly for filming permit fees have been based on the number of productions within the municipality. The increase in Waste Management fees are due to the expected take up of additional green bins associated with food and green waste implementation from 1 July 2019.

A detailed listing of statutory fees is included in Appendix B.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	7,276	7,699	423	5.8%
State funded grants	5,045	4,989	(56)	(1.1%)
Other grants	391	23	(368)	(94.1%)
<b>Total grants received</b>	<b>12,712</b>	<b>12,711</b>	<b>(1)</b>	<b>(0.0%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	2,726	2,794	68	2.5%
General home care	3,156	3,209	53	1.7%
Aged care	1,379	1,387	8	0.6%
Other	15	12	(3)	(20.0%)
<b>Recurrent - State Government</b>				
Aged care	322	184	(138)	(42.9%)
Assessment & Review	701	715	14	2.0%
General home care	418	388	(30)	(7.2%)
School crossing supervisors	338	275	(63)	(18.6%)
Youth Services	72	72	0	0.0%
Libraries	648	648	0	0.0%
Maternal and child health	730	710	(20)	(2.7%)
Recreation	123	131	8	6.5%
Community safety	144	0	(144)	(100.0%)
<b>Recurrent - Other</b>				
Environmental Health	23	23	0	0.0%
<b>Total recurrent grants</b>	<b>10,795</b>	<b>10,548</b>	<b>(247)</b>	<b>(2.3%)</b>
<b>Non-recurrent - State Government</b>				
Library	16	16	0	0.0%
Recreation	3	0	(3)	(100.0%)
<b>Non-Recurrent - Other</b>				
Waste Services	(9)	0	9	100.0%
Family Services	2	0	(2)	(100.0%)
<b>Total non-recurrent grants</b>	<b>12</b>	<b>16</b>	<b>4</b>	<b>33.3%</b>
<b>Total operating grants</b>	<b>10,807</b>	<b>10,564</b>	<b>(243)</b>	<b>(2.2%)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	0	297	297	
<b>Total recurrent grants</b>	<b>0</b>	<b>297</b>	<b>297</b>	
<b>Non-recurrent - Commonwealth Government</b>				
<b>Non-recurrent - State Government</b>				
Library	0	700	700	
Early Years	0	800	800	
Sustainability & Transport	275	350	75	27.3%
Open Space	1,255	0	(1,255)	(100.0%)
<b>Non-recurrent - Other</b>				
Open Space	375	0	(375)	(100.0%)

<b>Total non-recurrent grants</b>	<b>1,905</b>	<b>1,850</b>	<b>(55)</b>	<b>(2.9%)</b>
<b>Total capital grants</b>	<b>1,905</b>	<b>2,147</b>	<b>242</b>	<b>12.7%</b>
<b>Total Grants</b>	<b>12,712</b>	<b>12,711</b>	<b>(1)</b>	<b>(0.0%)</b>

The above table lists operating and capital grants by type and source, classified into recurrent and non-recurrent.

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 2.2% or \$0.24 million compared to 2019/20 and includes:

- The uncertainty of the continuation of grant funding towards the Metro Access Program.
- Aged Care grant funding to reduce due to the transition to the National Disability Insurance Scheme.
- Aged Care grants reduction of \$0.106 million due to grants received in previous financial years to fund the Regional Projects program.
- School Crossing Supervisor grant of \$0.275million for 2019/20 is expected to be lower as funds received for 2018/19 were aligned to a State Government election promise. There is no guarantee this trend will continue.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants will increase by 12.7% or \$0.24 million compared to 2018/19 due mainly to specific funding for some large capital works projects. Section 4.5 includes a more detailed analysis of the capital grants expected to be received during the 2019/20 year.



#### 4.1.5 Contributions

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Monetary - Operating	150	113	(37)	(24.7%)
Monetary - Capital	5,901	2,000	(3,901)	(66.1%)
<b>Total contributions</b>	<b>6,051</b>	<b>2,113</b>	<b>(3,938)</b>	<b>(65.1%)</b>

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development, and capital contributions from users of facilities.

Contributions are projected to decrease by \$3.938 million or 65.1% compared to 2018/19 due mainly to a decrease in the open space levy as a result of the economic uncertainty and downturn in the housing market and capital contributions received in 2018/19.

#### 4.1.6 Other income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Rental Income	4,113	4,170	57	1.4%
Interest	2,665	2,430	(235)	(8.8%)
Other	1,752	1,935	183	10.4%
<b>Total other income</b>	<b>8,530</b>	<b>8,535</b>	<b>5</b>	<b>0.1%</b>

Rental income is projected to increase by 1.39% or \$0.057 million in 2019/20.

Rental income relates mainly to the recovery of service delivery costs through charging of fees to users of Council facilities. These include use of leisure, entertainment and other community facilities. The key principals for setting the budget for rental income in determining the fees set are based on lease agreements, market levels and the cost recovery of providing the services.

Interest on investments is expected to decrease by 8.82% or \$0.24 million over 2019/20, reflecting a reduction in cash reserves which are being used to fund capital works expenditure disclosed in Section 4.5 of this budget report which includes the expected carry forward of \$14.5 million of capital works from 2018/19.

Other income relates to a range of items such as private works, cost recovery and other miscellaneous income items including the sale of bathing boxes built in the same financial year. Other income is expected to increase by 10.45% or \$0.18 million mainly due to:

- The sale of one bathing box in 2019/20

#### 4.1.7 Employee costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
<b>Total employee costs</b>	<b>44,355</b>	<b>46,891</b>	<b>2,536</b>	<b>5.7%</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, and employer superannuation.

Employee Costs are expected to increase by 5.72% or \$2.536 million compared to the 2018/19 forecast.

This increase relates to several key factors including:

- Council's Enterprise Bargaining Agreement (EBA) to increase by 2.5% in-line with the rate cap
- Organisational realignment with the introduction of a new division
- Two additional Procurement Officers to support a decentralised procurement model
- A transfer of the Information Services Project Officer from Capital to Operating
- One Website Officer to assist with improvements to Council's external website to comply with internal and external requirements

#### 4.1.8 Materials and services

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Contract payments-Maintenance services	2,576	2,668	92	3.6%
Contract payments-Recycling and waste services	10,168	10,046	(122)	(1.2%)
Contract payment- Amenities bins and beach cleaning	1,626	1,562	(64)	(3.9%)
Contract payment - Open space	5,128	5,140	12	0.2%
Contract payments - Plant nursery and tree management	2,686	2,706	20	0.7%
Contract payments - other	2,200	2,271	71	3.2%
Building maintenance	1,986	2,039	53	2.7%
General maintenance	3,701	4,020	319	8.6%
Services and purchases	11,350	10,955	(395)	(3.5%)
Motor vehicle costs	846	873	27	3.2%
Rental/Leases	805	872	67	8.3%
Office administration	850	827	(23)	(2.7%)
Insurance	832	1,033	201	24.2%
Community grants and sponsorship	735	690	(45)	(6.1%)
Utilities & taxes	2,551	2,577	26	1.0%
Other	2,375	926	(1,449)	(61.0%)
<b>Total materials and services</b>	<b>50,416</b>	<b>49,207</b>	<b>(1,209)</b>	<b>(2.4%)</b>

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 2.4% or \$1.21 million compared to 2018/19 and relates to:

- General maintenance increased mainly due to:
  - costs of \$0.130M associated with dredging of the Half Moon Bay Boat Ramp
  - enhancements to Council's external website
- Insurance premiums estimated to increase due to substantially hardening market and claims history
- Services and Purchases:
  - costs associated with additional green bin purchases and implementation of food and green waste program
  - reduction in costs associated with the Hampton Community Infrastructure Feasibility Assessment and Master Plan due to be completed by June 2019.
  - reduction in costs associated with the one off remediation of the Spring Valley Landfill expected to be finalised in 2018/19.
  - reduction in costs of garbage bins due to the completion of the 'shrink your bin' campaign
- Recycling and Waste services contracts reduced mainly due to lower kerbside recycling waste disposal rates.

#### 4.1.9 Depreciation and amortisation

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	4,613	5,156	543	11.8%
Plant & equipment	1,043	1,022	21	-2.0%
Infrastructure	12,042	11,786	256	-2.1%
Intangible Assets	718	1,026	308	42.9%
<b>Total depreciation and amortisation</b>	<b>18,416</b>	<b>18,990</b>	<b>574</b>	<b>3.1%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.574 million for 2019/20 reflects the increase in the 2019/20 capital works program as well as the full year effect of depreciation on the 2018/19 capital works program. Refer to Section 4.5 for details of Council's capital works program for the 2019/20 year.

#### 4.1.10 Other expenses

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Bad and doubtful debts	177	226	49	27.7%
Borrowing costs	-	-	-	0.0%
Other expenses	434	441	7	1.6%
<b>Total other expenses</b>	<b>611</b>	<b>667</b>	<b>56</b>	<b>9.2%</b>

Bad and doubtful debts relate to expected Rates and Parking unpaid income. This is forecast to increase by \$0.049 million compared to 2018/19.

Borrowing costs relate to interest charged by financial institutions on funds borrowed. There is now a NIL cost here, as Council repaid all of its existing borrowings in 2017/18, and as a result is debt free.

Other items of expense relate to a range of unclassified items including audit remunerations, Councillor Allowances and other miscellaneous expenditure items. Other expenses are forecast to increase marginally by \$0.007 million compared to 2018/19.

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

These balances are projected to slightly decrease by \$0.596 million during the year, part of Council's treasury management activity.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Financial assets are bank term deposit investments with maturities greater than three months. It is projected that Council will utilise \$18 million of term deposit investments for capital requirements.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, equipment, etc which has been built up by Council over many years.

The \$43.194 million increase in this balance is attributable to the net result of the capital works program (\$62.184 million of new assets) and depreciation of assets (\$18.99 million).

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2018/19 levels.

Provisions include accrued long service leave and annual leave. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 \$'000	2019/20 \$'000	Variance \$'000
Amount borrowed as at 30 June of the prior year	0	0	0
Amount proposed to be borrowed	0	0	0
Amount projected to be redeemed	0	0	0
Amount of borrowings as at 30 June	0	0	0

Council repaid loan principal of \$2.13 million during 2017/18 which resulted in Council being debt free.

### 4.3 Statement of changes in Equity

#### 4.3.1 Reserves

	2018/19 \$'000	2019/20 \$'000		
Asset revaluation reserve	2,656,745	2,656,745	0	0.0%
Other reserves	53,904	39,612	(14,292)	(26.5%)
<b>Total reserves</b>	<b>2,710,649</b>	<b>2,696,357</b>	<b>(14,292)</b>	<b>(0.5%)</b>

	2018/19 \$'000	2019/20 \$'000	Variance \$'000
<b>Asset revaluation reserve</b>			
Property	2,460,424	2,460,424	0
Infrastructure	194,398	194,398	0
Plant and equipment	1,923	1,923	0
<b>Total Asset revaluation reserve</b>	<b>2,656,745</b>	<b>2,656,745</b>	<b>0</b>

	2018/19 \$'000	2019/20 \$'000	Variance \$'000
Unallocated & unrestricted	27,203	27,776	573
Restricted, committed and allocated funds	58,449	44,280	(14,169)
<b>Total cash and investments</b>	<b>93,652</b>	<b>75,056</b>	<b>(18,596)</b>

#### Other reserves

##### Statutory reserves

• Public Resort & recreation (Open Space)	(20,083)	(19,993)	90
• Car Park reserve	(416)	(426)	(10)
• Drainage contribution reserve	(438)	(438)	0
<b>Total statutory reserves</b>	<b>(20,937)</b>	<b>(20,857)</b>	<b>80</b>

##### Funds subject to intended allocation

• Cash held to carry forward capital works	(12,259)	(3,761)	8,498
• Infrastructure Reserve	(8,992)	(3,217)	5,775
• Community Facilities Enhancement	(835)	(1,007)	(172)
• Dendy Beach Precinct	(2,206)	(2,561)	(355)
• Defined Superannuation Shortfall	(3,000)	(3,500)	(500)
• Early Childhood Facilities	(5,675)	(4,709)	966
<b>Total funds subject to intended allocation</b>	<b>(32,967)</b>	<b>(18,755)</b>	<b>14,212</b>

<b>Total Other Reserves</b>	<b>(53,904)</b>	<b>(39,612)</b>	<b>14,292</b>
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##### Committed funds

Trust funds and deposits	(4,545)	(4,668)	(123)
<b>Total committed funds</b>	<b>(4,545)</b>	<b>(4,668)</b>	<b>(123)</b>
<b>Total restricted, committed and allocated funds</b>	<b>(58,449)</b>	<b>(44,280)</b>	<b>14,169</b>

**Statutory Reserves** - These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

**Funds subject to intended allocations** - These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds will be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Cash held to fund carry forward capital works - An amount of \$12.259 million is forecast to be held at 30 June 2019 to fund capital works budgeted but not completed in the financial year. Section 4.5 contains further details on capital works funding.

The **Infrastructure Reserve** holds identified savings from the operating budget which are to be quarantined to be used to fund either replacement infrastructure, or held as a contingency to finance projects deemed as 'unavoidable'. This is in line with Council's adopted Long term Financial Strategy.

The **Community Facilities Enhancement Reserve** holds the proceeds from the prior year sale of the Independent Living Units, and planned future property sales, which will be used to fund new or improvements to community facilities that provide direct benefit to the Bayside Community.

The **Dendy Street Beach Precinct Reserve** holds the proceeds from sale of bathing boxes to be used for the Dendy Street beach precinct. Ten bathing boxes have been sold to June 2018 and one more is planned in 2019/20.

The **Defined Superannuation Shortfall Reserve** is to quarantine \$0.50 million annually to ensure Council sets aside sufficient cash to cover for future defined benefit superannuation shortfall calls, which are one-off and material in nature.

The **Early Childhood Facilities Reserve** is to quarantine the net proceeds from the sale of the two former Child Care Centres (Sandringham and Hampton) for redevelopment and enhancement of early childhood facilities.

**Unrestricted cash** - These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted balance sheet in Section 3 indicates that Council is estimating at 30 June 2020 it will have cash and investments of \$75.056 million, which has restricted amounts of \$44.28 million - as shown in the table above.

#### 4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus is the value of all net assets less Reserves that have accumulated over time. This expected to increase by \$36.575 million and is made up of the budgeted surplus for the year of \$22.283 million as well as net \$14.292 million transferred from reserves to fund an increase in the capital program.

#### 4.4 Statement of Cash Flows

##### 4.4.1 Net cash flows provided by/used in operating activities

The rates and charges increase of \$2.767 million is in line with the capped increase in rates of 2.5% and a 1.67% decrease in the waste levy.

Some other receipts will decrease by around \$3 million, reflecting the reduction in external contributions from development activities as well as a reduction in investment interest income (due to lower balances).

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the table below.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>24,505</b>	<b>22,283</b>	(2,222)
Depreciation	18,416	18,990	574
Loss (gain) on disposal of property, infrastructure, plant & equipment	0	1,556	1,556
Finance costs	0	0	0
Net movement in current assets and liabilities	193	(3,861)	(4,054)
<b>Cash flows available from operating activities</b>	<b>43,114</b>	<b>38,968</b>	<b>(4,146)</b>

##### 4.4.2 Net cash flows provided by/used in investing activities

The large increase in payments for investing activities represents the increase in capital works expenditure disclosed in Section 4.5 of this budget report and includes the expected carry forward of \$14.498 million of capital works from 2018/19.

##### 4.4.3 Net cash flows provided by/used in financing activities

Council repaid its remaining loan principal of \$2.13 million during 2017/18 which has resulted in Council being debt free.



# 4.5. Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

## 4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	13,990	30,218	16,228	116.00%
Plant and equipment	2,653	2,120	(533)	(20.09%)
Infrastructure	24,066	29,846	5,780	24.02%
<b>Total</b>	<b>40,709</b>	<b>62,184</b>	<b>21,475</b>	<b>52.75%</b>

The capital works budget for 2019/20 is \$62.185 million including \$14.498 million in carry forwards from 2018/19.

Key projects include 10 Sporting pavillion redevelopments \$13.051 million including the Dendy Street Beach Pavillion redevelopment \$2.000 million; the Fern Street Early Years Integration Children's Centre \$1.485 million; 8 playground redevelopments \$0.795 million; the CSIRO Community Facilities (Highett Library) \$9.050 million; the Sandringham Hub Redevelopment (Sandringham Library and Masonic Hall) \$3.278 million; the Netball Centre (Outdoor courts and Pavilion) \$6.894 million; The Road Reseal, Resheet and Reconstruction programs \$3.269; Sportground reconstruction at Donald MacDonald Reserve \$0.981; and the Beaumaris Concourse Activity Centre Streetscape \$1.232 million.

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	30,218	10,760	11,854	6,756	847	1,500	0	28,718	0
Plant and equipment	2,120	573	584	963	0	0	0	2,120	0
Infrastructure	29,846	7,076	15,489	6,524	758	647	0	29,199	0
<b>TOTAL CAPITAL WORKS 2019/20</b>	<b>62,184</b>	<b>18,409</b>	<b>27,927</b>	<b>14,243</b>	<b>1,605</b>	<b>2,147</b>	<b>0</b>	<b>60,037</b>	<b>0</b>

#### 4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	External Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Buildings									
Pavilion Redevelopment Chisholm Reserve Sandringham	1,144	0	801	343	0	0	0	1,144	0
Pavilion Redevelopment William Street Reserve Brighton	1,072	0	750	322	0	0	0	1,072	0
Pavilion Redevelopment Destructor Reserve Sandringham	987	0	691	296	0	0	0	987	0
Pavilion Redevelopment AW Oliver Pavilion	2,510	0	1,757	753	0	0	0	2,510	0
Pavilion Redevelopment Elsternwick Park Oval 2	1,851	0	1,296	555	0	0	0	1,851	0
Pavillion Redevelopment Donald MacDonald Reserve	213	0	149	64	0	0	0	213	0
Pavillion Redevelopment Sillitoe Reserve	304	0	213	91	0	0	0	304	0
Architectural Forward Design	50	0	25	25	0	0	0	50	0
Sandringham Hub (Sandringham Library Redevelopment)	3,012	602	602	1,506	301	700	0	2,312	0
Sandringham Hub (Masonic Hall Redevelopment)	266	53	53	133	27	0	0	266	0
Beaumaris Hub at Beaumaris Reserve	1,083	108	704	217	54	0	0	1,083	0
CSIRO Community Facilities - Highett Library	50	45	0	0	5	0	0	50	0
Brighton Recreation Centre	322	64	64	161	32	0	0	322	0
Black Rock Life Saving Club Renewal	82	8	25	41	8	0	0	82	0
New Pavilion Elsternwick Park South - Oval 4	478	478	0	0	0	0	0	478	0
Brighton South Playroom Refurbishment	209	0	167	42	0	0	0	209	0
North Brighton Children's Centre Precinct	94	9	38	38	9	0	0	94	0
Hurlingham Prescool Upgrade	330	33	132	132	33	0	0	330	0
Fern Street Early Years Integration Children's Centre	1,485	149	594	371	371	800	0	685	0
Total Buildings	15,542	1,550	8,061	5,090	841	1,500	0	14,042	0
Heritage buildings									
Total Buildings	0	0	0	0	0	0	0	0	0

<b>Building improvements</b>									
Minor Building Renewals	650	0	650	0	0	0	0	650	0
Asbestos Removal Program	250	0	250	0	0	0	0	250	0
Hydraulic Equipment Unscheduled Replacements	175	0	175	0	0	0	0	175	0
Electrical Compliance and Renewal Program	90	0	90	0	0	0	0	90	0
OH&S and Risk Mitigation Unscheduled Works	55	0	55	0	0	0	0	55	0
Building Security Renewals (Keys & Access Systems)	35	0	35	0	0	0	0	35	0
Public Toilet Strategy - Minor Works	75	0	75	0	0	0	0	75	0
Public Toilet Strategy - Thomas Street Reserve	177	0	124	53	0	0	0	177	0
Public Toilet Strategy - Table Rock	207	0	145	62	0	0	0	207	0
Black Rock Civic Hall Kitchen and Toilet Renewal	48	0	48	0	0	0	0	48	0
Beaumaris Community Centre Kitchen and Flooring Renewal	115	0	115	0	0	0	0	115	0
Energy Efficient and Renewable Energy at Council Buildings	300	210	45	45	0	0	0	300	0
Bayside Gallery Walls Recladding	30	0	0	24	6	0	0	30	0
Library Access System	60	0	0	60	0	0	0	60	0
<b>Total Building Improvements</b>	<b>2,267</b>	<b>210</b>	<b>1,807</b>	<b>244</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>2,267</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>17,809</b>	<b>1,760</b>	<b>9,868</b>	<b>5,334</b>	<b>847</b>	<b>1,500</b>	<b>0</b>	<b>16,309</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Fixtures, Fittings and Furniture</b>									
Furniture and Equipment Renewal Program	75	0	75	0	0	0	0	75	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Arts and Culture</b>									
Bayside Gallery Acquisitions	30	30	0	0	0	0	0	30	0
Public Art Collection	109	109	0	0	0	0	0	109	0
<b>Total Arts and Culture</b>	<b>139</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>139</b>	<b>0</b>
<b>Computers and Telecommunications</b>	<b>900</b>	<b>232</b>	<b>45</b>	<b>623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>
<b>Library Books</b>									
Library Resources and Collection Renewal	440	0	440	0	0	0	0	440	0
<b>Total Library Books</b>	<b>440</b>	<b>0</b>	<b>440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,554</b>	<b>371</b>	<b>560</b>	<b>623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,554</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	External Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
Road Reseal and Resheet Program	2,264	0	2,264	0	0	297	0	1,967	0
Road Reconstruction Program	1,005	0	1,005	0	0	0	0	1,005	0
Kerb and Channel Renewal Program	870	0	870	0	0	0	0	870	0
Laneway Upgrade Program	382	0	229	153	0	0	0	382	0
Total Roads	4,521	0	4,368	153	0	297	0	4,224	0
Footpaths and Cycleways									
Residential Footpath Renewal Program	1,620	0	1,620	0	0	0	0	1,620	0
Shared Path Emergency Works	53	0	53	0	0	0	0	53	0
Footpath Tactile Ground Surface Indicator Renewal Program	53	0	53	0	0	0	0	53	0
Active Transport Facility Improvement Program	743	446	0	297	0	350	0	393	0
Footpath Connectivity Improvements	133	133	0	0	0	0	0	133	0
Bay Trail Middle Brighton Baths Safety Improvements	128	26	38	38	26	0	0	128	0
Bay Trail Duplication South of Sandown Street	435	87	131	131	87	0	0	435	0
Total Footpaths and Cycleways	3,165	691	1,895	466	113	350	0	2,815	0
Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	External Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage									
Unscheduled Drainage Capital Works	423	0	423	0	0	0	0	423	0
Drainage Forward Design	208	0	208	0	0	0	0	208	0
Drain Renewal Mary Street Beaumaris	211	0	127	84	0	0	0	211	0
Drain Renewal Florida Avenue and Coral Avenue, Beaumaris	265	0	159	106	0	0	0	265	0
Integrated Water Management Strategy Implementation - Year 1	89	36	0	53	0	0	0	89	0
Sandringham Golf Course Irrigation	416	166	0	250	0	0	0	416	0
Drainage Upgrade - Hawthorn Road, Brighton East (Stage 2)	625	375	0	0	250	0	0	625	0
Total Drainage	2,237	577	917	493	250	0	0	2,237	0

<b>Parks, Open Space and Streetscapes</b>									
Sportsground Reconstruction Donald MacDonald Reserve	981	0	687	294	0	0	0	981	0
Sportsground Reconstruction Moorabbin West Oval	35	0	25	11	0	0	0	35	0
Sportsground Reconstruction Destructor Reserve	31	0	22	9	0	0	0	31	0
Cricket Nets Renewal Brighton Beach Oval	232	0	232	0	0	0	0	232	0
Sportsground Fencing and Surface Renewal Banksia Reserve	310	0	310	0	0	0	0	310	0
Synthetic Pads Renewal Cheltenham Recreation Reserve and Peterson Reserve Oval 1	55	0	55	0	0	0	0	55	0
Playground Renewal Program	657	164	329	164	0	0	0	657	0
Playground Renewal Program - Thomas Street Playground	138	35	69	35	0	0	0	138	0
Royal Avenue Municipal Reserve Masterplan Implementation	406	162	244	0	0	0	0	406	0
Sportsground Risk Management Program	70	-	49	21	0	0	0	70	0
Netball Centre - Outdoor Courts and Pavilion	6,894	3,447	2,068	1,379	0	0	0	6,894	0
Elsternwick Park South Sportsground and Lighting Upgrade	57	0	23	34	0	0	0	57	0
Masterplan Implementation Dendy Park	307	138	31	0	138	0	0	307	0
Elsternwick Park Nature Reserve	250	0	0	250	0	0	0	250	0
Highbury Grassy Woodland - Masterplan Development	114	80	0	34	0	0	0	114	0
Highbury Grassy Woodland - Site Establishment, Investigation and Fencing	127	89	0	38	0	0	0	127	0
Sillitoe Reserve Hybrid Grass Installation	775	0	0	775	0	0	0	775	0
Synthetic Oval Entrances and Hybrid Turf Installations	161	0	0	161	0	0	0	161	0
Hurlingham Park - Reconstruction of Tennis-Basketball-Netball Court	118	12	94	12	0	0	0	118	0
Drinking Water Fountain Implementation	98	98	0	0	0	0	0	98	0
Streetscape Upgrade Hampton East - Nepean Hwy and South Rd Frontages	568	0	227	341	0	0	0	568	0
Streetscape Sandringham Village Activity Centre	144	14	101	29	0	0	0	144	0
Church Street Upgrade - St Andrews to New Street and East of Male Street Brighton	164	0	0	164	0	0	0	164	0
Streetscape Black Rock Activity Centre	155	31	93	31	0	0	0	155	0
Streetscape Hawthorn Road North Village Activity Centre	244	49	146	49	0	0	0	244	0
Streetscape Beaumaris Concourse Activity Centre	1,232	246	370	370	246	0	0	1,232	0
Streetscape Brighton East Activity Centre	104	21	62	21	0	0	0	104	0
Highbury Road Activity Centre - Train Street to Highbury Station	88	18	53	18	0	0	0	88	0
Bluff Road and Highbury Road Streetscape	14	3	8	3	0	0	0	14	0
Bay Road and Bluff Road Activity Centre	15	3	9	3	0	0	0	15	0
Balcombe Road and Charman Road Activity Centre	9	2	5	2	0	0	0	9	0
Activity Centre Minor Unscheduled Works	53	11	21	11	11	0	0	53	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>14,606</b>	<b>4,622</b>	<b>5,332</b>	<b>4,257</b>	<b>395</b>	<b>0</b>	<b>0</b>	<b>14,606</b>	<b>0</b>

Capital Works Area	Project \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Foreshore and Conservation									
Promenade Path Programmed Renewal Works	89	0	89	0	0	0	0	89	0
Foreshore and Conservation Strategic Minor Renewals	84	0	84	0	0	0	0	84	0
Foreshore Risk Management Unscheduled Renewals	84	0	84	0	0	0	0	84	0
Masterplan Implementation Sandringham Foreshore and	158	63	95	0	0	0	0	158	0
Masterplan Implementation Black Rock Foreshore	379	152	227	0	0	0	0	379	0
Masterplan Implementation Red Bluff to Half Moon Bay	325	33	195	98	0	0	0	325	0
Brighton Beach to Ferdinando Gardens Masterplan Implementation	348	70	209	70	0	0	0	348	0
Sandringham Beach and Gardens Masterplan Implementation	379	0	303	76	0	0	0	379	0
Black Rock Foreshore Signage Renewal	174	0	174	0	0	0	0	174	0
Hampton Beach Access Ramp	45	0	27	18	0	0	0	45	0
Total Foreshore and Conservation	2,065	317	1,487	261	0	0	0	2,065	0
Off Street Car Parks									
Council Owned Car Park Renewal Program	455	0	455	0	0	0	0	455	0
Hurlingham Park Tennis Club Car Park Lighting	205	205	0	0	0	0	0	205	0
Total Off Street Car Parks	660	205	455	0	0	0	0	660	0
Other Infrastructure									
(Road Management, Traffic Signals & Street Furniture)									
Traffic Management Unscheduled Works	250	0	250	0	0	0	0	250	0
Signage Renewal	100	0	100	0	0	0	0	100	0
Parking Technology for Church Street MAC	372	372	0	0	0	0	0	372	0
Bicycle Facilities Improvement Program	81	81	0	0	0	0	0	81	0
Bike Paths New/Upgrade Program	124	25	0	99	0	0	0	124	0
Activity Centre Street Furniture Improvements	52	16	21	16	0	0	0	52	0
Neighbourhood Seating Program	20	20	0	0	0	0	0	20	0
Corporate and Wayfinding Signage	70	18	35	18	0	0	0	70	0
Total Other Infrastructure	1,069	531	406	132	0	0	0	1,069	0
TOTAL INFRASTRUCTURE	28,323	6,943	14,860	5,762	758	647	0	27,676	0
TOTAL NEW CAPITAL WORKS 2019/20	47,686	9,075	25,288	11,719	1,605	2,147	0	45,539	0

#### 4.5.3 Works carried forward from the 2017/18 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
CSIRO Community Facilities - Highett Library	9,000	9,000	0	0	0	0	0	9,000	0
<b>Total Land</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>0</b>
<b>Buildings</b>									
Pavilion Redevelopment Dendy Street Beach	2,000	0	1,000	1,000	0	0	0	2,000	0
Pavilion Redevelopment William Street Reserve Brighton	620	0	434	186	0	0	0	620	0
Pavilion Redevelopment Destructor Reserve Sandringham	789	0	552	237	0	0	0	789	0
Pavilion Redevelopment Chisholm Reserve Sandringham	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>3,409</b>	<b>0</b>	<b>1,986</b>	<b>1,423</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,409</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>12,409</b>	<b>9,000</b>	<b>1,986</b>	<b>1,423</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,409</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Arts and Culture</b>									
Public Art Collection	75	75	0	0	0	0	0	75	0
<b>Total Arts and Culture</b>	<b>75</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
Computers and Telecommunications	491	127	24	340	0	0	0	491	0
<b>Total Computers and Telecommunications</b>	<b>491</b>	<b>127</b>	<b>24</b>	<b>340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>491</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>566</b>	<b>202</b>	<b>24</b>	<b>340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>566</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
<b>Parks, Open Space and Streetscapes</b>									
Streetscape Brighton East Activity Centre	230	46	138	46	0	0	0	230	0
Highett Road Activity Centre Streetscape	232	58	116	58	0	0	0	232	0
Bay and Avoca Activity Centre Upgrade	40	8	24	8	0	0	0	40	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>502</b>	<b>112</b>	<b>278</b>	<b>112</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>502</b>	<b>0</b>
<b>Foreshore and Conservation</b>									
Red Bluff to Half Moon Bay Masterplan Implementation	205	21	123	62	0	0	0	205	0
HMVS Preservation Works	570	0	228	342	0	0	0	570	0
<b>Total Foreshore and Conservation</b>	<b>775</b>	<b>21</b>	<b>351</b>	<b>404</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>775</b>	<b>0</b>
<b>Off Street Car Parks</b>									
7 Well Street Brighton - Conversion to Car Parking	246	0	0	246	0	0	0	246	0
<b>Total Off Street Car Parks</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>1,523</b>	<b>133</b>	<b>629</b>	<b>762</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,523</b>	<b>0</b>
<b>TOTAL CARRIED FWD WORKS 2018/19</b>	<b>14,498</b>	<b>9,335</b>	<b>2,639</b>	<b>2,524</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,498</b>	<b>0</b>

## 4.6 New Initiatives

The new initiatives are identified programs that are not incurred on an annual basis. They indicate a change in service level and the 2019/20 budget includes the following new initiatives.

Project Name	Net Cost (\$'000)
Name and Address Administrator	114
Implement the Environmental Citizenship Program	20
Implement the Carbon Neutral Action Plan	5
Sustainability Partnership Initiatives	30
Implementation of the Digital First Strategy	333
Baseline data collection - Highett Grassy Woodlands	10
Integrated Transport Strategy Advocacy & Community Behaviour Change Campaign	30
Housing Strategy	75
Neighbourhood Character Study	100
Bayside Community Vision 2050	150
Advocacy Strategy	50
External website enhancement	144
Women in Local Democracy Campaign	27
Electoral Representation Review	60
New Mobile Vendor Sites	30
Historical Buildings Strategic Plan	35
Graffiti management	90
Hampton Hub Stage 2	200
Reduce Your Plastic Waste' education program	10
Review and update Bayside Open Space Strategy	80
Bayside Parking Strategy	110
Hydrotherapy or Warm Water Program Pool Feasibility Study	120
Black Rock Primary School Sportsground Upgrade - Design	30
<b>Total New Initiatives</b>	<b>1,854</b>



## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017/18	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections			
						2020/21	2021/22	2022/23	Trend +/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	15.4%	12.8%	12.7%	10.6%	9.0%	8.6%	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	417.4%	412.2%	358.8%	297.1%	272.8%	280.4%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	236.4%	194.3%	180.5%	150.0%	132.6%	144.4%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.5%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Indebtedness	Non-current liabilities / own source revenue		0.7%	0.9%	1.0%	1.2%	1.4%	1.5%	+
Asset renewal	Asset renewal expenditure / depreciation	5	107.4%	131.5%	155.5%	137.0%	112.6%	91.2%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	71.0%	73.2%	73.8%	74.3%	74.9%	75.2%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.15%	0.14%	0.14%	0.15%	0.15%	0.15%	o
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of property assessments		\$2,360	\$2,475	\$2,501	\$2,598	\$2,686	\$2,756	o
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,984	\$2,100	\$2,129	\$2,181	\$2,234	\$2,288	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		12.7%	11.8%	10.5%	10.5%	10.5%	10.5%	o

**Key to forecast trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2 . Working Capital**

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2018/19 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

**3. Unrestricted Cash**

All cash and cash equivalents other than restricted cash, including cash that will be used to fund capital expenditure from the previous financial year.

**4. Debt compared to rates**

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**5. Asset renewal**

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**6. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## 6. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy.

### Rating context

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 70.9% of the total revenue received by Council annually.

Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Bayside community.

However, in the past it has been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized councils. The following table shows a comparison of the last six years and the average rates per capita.

Year	Bayside City Council	Average Nearby Councils
2013/14	3.5%	4.9%
2014/15	3.9%	4.8%
2015/16	3.8%	4.9%
2016/17	2.5%	2.5%
2017/18	2.0%	2.0%
2018/19	2.3%	2.3%
2019/20	2.5%	2.5%
<b>Average increase</b>	<b>2.9%</b>	<b>3.4%</b>
<b>Average per capita 2018/19</b>	<b>857</b>	<b>912</b>

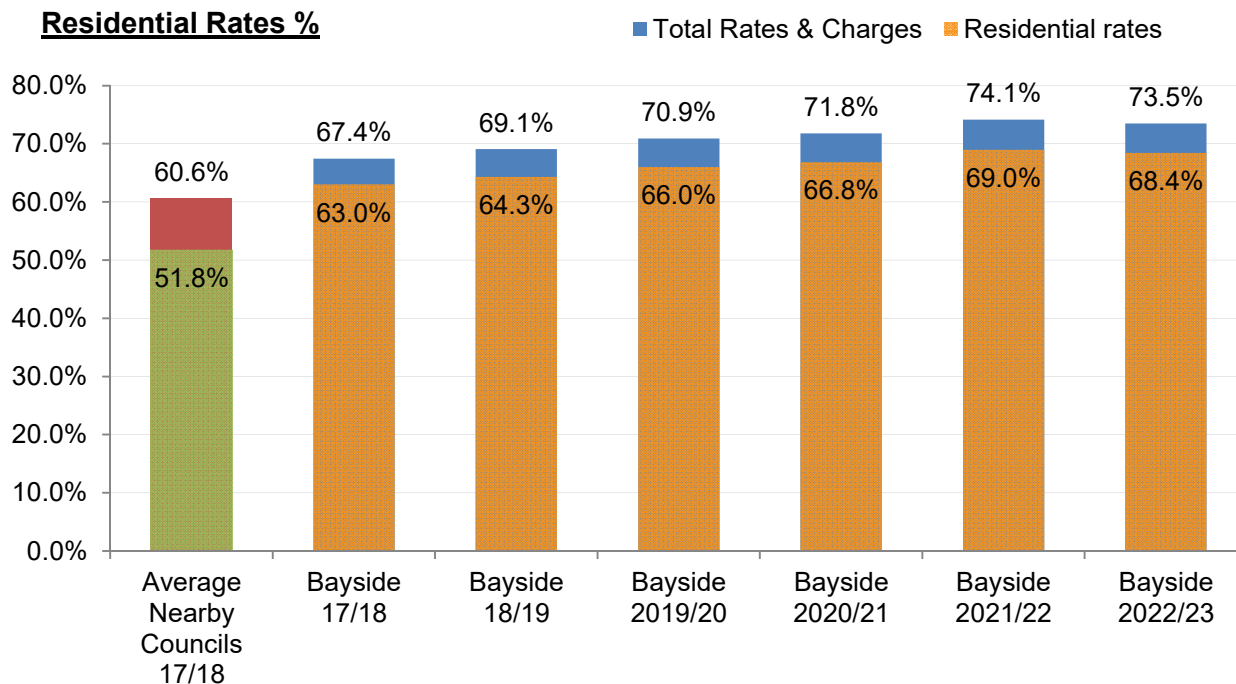
The table indicates that over the past five years Council's general rate increases have been 0.5% lower than the average of other comparative councils and the average rate per capita was \$55 lower than the average of comparative councils in 2017/18.

Forecast 2018/19 rate and charges revenue of \$95.522 million represents 69.1% of total revenue. The level of dependency on rates is therefore high.

Residential rates made up 93.5% of the total rate income for that year, which means Council's dependency on residential rates is very high.

The following chart shows the level of dependency on residential rates for Bayside is much higher than neighbouring councils.

### Dependency on rates



Council is heavily reliant on rates and charges income to fund operational services and capital works. It is the main source of revenue, accounting for 70.9% of total income for the 2019/20 budget year.

With the introduction of the rate capping framework for general rates and the municipal charge, Council will no longer have the flexibility to make decisions on 66% of Council revenue.

In 2017/18, Council's income generated from rates and charges was 67.4% of total income, which was 6.8% greater than neighbouring councils.

It is expected Council's reliance on rates and charges will increase slowly over the strategic resource plan period to 73.5% by 2022/23.

As the commercial and industrial zones account for only 3% of land area in Bayside, it means Council is heavily reliant on residential rates. The 2019/20 budgeted residential rates make up 93.1% of total rate revenue and 66.0% of total income.

## Current year rates and charges

The following table sets out future proposed increases in rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2019.

Year	General Rate Increase %	Municipal Charge Increase %	Waste Charges Increase %	Total Rates Raised \$'000
2018/19	2.25	2.25	40.01	95,522
<b>2019/20</b>	<b>2.50</b>	<b>2.50</b>	<b>(1.67)</b>	<b>97,862</b>
2020/21	2.50	2.50	1.45	100,706
2021/22	2.50	2.50	3.59	104,011
2022/23	2.50	2.50	4.82	107,597

Council has increased general rates and municipal rates in accordance with the rate cap of 2.50% under The Fair Go Rates System (FGRS). The waste charge is set in accordance to Council's policy of direct cost recovery.

## Rating structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, which form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council
- A fixed municipal charge per property to cover some of the administrative costs of the Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure every four years.

The existing rating structure is based on a uniform general rate. Council has elected not to make a declaration of differential rates given 93% of property in Bayside are residential.

Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to levy the rate for recreational lands at “such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands”. The rate concession for recreational land sets the levy at 60% of the general rate.

Council also levies a waste management service charge as well as a municipal charge as allowed under the Act.

The following table summarises the rates to be determined for the 2019/20 year. A more detailed analysis of the rates to be raised is contained in Note 4.1.

Rate type	How applied	2018/19	2019/20	Change %
Residential rates	Per \$ CIV	0.0010824	<b>0.00114831</b>	6.1%
Commercial rates	Per \$ CIV	0.0010824	<b>0.00114831</b>	6.1%
Industrial rates	Per \$ CIV	0.0010824	<b>0.00114831</b>	6.1%
Municipal charge	\$ per property	\$151.06	<b>\$154.83</b>	2.5%
Waste Services - 140 litre waste bin (default)	\$ per property	\$324.55	<b>\$319.14</b>	(1.7%)
Waste Services - 80 litre waste bin	\$ per bin	\$246.50	<b>\$242.40</b>	(1.7%)
Waste Services - 140 litre waste bin (shared)	\$ per bin	\$246.50	<b>\$242.40</b>	(1.7%)
Waste Services Contribution - where waste services cannot be provided by Council	\$ per property	\$67.58	<b>\$72.87</b>	7.8%
Waste Availability Service Charge - for properties electing not to utilise waste bin	\$ per property	\$67.58	<b>\$72.87</b>	7.8%
2nd waste bin - 140 litre	\$ per bin	\$232.82	<b>\$233.02</b>	0.1%
Additional (3rd+) garbage bin - 140 litre	\$ per bin	\$481.52	<b>\$466.04</b>	(3.2%)
Additional green waste bin - 240 litre	\$ per bin	\$99.10	<b>\$99.10</b>	-
Additional recycling bin - 240 litre	\$ per bin	\$85.74	<b>\$81.51</b>	(4.9%)

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

## Appendix A Four Year Capital Program

### New & Carried Forward works - 2019/20

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
CSIRO Community Facilities - Highett Library	9,000	9,000	0	0	0	0	0	9,000	0
<b>Total Land</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>0</b>
<b>Buildings</b>									
Pavilion Redevelopment Dendy Street Beach	2,000	0	1,000	1,000	0	0	0	2,000	0
Pavilion Redevelopment Chisholm Reserve Sandringham	1,144	0	801	343	0	0	0	1,144	0
Pavilion Redevelopment William Street Reserve Brighton	1,692	0	1,184	508	0	0	0	1,692	0
Pavilion Redevelopment Destructor Reserve Sandringham	1,776	0	1,243	533	0	0	0	1,776	0
Pavilion Redevelopment AW Oliver Pavilion	2,510	0	1,757	753	0	0	0	2,510	0
Pavilion Redevelopment Elsternwick Park Oval 2	1,851	0	1,296	555	0	0	0	1,851	0
Pavillion Redevelopment Donald MacDonald Reserve	213	0	149	64	0	0	0	213	0
Pavillion Redevelopment Sillitoe Reserve	304	0	213	91	0	0	0	304	0
Architectural Forward Design	50	0	25	25	0	0	0	50	0
Sandringham Hub (Sandringham Library Redevelopment)	3,012	602	602	1,506	301	700	0	2,312	0
Sandringham Hub (Masonic Hall Redevelopment)	266	53	53	133	27	0	0	266	0
Beaumaris Hub at Beaumaris Reserve	1,083	108	704	217	54	0	0	1,083	0
CSIRO Community Facilities - Highett Library	50	45	0	0	5	0	0	50	0
Brighton Recreation Centre	322	64	64	161	32	0	0	322	0
Black Rock Life Saving Club Renewal	82	8	25	41	8	0	0	82	0
New Pavilion Elsternwick Park South - Oval 4	478	478	0	0	0	0	0	478	0
Brighton South Playroom Refurbishment	209	0	167	42	0	0	0	209	0
North Brighton Children's Centre Precinct	94	9	38	38	9	0	0	94	0
Hurlingham Preschool Upgrade	330	33	132	132	33	0	0	330	0
Fern Street Early Years Integration Children's Centre	1,485	149	594	371	371	800	0	685	0
<b>Total Buildings</b>	<b>18,951</b>	<b>1,550</b>	<b>10,047</b>	<b>6,512</b>	<b>841</b>	<b>1,500</b>	<b>0</b>	<b>17,451</b>	<b>0</b>



Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	External Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Building improvements</b>									
Minor Building Renewals	650	0	650	0	0	0	0	650	0
Asbestos Removal Program	250	0	250	0	0	0	0	250	0
Hydraulic Equipment Unscheduled Replacements	175	0	175	0	0	0	0	175	0
Electrical Compliance and Renewal Program	90	0	90	0	0	0	0	90	0
OH&S and Risk Mitigation Unscheduled Works	55	0	55	0	0	0	0	55	0
Building Security Renewals (Keys & Access Systems)	35	0	35	0	0	0	0	35	0
Public Toilet Strategy - Minor Works	75	0	75	0	0	0	0	75	0
Public Toilet Strategy - Thomas Street Reserve	177	0	124	53	0	0	0	177	0
Public Toilet Strategy - Table Rock	207	0	145	62	0	0	0	207	0
Black Rock Civic Hall Kitchen and Toilet Renewal	48	0	48	0	0	0	0	48	0
Beaumaris Community Centre Kitchen and Flooring Renewal	115	0	115	0	0	0	0	115	0
Energy Efficient and Renewable Energy at Council Buildings	300	210	45	45	0	0	0	300	0
Bayside Gallery Walls Recladding	30	0	0	24	6	0	0	30	0
Library Access System	60	0	0	60	0	0	0	60	0
<b>Total Building Improvements</b>	<b>2,267</b>	<b>210</b>	<b>1,807</b>	<b>244</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>2,267</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>30,218</b>	<b>10,760</b>	<b>11,854</b>	<b>6,756</b>	<b>847</b>	<b>1,500</b>	<b>0</b>	<b>28,718</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Fixtures, Fittings and Furniture</b>									
Furniture and Equipment Renewal Program	75	0	75	0	0	0	0	75	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Arts and Culture</b>									
Bayside Gallery Acquisitions	30	30	0	0	0	0	0	30	0
Public Art Collection	184	184	0	0	0	0	0	184	0
<b>Total Arts and Culture</b>	<b>214</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>214</b>	<b>0</b>
<b>Computers and Telecommunications</b>	<b>1,391</b>	<b>359</b>	<b>69</b>	<b>963</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,391</b>	<b>0</b>
<b>Library Books</b>									
Library Resources and Collection Renewal	440	0	440	0	0	0	0	440	0
<b>Total Library Books</b>	<b>440</b>	<b>0</b>	<b>440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,120</b>	<b>573</b>	<b>584</b>	<b>963</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,120</b>	<b>0</b>
		Asset expenditure type				Summary of funding sources			

Capital Works Area	Project cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Road Reseal and Resheet Program	2,264	0	2,264	0	0	297	0	1,967	0
Road Reconstruction Program	1,005	0	1,005	0	0	0	0	1,005	0
Kerb and Channel Renewal Program	870	0	870	0	0	0	0	870	0
Laneway Upgrade Program	382	0	229	153	0	0	0	382	0
<b>Total Roads</b>	<b>4,521</b>	<b>0</b>	<b>4,368</b>	<b>153</b>	<b>0</b>	<b>297</b>	<b>0</b>	<b>4,224</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Residential Footpath Renewal Program	1,620	0	1,620	0	0	0	0	1,620	0
Shared Path Emergency Works	53	0	53	0	0	0	0	53	0
Footpath Tactile Ground Surface Indicator Renewal Program	53	0	53	0	0	0	0	53	0
Active Transport Facility Improvement Program	743	446	0	297	0	350	0	393	0
Footpath Connectivity Improvements	133	133	0	0	0	0	0	133	0
Bay Trail Middle Brighton Baths Safety Improvements	128	26	38	38	26	0	0	128	0
Bay Trail Duplication South of Sandown Street	435	87	131	131	87	0	0	435	0
<b>Total Footpaths and Cycleways</b>	<b>3,165</b>	<b>691</b>	<b>1,895</b>	<b>466</b>	<b>113</b>	<b>350</b>	<b>0</b>	<b>2,815</b>	<b>0</b>
Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Drainage</b>									
Unscheduled Drainage Capital Works	423	0	423	0	0	0	0	423	0
Drainage Forward Design	208	0	208	0	0	0	0	208	0
Drain Renewal Mary Street Beaumaris	211	0	127	84	0	0	0	211	0
Drain Renewal Florida Avenue and Coral Avenue, Beaumaris	265	0	159	106	0	0	0	265	0
Integrated Water Management Strategy Implementation - Year 1	89	36	0	53	0	0	0	89	0
Sandringham Golf Course Irrigation	416	166	0	250	0	0	0	416	0
Drainage Upgrade - Hawthorn Road, Brighton East (Stage 2)	625	375	0	0	250	0	0	625	0
<b>Total Drainage</b>	<b>2,237</b>	<b>577</b>	<b>917</b>	<b>493</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>2,237</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Bay and Avoca Activity Centre Upgrade	40	8	24	8	0	0	0	40	0
Highbett Road Activity Centre Streetscape	232	58	116	58	0	0	0	232	0
Sportsground Reconstruction Donald MacDonald Reserve	981	0	687	294	0	0	0	981	0
Sportsground Reconstruction Moorabbin West Oval	35	0	25	11	0	0	0	35	0
Sportsground Reconstruction Destructor Reserve	31	0	22	9	0	0	0	31	0
Cricket Nets Renewal Brighton Beach Oval	232	0	232	0	0	0	0	232	0

Sportsground Fencing and Surface Renewal Banksia Reserve	310	0	310	0	0	0	0	310	0
Synthetic Pads Renewal Cheltenham Recreation Reserve and Peterson Reserve Oval 1	55	0	55	0	0	0	0	55	0
Playground Renewal Program	657	164	329	164	0	0	0	657	0
Playground Renewal Program - Thomas Street Playground	138	35	69	35	0	0	0	138	0
Royal Avenue Municipal Reserve Masterplan Implementation	406	162	244	0	0	0	0	406	0
Sportsground Risk Management Program	70	0	49	21	0	0	0	70	0
Netball Centre - Outdoor Courts and Pavilion	6,894	3,447	2,068	1,379	0	0	0	6,894	0
Elsternwick Park South Sportsground and Lighting Upgrade	57	0	23	34	0	0	0	57	0
Masterplan Implementation Dendy Park	307	138	31	0	138	0	0	307	0
Elsternwick Park Nature Reserve	250	0	0	250	0	0	0	250	0
Highbett Grassy Woodland - Masterplan Development	114	80	0	34	0	0	0	114	0
Highbett Grassy Woodland - Site Establishment, Investigation and Fencing	127	89	0	38	0	0	0	127	0
Sillitoe Reserve Hybrid Grass Installation	775	0	0	775	0	0	0	775	0
Synthetic Oval Entrances and Hybrid Turf Installations	161	0	0	161	0	0	0	161	0
Hurlingham Park - Reconstruction of Tennis-Basketball-Netball Court	118	12	94	12	0	0	0	118	0
Drinking Water Fountain Implementation	98	98	0	0	0	0	0	98	0
Streetscape Upgrade Hampton East - Nepean Hwy and South Rd Frontages	568	0	227	341	0	0	0	568	0
Streetscape Sandringham Village Activity Centre	144	14	101	29	0	0	0	144	0
Church Street Upgrade - St Andrews to New Street and East	164	0	0	164	0	0	0	164	0
Streetscape Black Rock Activity Centre	155	31	93	31	0	0	0	155	0
Streetscape Hawthorn Road North Village Activity Centre	244	49	146	49	0	0	0	244	0
Streetscape Beaumaris Concourse Activity Centre	1,232	246	370	370	246	0	0	1,232	0
Streetscape Brighton East Activity Centre	334	67	200	67	0	0	0	334	0
Highbett Road Activity Centre - Train Street to Highbett Station	88	18	53	18	0	0	0	88	0
Bluff Road and Highbett Road Streetscape	14	2.80	8	3	0	0	0	14	0
Bay Road and Bluff Road Activity Centre	15	3	9	3	0	0	0	15	0
Balcombe Road and Charman Road Activity Centre	9	2	5	2	0	0	0	9	0
Activity Centre Minor Unscheduled Works	53	11	21	11	11	0	0	53	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>15,108</b>	<b>4,734</b>	<b>5,610</b>	<b>4,369</b>	<b>395</b>	<b>0</b>	<b>0</b>	<b>15,108</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Foreshore and Conservation</b>									
HMVS Preservation Works	570	0	228	342	0	0	0	570	0
Promenade Path Programmed Renewal Works	89	0	89	0	0	0	0	89	0
Foreshore and Conservation Strategic Minor Renewals	84	0	84	0	0	0	0	84	0
Foreshore Risk Management Unscheduled Renewals	84	0	84	0	0	0	0	84	0

Masterplan Implementation Sandringham Foreshore and Harbour Precinct	158	63	95	0	0	0	0	158	0
Masterplan Implementation Black Rock Foreshore	379	152	227	0	0	0	0	379	0
Masterplan Implementation Red Bluff to Half Moon Bay	530	53	318	159	0	0	0	530	0
Brighton Beach to Ferdinando Gardens Masterplan Implementation	348	70	209	70	0	0	0	348	0
Sandringham Beach and Gardens Masterplan Implementation	379	0	303	76	0	0	0	379	0
Black Rock Foreshore Signage Renewal	174	0	174	0	0	0	0	174	0
Hampton Beach Access Ramp	45	0	27	18	0	0	0	45	0
<b>Total Foreshore and Conservation</b>	<b>2,840</b>	<b>337</b>	<b>1,838</b>	<b>664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,840</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	External Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Off Street Car Parks</b>									
7 Well Street Brighton - Conversion to Car Parking	246	0	0	246	0	0	0	246	0
Council Owned Car Park Renewal Program	455	0	455	0	0	0	0	455	0
Hurlingham Park Tennis Club Car Park Lighting	205	205	0	0	0	0	0	205	0
<b>Total Off Street Car Parks</b>	<b>906</b>	<b>205</b>	<b>455</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>906</b>	<b>0</b>
<b>Other Infrastructure</b>									
<b>(Road Management, Traffic Signals &amp; Street Furniture)</b>									
Traffic Management Unscheduled Works	250	0	250	0	0	0	0	250	0
Signage Renewal	100	0	100	0	0	0	0	100	0
Parking Technology for Church Street MAC	372	372	0	0	0	0	0	372	0
Bicycle Facilities Improvement Program	81	81	0	0	0	0	0	81	0
Bike Paths New/Upgrade Program	124	25	0	99	0	0	0	124	0
Activity Centre Street Furniture Improvements	52	16	21	16	0	0	0	52	0
Neighbourhood Seating Program	20	20	0	0	0	0	0	20	0
Corporate and Wayfinding Signage	70	18	35	18	0	0	0	70	0
<b>Total Other Infrastructure</b>	<b>1,069</b>	<b>531</b>	<b>406</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,069</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>29,846</b>	<b>7,076</b>	<b>15,489</b>	<b>6,524</b>	<b>758</b>	<b>647</b>	<b>0</b>	<b>29,199</b>	<b>0</b>
<b>TOTAL WORKS (inc. CARRIED FWD) 2019/20</b>	<b>62,184</b>	<b>18,409</b>	<b>27,927</b>	<b>14,243</b>	<b>1,605</b>	<b>2,147</b>	<b>0</b>	<b>60,037</b>	<b>0</b>

### New works - 2020/21

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									

<b>Buildings</b>									
Pavilion Redevelopment Boss James Reserve Hampton (incl. Public Toilet)	167	0	117	50	0	0	0	167	0
Pavilion Redevelopment Brighton Beach Oval	163	0	114	49	0	0	0	163	0
Pavillion Redevelopment Donald MacDonald Reserve	3,140	0	2,198	942	0	0	0	3,140	0
Pavillion Redevelopment Sillitoe Reserve	811	0	568	243	0	0	0	811	0
Pavilion Redevelopment Dendy Park Athletics	227	0	159	68	0	0	0	227	0
Architectural Forward Design	50	0	25	25	0	0	0	50	0
Pavilion Redevelopment Dendy Street Beach	4,130	826	826	2,065	413	1,500	0	2,630	0
Sandringham Hub (Masonic Hall Redevelopment)	2,417	0	1,209	1,209	0	0	0	2,417	0
Beaumaris Hub at Beaumaris Reserve	2,581	258	1,678	516	129	250	0	2,331	0
CSIRO Community Facilities - Highett Library	250	225	0	0	25	0	0	250	0
Brighton Recreation Centre	470	94	94	235	47	0	0	470	0
Black Rock Life Saving Club Renewal	258	26	77	129	26	0	0	258	0
New Pavilion Elsternwick Park South - Oval 4	445	445	0	0	0	0	0	445	0
North Brighton Children's Centre Precinct	29	0	23	6	0	0	0	29	0
Fern Street Early Years Integration Children's Centre	3,619	362	1,448	905	905	800	0	2,819	0
<b>Total Buildings</b>	<b>18,757</b>	<b>2,236</b>	<b>8,535</b>	<b>6,442</b>	<b>1,545</b>	<b>2,550</b>	<b>0</b>	<b>16,207</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Building improvements</b>									
Minor Building Renewals	800	0	800	0	0	0	0	800	0
Asbestos Removal Program	250	0	250	0	0	0	0	250	0
Hydraulic Equipment Unscheduled Replacements	200	0	200	0	0	0	0	200	0

Electrical Compliance and Renewal Program	95	0	95	0	0	0	0	95	0
OH&S and Risk Mitigation Unscheduled Works	55	0	55	0	0	0	0	55	0
Building Security Renewals (Keys & Access Systems)	35	0	35	0	0	0	0	35	0
Public Toilet Strategy - Minor Works	55	0	55	0	0	0	0	55	0
<b>Total Building Improvements</b>	<b>1,490</b>	<b>0</b>	<b>1,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,490</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>20,247</b>	<b>2,236</b>	<b>10,025</b>	<b>6,442</b>	<b>1,545</b>	<b>2,550</b>	<b>0</b>	<b>17,697</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Fixtures, Fittings and Furniture</b>									
Furniture and Equipment Renewal Program	75	0	75	0	0	0	0	75	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Arts and Culture</b>									
Bayside Gallery Acquisitions	30	30	0	0	0	0	0	30	0
Public Art Collection	100	100	0	0	0	0	0	100	0
<b>Total Arts and Culture</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>	<b>0</b>
<b>Computers and Telecommunications</b>	<b>1,200</b>	<b>120</b>	<b>960</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>0</b>
<b>Library Books</b>									
Library Resources and Collection Renewal	450	0	450	0	0	0	0	450	0
<b>Total Library Books</b>	<b>450</b>	<b>0</b>	<b>450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,855</b>	<b>250</b>	<b>1,485</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,855</b>	<b>0</b>
<b>Capital Works Area</b>	<b>Project cost</b>	<b>Asset expenditure type</b>				<b>Summary of funding sources</b>			
	<b>\$'000</b>	<b>New</b>	<b>Renewal</b>	<b>Upgrade</b>	<b>Expansion</b>	<b>Grants</b>	<b>Contributions</b>	<b>Council cash</b>	<b>Borrowings</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Annual Road Reseal and Resheet Program	1,732	0	1,732	0	0	297	0	1,435	0
Road Reconstruction Program	747	0	747	0	0	0	0	747	0
Kerb and Channel Renewal Program	966	0	966	0	0	0	0	966	0

Laneway Upgrade Program	263	0	158	105	0	0	0	263	0
<b>Total Roads</b>	<b>3,708</b>	<b>0</b>	<b>3,603</b>	<b>105</b>	<b>0</b>	<b>297</b>	<b>0</b>	<b>3,411</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Residential Footpath Renewal Program	1,755	0	1,755	0	0	0	0	1,755	0
Shared Path Emergency Works	52	0	52	0	0	0	0	52	0
Bay Trail High Risk Sites	237	0	237	0	0	0	0	237	0
Open Space Pathway Reconstruction Program	310	0	248	62	0	0	0	310	0
Footpath Tactile Ground Surface Indicator Renewal Program	52	0	52	0	0	0	0	52	0
Active Transport Facility Improvement Program	151	91	0	60	0	0	0	151	0
Footpath Connectivity Improvements	136	136	0	0	0	0	0	136	0
<b>Total Footpaths and Cycleways</b>	<b>2,693</b>	<b>227</b>	<b>2,344</b>	<b>122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,693</b>	<b>0</b>
<b>Drainage</b>									
Unscheduled Drainage Capital Works	366	0	366	0	0	0	0	366	0
Drainage Forward Design	126	0	126	0	0	0	0	126	0
Drain Renewal Bluff Road Sandringham	196	0	118	78	0	0	0	196	0
Drain Renewal Harold Street Sandringham (3 Harold Street)	248	0	149	99	0	0	0	248	0
Drain Head Street and Horton Close Brighton	838	0	503	335	0	0	0	838	0
<b>Total Drainage</b>	<b>1,774</b>	<b>0</b>	<b>1,261</b>	<b>513</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,774</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Parks, Open Space and Streetscapes</b>									
Sportsground Reconstruction Moorabbin West Oval	902	0	631	271	0	0	0	902	0
Sportsground Reconstruction William Street Reserve	88	0	62	26	0	0	0	88	0
Sportsground Reconstruction Destructor Reserve	841	0	589	252	0	0	0	841	0
Playground Renewal Program	1,501	375	751	375	0	0	0	1,501	0
Playground Renewal Program - Thomas Street Playground	2,930	733	1,465	733	0	0	0	2,930	0
Sportsground Risk Management Program	73	0	51	22	0	0	0	73	0

Netball Centre - Outdoor Courts and Pavilion	7,382	0	0	738	6,644	0	0	7,382	0
Elsternwick Park South Sportsground and Lighting Upgrade	748	0	299	449	0	100	0	648	0
Elsternwick Park Nature Reserve	103	0	0	103	0	0	0	103	0
Highett Grassy Woodland - Masterplan Development	87	61	0	26	0	0	0	87	0
Synthetic Oval Entrances and Hybrid Turf Installations	166	0	0	166	0	0	0	166	0
Drinking Water Fountain Implementation	62	62	0	0	0	0	0	62	0
Streetscape Sandringham Village Activity Centre	1,353	135	947	271	0	0	0	1,353	0
Streetscape Black Rock Activity Centre	1,291	258	775	258	0	0	0	1,291	0
Highett Road Activity Centre - Train Street to Highett Station	651	130	391	130	0	0	0	651	0
Bluff Road and Highett Road Streetscape	305	61	183	61	0	0	0	305	0
Bay Road and Bluff Road Activity Centre	258	52	155	52	0	0	0	258	0
Balcombe Road and Charman Road Activity Centre	207	41	124	41	0	0	0	207	0
Activity Centre Minor Unscheduled Works	39	8	16	8	8	0	0	39	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>18,987</b>	<b>1,916</b>	<b>6,437</b>	<b>3,982</b>	<b>6,652</b>	<b>100</b>	<b>0</b>	<b>18,887</b>	<b>0</b>
<b>Foreshore and Conservation</b>									
Promenade Path Programmed Renewal Works	90	0	90	0	0	0	0	90	0
Foreshore and Conservation Strategic Minor Renewals	85	0	85	0	0	0	0	85	0
Foreshore Risk Management Unscheduled Renewals	86	0	86	0	0	0	0	86	0
Masterplan Implementation Sandringham Foreshore and Harbour Precinct	347	139	208	0	0	0	0	347	0
Masterplan Implementation Black Rock Foreshore	177	71	106	0	0	0	0	177	0
Masterplan Implementation Red Bluff to Half Moon Bay	316	32	190	95	0	0	0	316	0
Brighton Beach to Ferdinando Gardens Masterplan Implementation	471	94	283	94	0	0	0	471	0
Sandringham Beach and Gardens Masterplan Implementation	471	0	377	94	0	0	0	471	0
Brighton Foreshore Protection Renewal - North Road to Head Street Promenade Path	505	0	354	152	0	0	0	505	0
<b>Total Foreshore and Conservation</b>	<b>2,548</b>	<b>335</b>	<b>1,778</b>	<b>435</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,548</b>	<b>0</b>
<b>Off Street Car Parks</b>									
Council Owned Car Park Renewal Program	656	0	656	0	0	0	0	656	0
<b>Total Off Street Car Parks</b>	<b>656</b>	<b>0</b>	<b>656</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>656</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000



<b>Other Infrastructure</b>									
<b>(Road Management, Traffic Signals &amp; Street Furniture)</b>									
Traffic Management Unscheduled Works	263	53	158	53	0	0	0	263	0
Signage Renewal	100	0	100	0	0	0	0	100	0
Bicycle Facilities Improvement Program	81	81	0	0	0	0	0	81	0
Bike Paths New/Upgrade Program	126	0	0	126	0	0	0	126	0
Activity Centre Street Furniture Improvements	50	15	20	15	0	0	0	50	0
Neighbourhood Seating Program	20	20	0	0	0	0	0	20	0
Council Public Information, Signage & Character Program	50	13	25	13	0	0	0	50	0
Bicycle Wayfinding Program	25	0	0	25	0	0	0	25	0
<b>Total Other Infrastructure</b>	<b>715</b>	<b>181</b>	<b>303</b>	<b>231</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>715</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>31,081</b>	<b>2,659</b>	<b>16,382</b>	<b>5,388</b>	<b>6,652</b>	<b>397</b>	<b>0</b>	<b>30,684</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2020/21</b>	<b>53,183</b>	<b>5,145</b>	<b>27,892</b>	<b>11,950</b>	<b>8,196</b>	<b>2,947</b>	<b>0</b>	<b>50,236</b>	<b>0</b>

### New works - 2021/22

NEW WORKS 2021/22		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Buildings									
Pavilion Redevelopment Boss James Reserve Hampton (incl. Public Toilet)	2,635	0	1,845	791	0	0	0	2,635	0
Pavilion Redevelopment Brighton Beach Oval	1,596	0	1,117	479	0	0	0	1,596	0
Pavillion Redevelopment Sillitoe Reserve	2,149	0	1,504	645	0	250	0	1,899	0
Pavilion Redevelopment Dendy Park Athletics	1,074	0	752	322	0	0	0	1,074	0
Pavillion Redevelopment Peterson Reserve	229	0	160	69	0	0	0	229	0
Pavillion Redevelopment Moorabbin West Reserve	104	0	73	31	0	0	0	104	0
Architectural Forward Design	50	0	25	25	0	0	0	50	0
Pavilion Redevelopment Dendy Street Beach	3,925	785	785	1,963	393	0	0	3,925	0
Dendy Street Beach Masterplan (Southern Terrace)	718	359	0	359	0	0	0	718	0
Beaumaris Hub at Beaumaris Reserve	2,602	260	1,691	520	130	0	0	2,602	0
Black Rock Life Saving Club Renewal	625	63	188	313	63	0	0	625	0
Sandringham Family Leisure Centre	520	104	104	260	52	0	0	520	0
New Pavilion Elsternwick Park South - Oval 4	1,271	1,271	0	0	0	250	0	1,021	0
North Brighton Children's Centre Precinct	1,803	0	1,442	361	0	0	0	1,803	0
Total Buildings	19,301	2,842	9,686	6,136	637	500	0	18,801	0

Capital Works Area	Project cost	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings

	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Building improvements</b>									
Minor Building Renewals	800	0	800	0	0	0	0	800	0
Asbestos Removal Program	250	0	250	0	0	0	0	250	0
Hydraulic Equipment Unscheduled Replacements	200	0	200	0	0	0	0	200	0
Electrical Compliance and Renewal Program	95	0	95	0	0	0	0	95	0
OH&S and Risk Mitigation Unscheduled Works	55	0	55	0	0	0	0	55	0
Building Security Renewals (Keys & Access Systems)	35	0	35	0	0	0	0	35	0
Public Toilet Strategy - Minor Works	55	0	55	0	0	0	0	55	0
<b>Total Building Improvements</b>	<b>1,490</b>	<b>0</b>	<b>1,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,490</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>20,791</b>	<b>2,842</b>	<b>11,176</b>	<b>6,136</b>	<b>637</b>	<b>500</b>	<b>0</b>	<b>20,291</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Fixtures, Fittings and Furniture</b>									
Furniture and Equipment Renewal Program	75	0	75	0	0	0	0	75	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Arts and Culture</b>									
Bayside Gallery Acquisitions	30	30	0	0	0	0	0	30	0
Public Art Collection	100	100	0	0	0	0	0	100	0
<b>Total Arts and Culture</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>	<b>0</b>
<b>Computers and Telecommunications</b>	<b>1,200</b>	<b>60</b>	<b>1,140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>0</b>
<b>Library Books</b>									
Library Resources and Collection Renewal	460	0	460	0	0	0	0	460	0
<b>Total Library Books</b>	<b>460</b>	<b>0</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>460</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,865</b>	<b>190</b>	<b>1,675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,865</b>	<b>0</b>
<b>Capital Works Area</b>	<b>Project cost</b>	<b>Asset expenditure type</b>				<b>Summary of funding sources</b>			
	<b>\$'000</b>	<b>New</b>	<b>Renewal</b>	<b>Upgrade</b>	<b>Expansion</b>	<b>Grants</b>	<b>Contributions</b>	<b>Council cash</b>	<b>Borrowings</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Road Reseal and Resheet Program	1,746	0	1,746	0	0	297	0	1,449	0
Road Reconstruction Program	783	0	783	0	0	0	0	783	0
Kerb and Channel Renewal Program	1,013	0	1,013	0	0	0	0	1,013	0
Laneway Upgrade Program	265	0	159	106	0	0	0	265	0
<b>Total Roads</b>	<b>3,807</b>	<b>0</b>	<b>3,701</b>	<b>106</b>	<b>0</b>	<b>297</b>	<b>0</b>	<b>3,510</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									

Residential Footpath Renewal Program	1,825	0	1,825	0	0	0	0	1,825	0
Shared Path Emergency Works	52	0	52	0	0	0	0	52	0
Bay Trail High Risk Sites	239	0	239	0	0	0	0	239	0
Footpath Tactile Ground Surface Indicator Renewal Program	52	0	52	0	0	0	0	52	0
Active Transport Facility Improvement Program	158	95	0	63	0	0	0	158	0
Footpath Connectivity Improvements	143	143	0	0	0	0	0	143	0
<b>Total Footpaths and Cycleways</b>	<b>2,469</b>	<b>238</b>	<b>2,168</b>	<b>63</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,469</b>	<b>0</b>
<b>Drainage</b>									
Unscheduled Drainage Capital Works	384	0	384	0	0	0	0	384	0
Drainage Forward Design	132	0	132	0	0	0	0	132	0
Drain Renewal West of St Kilda Street Brighton	20	0	12	8	0	0	0	20	0
Drain Renewal West of Gillies and Kanowna Sts, Highett Rd & Bamfield St Hampton	908	0	545	363	0	0	0	908	0
Drain Renewal West of Pellew St Sandringham	1,055	0	633	422	0	0	0	1,055	0
<b>Total Drainage</b>	<b>2,499</b>	<b>0</b>	<b>1,706</b>	<b>793</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,499</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Sportsground Reconstruction William Street Reserve	885	0	620	266	0	0	0	885	0
Playground Renewal Program	1,161	290	581	290	0	0	0	1,161	0
Sportsground Risk Management Program	76	0	53	23	0	0	0	76	0
Elsternwick Park Nature Reserve	3,123	0	0	3,123	0	0	0	3,123	0
Highett Grassy Woodland - Masterplan Development	36	25	0	11	0	0	0	36	0
Synthetic Oval Entrances and Hybrid Turf Installations	171	0	0	171	0	0	0	171	0
Drinking Water Fountain Implementation	54	54	0	0	0	0	0	54	0
Streetscape Sandringham Village Activity Centre	1,509	151	1,056	302	0	0	0	1,509	0

Activity Centre Minor Unscheduled Works	41	8	16	8	8	0	0	41	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>7,056</b>	529	2,326	4,193	8	0	0	7,056	0
<b>Foreshore and Conservation</b>									
Promenade Path Programmed Renewal Works	92	0	92	0	0	0	0	92	0
Foreshore and Conservation Strategic Minor Renewals	87	0	87	0	0	0	0	87	0
Foreshore Risk Management Unscheduled Renewals	89	0	89	0	0	0	0	89	0
Masterplan Implementation Sandringham Foreshore and	351	140	211	0	0	0	0	351	0
Masterplan Implementation Black Rock Foreshore	79	32	47	0	0	0	0	79	0
Masterplan Implementation Red Bluff to Half Moon Bay	267	27	160	80	0	0	0	267	0
Brighton Beach to Ferdinando Gardens Masterplan Implementation	475	95	285	95	0	0	0	475	0
Sandringham Beach and Gardens Masterplan Implementation	475	0	380	95	0	0	0	475	0
<b>Total Foreshore and Conservation</b>	<b>1,915</b>	294	1,351	270	0	0	0	1,915	0
<b>Off Street Car Parks</b>									
Council Owned Car Park Renewal Program	670	0	670	0	0	0	0	670	0
<b>Total Off Street Car Parks</b>	<b>670</b>	0	670	0	0	0	0	670	0
<b>Other Infrastructure</b>									
<b>(Road Management, Traffic Signals &amp; Street Furniture)</b>									
Traffic Management Unscheduled Works	274	55	164	55	0	0	0	274	0
Signage Renewal	100	0	100	0	0	0	0	100	0
Bicycle Facilities Improvement Program	85	85	0	0	0	0	0	85	0
Bike Paths New/Upgrade Program	132	0	0	132	0	0	0	132	0
Activity Centre Street Furniture Improvements	50	15	20	15	0	0	0	50	0
Neighbourhood Seating Program	20	20	0	0	0	0	0	20	0
Council Public Information, Signage & Character Program	50	13	25	13	0	0	0	50	0
Bicycle Wayfinding Program	25	0	0	25	0	0	0	25	0
<b>Total Other Infrastructure</b>	<b>736</b>	187	309	239	0	0	0	736	0
<b>TOTAL INFRASTRUCTURE</b>	<b>19,152</b>	<b>1,247</b>	<b>12,231</b>	<b>5,665</b>	<b>8</b>	<b>297</b>	<b>0</b>	<b>18,855</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2021/22</b>	<b>41,808</b>	<b>4,279</b>	<b>25,082</b>	<b>11,801</b>	<b>645</b>	<b>797</b>	<b>0</b>	<b>41,011</b>	<b>0</b>

### New works - 2022/23

Capital Works Area		Project cost \$'000	Asset expenditure type				Summary of funding sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY										
Buildings										
Pavilion Redevelopment Brighton Beach Oval		3,695	0	2,587	1,109	0	0	0	3,695	0
Pavilion Redevelopment Dendy Park Athletics		1,896	0	1,327	569	0	0	0	1,896	0
Pavillion Redevelopment Peterson Reserve		836	0	585	251	0	0	0	836	0
Pavillion Redevelopment Tulip Street Baseball		104	0	73	31	0	0	0	104	0
Pavillion Redevelopment Moorabbin West Reserve		209	0	146	63	0	0	0	209	0
Architectural Forward Design		50	0	25	25	0	0	0	50	0
CSIRO Community Facilities - Highett Library		750	675	0	0	75	0	0	750	0
Brighton Recreation Centre		7,335	1,467	1,467	3,668	734	0	0	7,335	0
Basketball Stadium		1,046	0	0	105	941	0	0	1,046	0
Black Rock Life Saving Club Renewal		4,382	438	1,315	2,191	438	2,400	0	1,982	0
Future Kindergarten Projects		1,046	262	0	523	262	0	0	1,046	0
Future Building Projects		2,180	218	436	1,090	436	0	0	2,180	0
Total Buildings		23,529	3,060	7,961	9,623	2,886	2,400	0	21,129	0
Building improvements										
Minor Building Renewals		800	0	800	0	0	0	0	800	0
Asbestos Removal Program		250	0	250	0	0	0	0	250	0
Hydraulic Equipment Unscheduled Replacements		200	0	200	0	0	0	0	200	0
Electrical Compliance and Renewal Program		95	0	95	0	0	0	0	95	0
OH&S and Risk Mitigation Unscheduled Works		55	0	55	0	0	0	0	55	0
Building Security Renewals (Keys & Access Systems)		35	0	35	0	0	0	0	35	0
Public Toilet Strategy - Minor Works		55	0	55	0	0	0	0	55	0
Total Building Improvements		1,490	0	1,490	0	0	0	0	1,490	0
TOTAL PROPERTY		25,019	3,060	9,451	9,623	2,886	2,400	0	22,619	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000

## INFRASTRUCTURE

## Roads

Road Reseal and Resheet Program	1,754	0	1,754	0	0	297	0	1,457	0
Road Reconstruction Program	819	0	819	0	0	0	0	819	0
Kerb and Channel Renewal Program	1,058	0	1,058	0	0	0	0	1,058	0
Laneway Upgrade Program	267	0	160	107	0	0	0	267	0
<b>Total roads</b>	<b>3,898</b>	0	3,791	107	0	297	0	3,601	0

[illegible]

Residential Footpath Renewal Program	1,898	0	1,898	0	0	0	0	1,898	0
Shared Path Emergency Works	52	0	52	0	0	0	0	52	0
Bay Trail High Risk Sites	240	0	240	0	0	0	0	240	0
Open Space Pathway Reconstruction Program	314	0	251	63	0	0	0	314	0
Footpath Tactile Ground Surface Indicator Renewal Program	52	0	52	0	0	0	0	52	0
Active Transport Facility Improvement Program	165	99	0	66	0	0	0	165	0
Footpath Connectivity Improvements	149	149	0	0	0	0	0	149	0
<b>Total Footpaths and Cycleways</b>	<b>2,870</b>	<b>248</b>	<b>2,493</b>	<b>129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,870</b>	<b>0</b>
<b>Drainage</b>									
Unscheduled Drainage Capital Works	401	0	401	0	0	0	0	401	0
Drainage Forward Design	138	0	138	0	0	0	0	138	0
Drain Kinane Street Brighton	52	0	31	21	0	0	0	52	0
<b>Total Drainage</b>	<b>591</b>	<b>0</b>	<b>570</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>591</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Playground Renewal Program	1,218	305	609	305	0	0	0	1,218	0
Sportsground Risk Management Program	79	0	55	24	0	0	0	79	0
Synthetic Oval Entrances and Hybrid Turf Installations	176	0	0	176	0	0	0	176	0
Drinking Water Fountain Implementation	29	29	0	0	0	0	0	29	0
Activity Centre Minor Unscheduled Works	43	9	17	9	9	0	0	43	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>1,545</b>	<b>342</b>	<b>682</b>	<b>513</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>1,545</b>	<b>0</b>
<b>Total Foreshore and Conservation</b>									
<b>Capital Works Area</b>	<b>Project cost</b>	<b>Asset expenditure type</b>				<b>Summary of funding sources</b>			
	<b>\$'000</b>	<b>New</b>	<b>Renewal</b>	<b>Upgrade</b>	<b>Expansion</b>	<b>Grants</b>	<b>Contributions</b>	<b>Council cash</b>	<b>Borrowings</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Foreshore and Conservation</b>									
Promenade Path Programmed Renewal Works	94	0	94	0	0	0	0	94	0
Foreshore and Conservation Strategic Minor Renewals	89	0	89	0	0	0	0	89	0

Foreshore Risk Management Unscheduled Renewals	91	0	91	0	0	0	0	91	0
Masterplan Implementation Sandringham Foreshore and Harbour Precinct	352	141	211	0	0	0	0	352	0
Masterplan Implementation Red Bluff to Half Moon Bay	268	27	161	80	0	0	0	268	0
Brighton Beach to Ferdinando Gardens Masterplan Implementation	478	96	287	96	0	0	0	478	0
Sandringham Beach and Gardens Masterplan Implementation	478	0	382	96	0	0	0	478	0
<b>Total Foreshore and Conservation</b>	<b>1,850</b>	<b>263</b>	<b>1,315</b>	<b>272</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,850</b>	<b>0</b>
<b>Off Street Car Parks</b>									
Council Owned Car Park Renewal Program	685	0	685	0	0	0	0	685	0
<b>Total Off Street Car Parks</b>	<b>685</b>	<b>0</b>	<b>685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>685</b>	<b>0</b>
<b>Other Infrastructure</b>									
<b>(Road Management, Traffic Signals &amp; Street Furniture)</b>									
Traffic Management Unscheduled Works	285	57	171	57	0	0	0	285	0
Signage Renewal	100	0	100	0	0	0	0	100	0
Bicycle Facilities Improvement Program	89	89	0	0	0	0	0	89	0
Bike Paths New/Upgrade Program	138	0	0	138	0	0	0	138	0
Activity Centre Street Furniture Improvements	50	15	20	15	0	0	0	50	0
Neighbourhood Seating Program	20	20	0	0	0	0	0	20	0
Corporate and Wayfinding Signage	50	13	25	13	0	0	0	50	0
Bicycle Wayfinding Program	25	0	0	25	0	0	0	25	0
<b>Total Other Infrastructure</b>	<b>757</b>	<b>194</b>	<b>316</b>	<b>248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>757</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>12,196</b>	<b>1,047</b>	<b>9,852</b>	<b>1,288</b>	<b>9</b>	<b>297</b>	<b>0</b>	<b>11,899</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>39,090</b>	<b>4,297</b>	<b>20,928</b>	<b>10,971</b>	<b>2,894</b>	<b>2,697</b>	<b>0</b>	<b>36,393</b>	<b>0</b>



## **Appendix B**

### **Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019/20 year.



# Bayside City Council

## 2019-20 Fees & Charges

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Bayside City Council

### CORPORATE CENTRE

#### Copying or Printing

A0	per copy	N	\$27.00	\$28.35
A1	per copy	N	\$22.00	\$23.10
A3	per copy	N	\$2.20	\$2.35
A4	per copy/per page	N	\$1.20	\$1.30

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## CORPORATE SERVICES

### Finance

Land information certificates	per certificate	Y	Statutory	
Land information certificate service fee – urgent in addition to Certificate fee	per certificate	N	\$64.05	\$67.50
Archival rating search or history over 7 years	per hour or part	N	\$58.00	\$61.00
Valuation enquiries where a verbal response is provided	Per Response	N	\$0.00	\$5.90
Owners / ratepayers are exempt when querying their own property				
Valuation enquiries where a verbal response is provided – Annual Fee	Per Annum	N	\$0.00	\$307.00
Valuation enquiries where a written response is required	per property	N	\$58.00	\$61.00
Copy of Rate Notice already issued (where account has been paid or part paid)	Per property	N	\$11.10	\$11.80
Copy of Rate Notice already issued (where account has not been paid or part paid)	Per property	N	FREE	
Rates transaction history listing	per account	N	FREE	
Updated rate notice (not copy of original)	per notice	N	To match Land Info Cert	
Dishonour fee (charged in addition to Council's "out of pocket" expenses such as bank fees)	per dishonour	N	\$11.10	\$11.80
Refund processing fee where an account is paid early or in error, and is not in credit (No charge for payment reversals, pensioners or genuine hardship)	per refund	N	\$11.10	\$11.80
Residency statement	per statement	N	\$29.30	\$31.00
Change of street address	Per property	N	\$0.00	\$121.50
No charge where an address is being amended to conform with the Naming Rules for Places in Victoria. Maximum charge of 5 addresses per development.				
Supplementary Valuation Information		N	\$26.00	\$27.50
Credit Card surcharge for payments	Per Payment	N	Actual Expenses per RBA criteria	

### Governance

#### Charges levied under Freedom of Information Act

Application fee	Per Application	Y	As per the Freedom of Information legislation	
Black and white photocopy of the document requested	Per Request	N	\$0.35 plus \$6.00 admin	
Access to hear or view sounds or visual images in addition to a charge in respect of the supervision time under item 2	Per Request	N	The reasonable costs incurred by the agency in making the arrangements to listen to or view (supervision charges also apply)	
Production of a written transcript of sounds reproduced from words contained in the form of shorthand writing or in codified form	Per Request	N	The reasonable costs incurred by the agency in providing the written transcript.	

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Governance [continued]

Production of a written document where information is not available in discrete form in documents of the agency	Per Request	N	The reasonable costs incurred by the agency in providing the written document.
Failure to Vote – Fine	Per Person	Y	

## Commercial Services

Application fee for Discontinuance and sale of Right of Ways, Roads, and Reserves	per application	N	\$1,500.00	\$1,575.00
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## Bathing boxes

It should be noted that declared rates, municipal charge and waste management service (as required) are levied on;

Domestic use / bathing boxes	Per Annum	N	\$939.75	\$986.75
Application fee to transfer (non-refundable)	Per Transfer	N	\$307.15	\$322.55
Transfer fee	Per Transfer	N	\$384.30	\$403.55

## Leasing charges

Minimum annual rental for leases to community not for profit groups	Per Annum	N	\$370.65	\$389.20
Annual ground rental per tennis court for tennis clubs (A Grade facility – regional facility, multiple floodlit courts & clubhouse, significant social rooms.)	Per Annum	N	\$1,075.20	\$1,129.00
Annual ground rental per tennis court for tennis clubs (B Grade facility – local tennis facility, some or no floodlit courts, basic club house.)	Per Annum	N	\$430.50	\$452.05
Annual ground rental per rink for bowling clubs	Per Annum	N	\$119.30	\$125.30

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## ENVIRONMENT, RECREATION AND INFRASTRUCTURE

### City Assets and Projects

#### General charges

Key deposit	Per Key	N	\$55.15	\$57.95
Loss of key	Per Key	N	\$55.15	\$57.90
Corps de Commissionaire	Full Cost	N	Full cost to user	
Cleaning	Full Cost	N	Full cost to user where cleaning is required in addition to normal cleaning	

#### Infrastructure Maintenance

##### Road reinstatement

##### *Roadways*

Constructed deep lift (100 mm) per sq.m – \$100 min	Per Sq Metre	N	\$185.00	\$195.00
Constructed crushed rock base – per sq.m – \$70 min	Per Sq Metre	N	\$165.00	\$174.00

##### *Footpaths and vehicle crossings*

Asphalt per sq.m – \$100 min	Per Sq Metre	N	\$87.00	\$92.00
Concrete 75mm thick per sq.m – \$180 min	Per Sq Metre	N	\$188.00	\$198.00
Concrete 100 to 150mm thick per sq.m – \$200 min	Per Sq Metre	N	\$215.00	\$226.00
Asphalt service reinstatement per sq.m – \$100 min	Per Sq Metre	N	\$170.00	\$179.00
Plinth board per lin. metre	Per Linear Metre	N	\$40.00	\$42.00
Redundant crossover reinstatement per sq.m	Per Sq Metre	N	\$140.00	\$147.00
Brick pavers per sq.m – \$100 min	Per Sq Metre	N	\$170.00	\$179.00
Asphalt vehicle crossings per sq.m – \$125 min	Per Sq Metre	N	\$215.00	\$226.00

##### *Kerb and channel*

Concrete kerb & channel per linear metre – \$200 min	Per Linear Metre	N	\$187.00	\$197.00
Bluestone pitchers existing per linear metre – \$200 min	Per Linear Metre	N	\$177.00	\$186.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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### ***Private reinstatements***

## **Subdivision fees – (Subdivision (Permit and Certification Fees) Regulations 2000**

Plan checking	Per Application	Y	0.75% of value of works	
Construction supervision	Per Application	Y	2.5% of value of works	
Recovery of time spent checking civil work in planning document	Per Application	N	0.75% of value of works	
			Min. Fee: \$225.00	

## **Infrastructure Assets**

### **Road opening permit**

Road opening permit	Per Permit	N	\$235.00	\$247.00
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### **Drainage**

Drain tappings – inspection fee	Per Inspection	N	\$85.00	\$90.00
Drain tappings – drainage within the road reserve inspection fee	Per Inspection	N	\$200.00	\$210.00

### **Vehicle crossing permit**

Admin & Inspection fee existing crossover	Per Inspection	N	\$200.00	\$210.00
Admin & Inspection fee new crossover	Per Inspection	N	\$375.00	\$394.00
Reinspection fee – general	Per Inspection	N	\$160.00	\$168.00
Building over an easement vested in Council	Per Permit	N	\$391.40	\$411.00

## **Asset Protection**

Asset protection fee	Per Permit	N	\$290.00	\$305.00
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### **Road occupation permit (eg. hoarding permit)**

Permit fee	Per Permit	N	\$270.00	\$284.00
Occupation fee per sq.metre/week	Per Sq Metre	N	\$12.00	\$13.00
Work Zones per sq.metre/week	Per Sq Metre	N	\$12.00	\$13.00
Security deposit per square metre.	Per Sq Metre	N	\$35.00	\$37.00
Crane permit	Per Permit	N	\$270.00	\$284.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Road closure/part road closure

First day	First Day	N	\$500.00	\$525.00
Second & subsequent days	Additional Day	N	\$130.00	\$137.00
Charity and Community Groups		N	\$0.00	\$0.00
Legal point of discharge	Per Application	Y	Set by Vic. Building Authority	
Other Civil Works (Permit & Certification Fees)	Per Permit	N	2.5% of the estimated cost of constructing the works proposed on approved engineering plans	

## Sustainability And Transport

### Waste management

7lt Kitchen Caddy	Per Caddy	N	\$0.00	\$5.50
Bin liner for a kitchen caddy	Per roll	N	\$0.00	\$7.50
Green waste service implementation fee 240 litre	Per Bin	N	\$100.20	\$100.20
Graffiti removal kit	Per Kit	N	\$90.20	\$94.75
Other special services eg; garbage collection	Various	N	Various	

## Open Space, Recreation and Wellbeing

### Recreation Facility Administration

#### General charges

Insurance fee	Per Booking	N	\$35.20	\$37.00
Cancellation fee for any booking (over a month from booking date)	Per Cancellation	N	\$99.75	\$100.00
Cancellation fee for any booking (less than a month from booking date)	Per Cancellation	N	50% refund	
Cancellation fee for any booking (less than 2 weeks from the booking date)	Per Cancellation	N	No Refund	

#### Casual open space bookings

##### *All weddings (up to 2 hrs)*

Significant sites	First 2 Hours	N	\$708.75	\$745.00
Other sites	First 2 Hours	N	\$546.00	\$574.00
Additional 1 hour – significant site	Additional Hour	N	\$325.50	\$342.00
Additional 1 hour – other site	Additional Hour	N	\$231.00	\$243.00



Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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### ***Functions, including wedding receptions***

Significant sites – Billilla, Kamesburgh and Brighton Town Hall Gardens	Per Day	N	\$2,520.00	\$2,646.00
Other sites	Per Day	N	\$1,863.75	\$1,960.00

### ***Other casual community hire***

Significant sites up to 1/2 day	Half Day	N	\$283.50	\$298.00
Significant sites up to day	Per Day	N	\$435.75	\$458.00
Other sites up to 1/2 day	Half Day	N	\$199.50	\$210.00
Other sites up to day	Per Day	N	\$220.50	\$232.00
Charitable groups (registered charities)/emergency and/or related services		N	\$0.00	\$0.00

### ***Sporting clinics (Not-for-profit)***

Up to 1/2 day	Half Day	N	\$525.00	\$552.00
Full day	Per Day	N	\$782.25	\$822.00

### ***Casual commercial hire***

All hire groups and sites (per day or part thereof)	Per Day	N	\$2,504.25	\$2,630.00
Balloon landings & departures	Per take-off and landing	N	\$525.00	\$552.00
Helicopter landing & departures	Per take-off and landing	N	\$987.00	\$1,037.00

### **Commercial Operators – Open Space**

Annual License Fee	Per Annum	N	\$299.30	\$315.00
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### **Commercial Fitness Trainers**

Annual License Fee	Per Annum	N	\$315.00	\$331.00
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### **Filming and photography**

Commercial filming – booking of parks & reserves for filming of commercials, TV – per day	Per Day	N	\$1,291.50	\$1,357.00
Commercial filming – booking of parks & reserves for filming of commercials, TV – per 1/2 day	Half Day	N	\$719.25	\$756.00
Amateur/emerging producers and or directors per day	Per Day	N	\$708.75	\$745.00
Subsequent consecutive days of commercial filming – per day or part thereof	Per Day	N	\$656.25	\$690.00
Commercial still photography – booking of parks & reserves – per day or part thereof	Per Day	N	\$561.75	\$590.00
Subsequent consecutive days of commercial still photography – per day or part thereof	Per Day	N	\$294.00	\$309.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Filming and photography [continued]

Low impact filming fee	Per Booking	N	\$150.15	\$158.00
Community or student filming per booking	Per Booking	N	\$94.50	\$100.00
Parking for oversize vehicles during filming and photography – per vehicle per day	Per Day	N	\$131.25	\$138.00

## Road race events

Commercial triathlons, fun runs – per event within Bayside boundary	Per Event	N	\$6,300.00	\$6,620.00
Commercial triathlons, fun runs – per km for events partially within Bayside	Per Kilometre	N	\$619.50	\$651.00
Community triathlons, fun runs – per event within Bayside boundary	Per Event	N	\$1,270.50	\$1,335.00
Community triathlons, fun runs – per event within Bayside boundary	Per Event	N	\$315.00 per km for Beach Road or \$149 per km for other roads to a maximum of \$1,266	
			Last YR Fee \$300.00 per km for Beach Road or \$141 per km for other roads to a maximum of \$1,205	
Commercial aquathons (run, swim, run) no road closure	Per Event	N	\$1,050.00	\$1,103.00
Community aquathons no road closure	Per Event	N	\$525.00	\$552.00

## School use of sportsgrounds

Primary schools per ground per term	Per Term	N	\$105.00	\$111.00
Secondary schools per ground per term	Per Term	N	\$178.50	\$188.00

## Sportsgrounds

### Seasonal use of playing fields

Category 'A'	Per Season	N	\$2,598.75	\$2,730.00
Banksia Reserve, Beaumaris Reserve, Boss James Reserve, Brighton Beach Oval, Castlefield Reserve, Cheltenham Recreation Reserve, Chisholm Reserve, Dendy Park (Lower), Elsternwick Park Oval (No.1), Shipston Reserve, Sillitoe Reserve, Spring Street Reserve				
Category 'B'	Per Season	N	\$1,386.00	\$1,456.00
AW Oliver Reserve, Cheltenham Park (West), Dendy Park North, Destructor Reserve, Donald McDonald Reserve, Elsternwick Park Oval (No.3 & 4), Hurlingham Park (No.1), Moorabbin West Reserve, Peterson Street Reserve (Lower), Peterson Street Reserve (Upper), Simpson Reserve, Tulip Street Reserve (Baseball), William Street Reserve				
Category 'C'	Per Season	N	\$850.50	\$894.00
Cheltenham Park (East), Elsternwick Park (No.2), Hurlingham Park (No.2), Whyte Street Reserve, Wilson Recreation Reserve				
Category 'D'	Per Season	N	\$514.50	\$541.00
Balcombe Park, School Grounds, Trey Bit Reserve				

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Seasonal use of pavilions

Category 'A'	Per Season	N	\$1,386.00	\$1,456.00
Banksia Reserve, Boss James Reserve, Brighton Beach Oval, Castelfield Reserve, Cheltenham Park, Cheltenham Recreation Reserve, Dendy Park (Lower), Destructor Reserve, Elsternwick Park (No.1), Hurlingham Park, Moorabbin West Reserve, Shipston Reserve, Simpson Reserve, Tulip Street Reserve (Baseball)				
Category 'B'	Per Season	N	\$687.75	\$723.00
AW Oliver Reserve, Beaumaris Reserve, Chisholm Reserve, Dendy Park (North), Donald McDonald Reserve, Peterson Reserve (South), Peterson Reserve (North), Peterson Reserve (Social)				
Category 'C'	Per Season	N	\$346.50	\$364.00
Elsternwick Park (No.2), Sillitoe Reserve, Spring Street Reserve, William Street Reserve				
Building insurance	Per Season full use	N	\$425.25	\$447.00
Building insurance	Per Season w/end use	N	\$131.25	\$138.00

## Building facility hire

### Beaumaris Community Centre

#### Large hall – per hour

Mon – Fri (9:00am – 4:00pm )	Per Hour	N	\$36.75	\$39.00
Mon. – Thur (4:00pm – midnight)	Per Hour	N	\$52.50	\$56.00
Weekends/pub holiday (9:00am – 4:00pm)	Per Hour	N	\$89.25	\$94.00
Fri & Weekends/pub holiday (4:00pm – midnight)	Per Hour	N	\$126.05	\$133.00

#### Multi-purpose room – per hour

Mon – Fri (9:00am – 4:00pm )	Per Hour	N	\$33.65	\$36.00
Mon. – Thur (4:00pm – midnight)	Per Hour	N	\$47.25	\$50.00
Weekends/pub holiday (9:00am – 4:00pm)	Per Hour	N	\$73.50	\$78.00
Fri & Weekends/pub holiday (4:00pm – midnight)	Per Hour	N	\$105.00	\$111.00

### Black Rock Civic Hall

#### Small room – per hour

Mon – Thurs & Fri (9:00am – 4:00pm )	Per Hour	N	\$31.50	\$34.00
Fri (4:00pm – midnight) & Weekends/Pub holiday	Per Hour	N	\$63.00	\$67.00

#### Large hall – per hour

Mon – Thurs & Fri (9:00am – 4:00pm )	Per Hour	N	\$36.75	\$39.00
Fri (4:00pm – midnight) & Weekends/Pub holiday	Per Hour	N	\$78.75	\$83.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Bayside Arts & Cultural Centre Brighton Town Hall

### Hire of Hall – Hourly Rate

Mon – Fri, 9am-5pm	Per Hour	N	\$130.00	\$136.50
Mon – Thurs, 5pm-12am	Per Hour	N	\$170.00	\$178.50
Weekends & Public Holidays, 9am-5pm	Per Hour	N	\$180.00	\$189.00
Fri, Weekends & Public Holidays	Per Hour	N	\$200.00	\$210.00

### Hire of main auditorium

#### Full day rate 9:00am – 5:00 pm

Mon – Fri	Per Day	N	\$782.25	\$822.00
Weekends/pub holiday	Per Day	N	\$1,076.25	\$1,131.00

#### 1/2 day rate (4 hrs)

Mon – Fri	4 Hours	N	\$483.00	\$508.00
Weekends/pub holiday	4 Hours	N	\$703.55	\$739.00

#### Evening rate (7 hrs) 5:00 pm – midnight

Mon – Thur	Per Evening	N	\$787.50	\$827.00
Fri & Weekends/pub holiday	Per Evening	N	\$1,155.00	\$1,213.00
Additional hours (Mon – Fri – 9:00am – 5:00pm)	Additional Hour	N	\$157.50	\$166.00
Additional hours 5:00pm – midnight	Additional Hour	N	\$204.75	\$215.00

## All halls – Concessions and Bonds

Community hire		N	50% fee reduction for approved not for profit community organisations and a further reduction of 25% for local community fund raising events.	
Commercial bond	Per Bond	N	\$2,500.00	\$2,625.00
Community bond	Per Bond	N		no charge
Security bond for High Risk Activities – Individually Assessed by Recreation & Events Team	Per Bond	N		Up to \$5250
				Last YR Fee Up to \$5000

## Events

Bright n Sandy festival – entrance fee	Per Person	N	\$2.50	\$2.50
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Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Events [continued]

Bright n Sandy festival – entrance fee	Per Family	N	\$10.00	\$10.00
Market Event Fee	Per day	N	\$0.00	\$650.00
Community event bond	Per Bond	N	From \$525 to \$5,250	
			Min. Fee: \$525.00	
			Last YR Fee From \$500 to \$5,000	
			Min. Fee: \$500.00	

## Open Space Access for Third Party Builders

Park access fee	Per Permit	N	\$693.00	\$728.00
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## Nursery

Tube (Wholesale)	Per Tube	N	\$1.50	\$1.60
Tube (Retail)	Per Tube	N	\$2.35	\$2.50
150mm Pot (Wholesale)	Per Pot	N	\$6.50	\$6.85
150mm Pot (Retail)	Per Pot	N	\$7.50	\$7.50
200mm Pot (Wholesale)	Per Pot	N	\$23.00	\$25.00
200mm Pot (Retail)	Per Pot	N	\$26.00	\$30.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## CITY PLANNING AND COMMUNITY SERVICES

### Community Services

#### Aged and Disability Services

##### Hire of community bus – 12 seater

Not – for – profit community groups – booking up to 6 hours	First 6 Hours	N	\$96.60	\$101.45
Not – for – profit community groups – booking more than 6 hours	> 6 Hours	N	\$180.60	\$189.65
Not – for – profit community groups – Security deposit	Per Booking	N	\$250.00	\$250.00
Not – for – profit community groups – Combined Sat/Sun booking	Per Booking	N	\$361.20	\$379.30
Community transport resident trips Round trip	Round Trip	N	\$4.00	\$4.20
Community transport resident day trips – Outing	Day Trip	N	\$8.55	\$9.00

##### Unsubsidised health and community care

Domestic	Per Hour	N	\$77.70	\$77.70
Personal care	Per Hour	N	\$79.60	\$79.60
Personal care (after hours)	Per Hour	N	\$124.95	\$124.95
Personal care (public holidays core)	Per Hour	N	\$153.30	\$153.30
Respite Care	Per Hour	N	\$80.30	\$80.30
Respite Care (after hours)	Per Hour	N	\$119.90	\$119.90
Respite Care (public holidays core)	Per Hour	N	\$163.80	\$163.80
Home maintenance	Per Hour	N	\$91.40	\$91.40
Meals	Per Meal	N	\$22.60	\$22.60
Social Support Group (per session)	Per Session	N	\$101.85	\$101.85

##### Commonwealth Home Support program and HACC for under 65s

##### *Pension Rate (Singles < \$38,157 or Couple < \$58,438)*

Domestic – pension rate	Per Hour	N	\$9.00	\$9.00
Personal care – pension rate	Per Hour	N	\$6.80	\$7.00
Delivered meals – 3 course pension rate	Per Meal	N	\$10.45	\$10.45
Delivered meals – main course pension rate	Per Meal	N	\$8.50	\$8.50
Delivered meals – 2 course pension rate	Per Meal	N	\$9.50	\$9.50
Respite – low income	Per Hour	N	\$5.00	\$5.20
Home maintenance – pension rate	Per Hour	N	\$17.60	\$17.60
Social support, PAG and bites – pension rate	Per Hour	N	\$20.00	\$20.00

##### *Medium Income (Singles \$38,157 to \$83,487 or Couples \$58,438 to \$111,608)*

Domestic – medium income	Per Hour	N	\$0.00	\$18.80
Personal care – medium income	Per Hour	N	\$13.00	\$13.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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**Medium Income (Singles \$38,157 to \$83,487 or Couples \$58,438 to \$111,608)** [continued]

Delivered meals – 3 course medium income	Per Meal	N	\$10.45	\$10.45
Delivered meals – main course medium income	Per Meal	N	\$8.50	\$8.50
Delivered meals – 2 course medium income	Per Meal	N	\$9.50	\$9.50
Respite – medium income	Per Hour	N	\$7.80	\$7.80
Home maintenance – medium income	Per Hour	N	\$26.60	\$26.60
Social support, PAG and bites – medium income	Per Hour	N	\$20.00	\$20.00

**High Income (Singles > \$83,487 or Couple > \$111,608)**

Domestic – high income	Per Hour	N	\$38.60	\$39.00
Personal care – high income	Per Hour	N	\$41.20	\$41.20
Delivered meals – 3 course high income	Per Meal	N	\$17.00	\$17.00
Delivered meals – main course high income	Per Meal	N	\$11.80	\$11.80
Delivered meals – 2 course high income	Per Meal	N	\$14.70	\$14.70
Respite – high income	Per Hour	N	\$42.00	\$42.00
Home maintenance – high income	Per Hour	N	\$63.20	\$63.20
Social support, PAG and bites – high income	Per Hour	N	\$21.35	\$22.45

## Family Services

### Immunisation vaccines

Nimenrix – Meningococcal ACWY	Per Dose	N	\$0.00	\$86.60
Hepatitis b adult x 3 doses	Per Vaccination	N	\$137.00	\$137.00
Hepatitis b child x 3 doses	Per Vaccination	N	\$104.00	\$104.00
Varilrix (Chicken pox) 1 dose	Per Vaccination	N	\$92.00	\$92.00
Varilrix (Chicken pox) 2 doses	Per Vaccination	N	\$184.00	\$184.00
Priorix (mumps/measles/rubella)	Per Vaccination	N	\$57.00	\$57.00
Gardasil (HPV) 2 doses	Per Vaccination	N	\$0.00	\$0.00
Boostrix (diphtheria/tetanus/pertussis)	Per Vaccination	N	\$63.00	\$63.00
Fluvax (contract staff only)	Per Vaccination	N	\$36.00	\$36.00

### Family Health

Parent Education Program	Per Parent	N	\$11.00	\$11.55
Community Room Hire	Per Session	N	\$26.25	\$26.25

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Children's Services

Pre-school program	Per Enrolment	N	\$33.60	\$35.30
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## Youth Services

Freeza program Admission fee	Per Admission	N	Variable dependent on activity cost	
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## Peterson Youth Centre hire

Community agency (not for profit)	Per Hour	N	\$31.50	\$33.10
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## Development Services

### Copying or Printing

Copy of a Building permit, endorsed plans or officer report electronically (email, share file or USB)	Per copy	N	\$325.00	\$341.25
View Planning permit, endorsed plans and officer report only	Per application	N	\$0.00	\$0.00
A0 copy or print	Per Copy	N	\$27.00	\$28.35
A1 copy or print	Per Copy	N	\$22.00	\$23.10
A3 copy or print (one page free)	Per Copy when two or more copies are made	N	\$2.20	\$2.35
A4 copy or print (one page free)	Per Copy when two or more copies are made	N	\$1.20	\$1.30
Copy of a Planning permit, endorsed plans or officer report electronically (email, share file or USB)	Per Application	N	\$325.00	\$341.25
Written request for Statutory Planning Advice	Per Enquiry	N	\$200.00	\$210.00

## Statutory Planning

Council to host a subdivision application on SPEAR	per application	N	\$550.00	\$577.50
Discuss a project with a Planner (Pre-application meeting)	Per application	N	\$0.00	\$0.00
Planning & Environment Act fees	Per Application	Y	As Per Regulations	
Subdivision Act fees	Per Application	Y	As Per Regulations	
Drafting of Section 173 agreements (non-Regulatory fee)	Per Agreement	N	\$2,500.00	\$2,625.00
Public Notice – Post Notice if the responsible authority considers that the grant of the permit may cause material detriment to the recipients	Per Letter	N	\$18.00	\$18.90



Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Statutory Planning [continued]

Public Notice – Site Notice for applicant to Display and Declare a sign on the land themselves	Per Sign	N	\$240.00	\$252.00
Public Notice – Site Notice Bayside Display and Declaration Service	One sign only	N	\$200.00	\$210.00
Public Notice – Site Notice Bayside Display and Declaration Service	Per sign, for two or more signs	N	\$45.00	\$47.25
Public Notice – Newspaper Notice	Per Notice or per newspaper	N	At cost plus \$350	
Extending the time to start or complete works to a valid planning permit (Extension of time)	Per Request	N	\$1,305.00	\$1,350.00
Requests for amendments to endorsed plans (Secondary Consent)	Per Request	N	\$1,305.00	\$1,370.25
Requests for amendments to endorsed plan (landscape/fencing modifications) (Secondary Consent)	Per Request	N	\$0.00	\$250.00
Requests to endorse plans or documents to a permit (1st request)	First request	N	\$0.00	\$0.00
Requests to endorse plans or documents to a permit (2nd and subsequent requests – per request)	Second and all subsequent requests	N	\$200.00	\$210.00

## Building Surveying

Demolition under Section 29A	Per Application	Y	As Per Regulations	
Property information Certificate (Reg 51)	Per Application	Y	As Per Regulations	
Lodgement fees for building works permits Reg. 45 Building Regulations 2018	Per Application	Y	As Per Regulations	

## Building Inspections

First Out of Hours Inspection by a qualified Building Inspector	Per Inspection	N	\$330.00	\$347.00
Second Inspection by a qualified Building Inspector and each inspection thereafter	Per Inspection	N	\$275.00	\$289.00

## Variations to Building Permits issued by Council

Class 1 and 10 – minimum fee/dependent on extent of change	Per Permit	N	\$360.00	\$378.00
Class 2-9 – minimum fee/dependent on extent of change	Per Permit	N	\$550.00	\$578.00
Extension of time – building permit (prior to permit expiring)	Per Permit	N	\$300.00	\$315.00
Renewal of a building permit (no change in plans)	Per Permit	N	\$450.00	\$473.00

## Building Permit applications

### Building Permits – Class 1 only

Building Works (excluding demolitions and pools) <\$12K	Per Permit	N	\$770.00	\$809.00
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Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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### Building Permits – Class 1 only [continued]

Building Works (excluding demolitions and pools) \$12K-\$20K	Per Permit	N	\$990.00	\$1,040.00
Building Works (excluding demolitions and pools) \$20K-\$50K	Per Permit	N	\$1,100.00	\$1,155.00
Building Works (excluding demolitions and pools) \$50K-\$100K	Per Permit	N	\$1,925.00	\$2,022.00
Building Works (excluding demolitions and pools) \$100K-\$500K	Per Permit	N	\$3,135.00	\$3,292.00
Building Works (excluding demolitions and pools) \$500K-\$1.5M	Per Permit	N	\$6,270.00	\$6,584.00
Building Works (excluding demolitions and pools) >\$1.5M	Per Permit	N	\$8,800.00	\$9,240.00
Swimming pools or spa using isolated safety fencing	Per Permit	N	\$1,210.00	\$1,271.00
Demolitions	Per Permit	N	\$1,265.00	\$1,329.00

### Building Permits – Class 2-9

Building Works (excluding demolitions) <\$12K	Per Permit	N	\$1,210.00	\$1,271.00
Building Works (excluding demolitions) \$12K-\$20K	Per Permit	N	\$1,540.00	\$1,617.00
Building Works (excluding demolitions) \$20K-\$50K	Per Permit	N	\$2,035.00	\$2,137.00
Building Works (excluding demolitions) \$50K-\$100K	Per Permit	N	\$2,640.00	\$2,772.00
Building Works (excluding demolitions) \$100K-\$500K	Per Permit	N	\$6,160.00	\$6,468.00
Building Works (excluding demolitions) \$500K-\$1.5M	Per Permit	N	\$8,690.00	\$9,125.00
Building Works (excluding demolitions) >\$1.5M	Per Permit	N	\$12,045.00	\$12,648.00

## Places Of Public Entertainment (POPE)

### POPE Occupancy Permit applications

0 – 2,000 participants (incl 2 inspections)	Per Permit	N	\$880.00	\$924.00
2,001 – 10,000 (incl 2 inspections)	Per Permit	N	\$1,595.00	\$1,675.00
10,001 – 20,000 (incl 2 inspections)	Per Permit	N	\$2,915.00	\$3,061.00

### POPE Temporary Structure Permit application

First Inspection and First Structure by a qualified Building Inspector	Per Permit	N	\$770.00	\$809.00
Second structure or more	Per Structure	N	\$110.00	\$116.00
Second Inspection by a qualified Building Inspector and each inspection thereafter	Per Inspection	N	\$275.00	\$289.00

## Report & Consent applications and other matters

Report & Consent – Notice to Neighbouring Properties associated with Report and Consent applications	Per Advertised Property	N	\$170.00	\$179.00
Application to the MBS for concessions in conjunction with a building permit (Regulations 233, 234 and 229)	Per Application	N	\$450.00	\$473.00
Application for adjoining property owner details pertaining to applications to Council for report and consent under Part 5 of the Building Regulations 2018	Per Request	N	\$130.00	\$137.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Report & Consent applications and other matters [continued]

Application for adjoining property owner details pertaining to regulation 111 of the Building Regulations 2018	Per Request	N	\$130.00	\$137.00
Report & Consent – Consideration by Council of an application for a building permit referred to it under Part 5,6, 10 &/or 11 of the Building Regulations 2018 or under regulation 116(4) for report and consent.	Per Regulation	Y	As Per Regulations	
Application for Council comments (for illegal building work) per regulation	Per regulation	N	\$450.00	\$473.00
Report & Consent – Request to amend a Council Report & Consent decision	Per Amended Regulation	N	\$250.00	\$263.00
Report & Consent – Fee for an application that accepts an offer made on a report & consent decision	Per Application	N	\$250.00	\$263.00
Report & Consent – request to extend the time to act on a Report & Consent approval (Extension of Time)	Per Application	N	\$250.00	\$263.00

## Urban Strategy

### Strategic Planning

Stage 1 Amendment Fee – Considering request to Amend Planning Scheme	Per Request	Y	\$2,871.60	\$2,871.60
Stage 2 Amendment Fee – Considering up to and including 10 submissions	Per Request	Y	\$14,232.70	\$14,232.70
Stage 2 Amendment Fee – Considering 11-20 submissions	Per Request	Y	\$28,437.60	\$28,437.60
Stage 2 Amendment Fee – Considering 20+ submissions	Per Request	Y	\$38,014.40	\$38,014.40
Stage 3 Amendment Fee – Adoption/Submitting for approval	Per Request	Y	\$453.10	\$453.10
Cost recovery for Privately Requested Amendments (includes Panel costs, Advertising costs, Section 173 Agreement preparation, etc.)	Per Agreement, dependent on course of Amendment request	N	Full cost recovery	

## Urban Design & Place

Relocation of street furniture request – Bin/Recycling Bin (each receptical, not pair)	Per Receptical	N	\$262.50	\$275.65
Relocation of street furniture request – Bicycle Hoop	Per Hoop	N	\$315.00	\$330.75
Relocation of street furniture request – Seat/Bench	Per Seat / Bench	N	\$315.00	\$330.75
Relocation of street furniture request – Ashtray/Cigarette Butt Receptical	Per Receptical	N	\$210.00	\$220.50

## Bayside Business Network Membership (effective January to December each year)

BBN Annual Program Events (Fee determined per event dependent on cost per head, cost of speaker, popularity of event, number of members attending, etc.)	Per Attendee	N	TBD prior to each event	
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Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## General Membership

3 breakfasts	Per Package	N	\$241.55	\$241.55
2 breakfasts	Per Package	N	\$189.00	\$189.00
1 breakfast	Per Package	N	\$105.00	\$105.00

## Corporate Membership

3 breakfasts	Per Package	N	\$640.50	\$640.50
2 breakfasts	Per Package	N	\$441.00	\$441.00
1 breakfast	Per Package	N	\$241.55	\$241.55

## Amenity Protection

### Local Laws

Busking Permit	Per Permit	N	\$0.00	\$50.00
Busking Permit – under 16 years of age	Per Permin	N	\$0.00	\$25.00
Skip Bins	per skip bin	N	\$150.00	\$157.00
Pod storage containers – 7 day permit	per storage container	N	\$139.00	\$144.00
Shipping containers – private land, 7 day permit		N	\$154.00	\$161.00
Impounded shopping trolleys – release fee	Per Trolley	N	\$249.00	\$260.00
Boat Ramp Key – Administration fee (non-refundable)	Per key	N	\$0.00	\$30.00
Boat Ramp Key – Deposit (refundable)	Per Key	N	\$166.00	\$100.00
Parking infringements Section 87(4) Road Safety Act 1986	Per Infringement	Y	Maximum mandatory value	
RSA 1986 – Permissive (Exceeding Time Limits)	Per Infringement	Y	Maximum mandatory value	
Ticket machine parking in beach park – day ticket	day ticket	N	\$17.50	\$18.00
Ticket machine parking in beach park – per hour	per hour	N	\$5.70	\$6.00
Ticket machine parking in beach park – 4 hour ticket	4 hour ticket	N	\$13.50	\$14.00
Environment Protection Act 1970	Per Infringement	Y	1 to 12 penalty units	
Impounded cars	Per Car	N	\$536.00	\$538.00
Roadside trading	Per Permit	N	\$498.00	\$518.00
Impounded skip bins – release fees	Per Bin	N	\$425.00	\$446.25
Impounded works equipment – release fees	Per Lot	N	\$426.00	\$447.30
Collection and soliciting from footways house to house – Registered Charities and Community Groups	Per Permit	N	\$0.00	\$0.00
Collection and soliciting from footways house to house	Per Permit	N	\$471.00	\$494.55
Car spaces for events – November – March	Per Car Space	N	\$17.50	\$18.00
Car spaces for events – April – October	Per Car Space	N	\$9.00	\$9.50
Impounded dog release fees	Per Dog	N	\$185.00	\$195.00
Impounded cat release fees	Per Cat	N	\$185.00	\$195.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Local Laws [continued]

Released to owner – Dog	Per Dog	N	\$112.00	\$116.00
Released to owner – Cat	Per Cat	N	\$71.00	\$74.00
Local law permit application unless specified	Per Permit	N	\$136.50	\$144.00
Local law permit application unless specified – Registered Charities and Community Groups	Per Permit	N	\$0.00	\$0.00
Visitors resident parking permit	Per Permit	N	\$76.00	\$79.00
Visitor Parking Permit valid for 3 years from date of issue.				
Residential Parking Permit	Per Permit	N	\$196.00	\$205.00
Tradesperson's Parking Permit	Per Parking Bay	N	\$64.00	\$67.20
Excess animal permit – existing permits	Per Permit	N	\$47.00	\$49.00
Excess animal permit – new applications	Per Permit	N	\$105.00	\$110.00
Unusual animal permit – existing permits	Per Permit	N	\$74.00	\$77.00
Unusual animal permit – new applications	Per Permit	N	\$105.00	\$110.00
Club Foreshore Parking Permits (New Fee)	Per Permit	N	\$220.00	\$231.00
Additional beach parking permit	Per Permit	N	\$210 for 3 years proposed. Pro-rata rate applies for permits issued during the 3 year cycle - \$17.50 per quarter or part thereof.	
Impounding Livestock Act	Per Infringement	Y	2 to 4 penalty units.	
Domestic Animals Act 1994	Per Infringement	Y	0.5 to 5 penalty units	
Private Parking Agreements	Per application	Y	\$500.00	\$525.00
Footpath Trading Permit (new applications pro-rata payment)		N	<b>Pro-rata payment on a quarterly basis of the applicable fee:</b> 100% of fee if paid between September 1 to 30 November 75% of fee if paid between 1 December to 28 February 50% of fee if paid between 1 March to 31 May 25% fee if paid between 1 June to 31 August	
Annual permit – "A" frame sign	Per Permit	N	\$349.00	\$349.00
Goods on footpath	Per Permit	N	\$528.00	\$528.00
Footpath Trading Permit – Registered Charities – "A" Frame Sign and/or Goods on Footpath	Per Application	N	\$0.00	\$0.00
Tables and chairs on footways per table (1st & 2nd) & chairs (up to 4 chairs)	Per Lot	N	\$367.00	\$370.00
Tables and chairs on footways per table (3rd & 4th) & chairs (up to 4 chairs)	Per Lot	N	\$612.00	\$618.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Local Laws [continued]

Tables and chairs on footways per table (5th & 6th) & chairs (up to 4 chairs)	Per Lot	N	\$832.00	\$840.00
Tables and chairs on footways per table (> 6) & chairs (up to 4 chairs)	Per Lot	N	\$1,060.00	\$1,100.00
Surcharge for tables & chairs housed in permanent structures / facilities	Per Lot	N	A 50% surcharge, calculated on fees for tables & chairs, will apply for those housed in permanent structures / facilities	
Application processing fee (new/transfer)	Per Application	N	\$82.00	\$86.00
Impounded goods/signs – release fees	Per Release plus cost per item	N	\$250.00	\$262.50
Real Estate style signs placed on Council's property – Annual Fee, multiple locations	Per office	N	\$682.00	\$717.00
Impounded tables, chairs & barriers – release fees	Per Release plus cost per item	N	\$250.00	\$262.50

## Animal registration

Animal Registration Levy	Per Dog	Y	\$4.00	\$4.00
Animal Registration Levy	Per Cat	Y	\$4.00	\$4.00
Dog – maximum fee	Per Dog	N	\$242.00	\$252.00
Dog – reduced fee	Per Dog	N	\$74.00	\$76.00
Cat – maximum fee	Per Cat	N	\$124.00	\$130.00
Cat – reduced fee	Per Cat	N	\$41.00	\$42.50
Registered premises	Per Premises	N	\$251.50	\$264.00
Pensioner rate	Per Animal	N	50% of all fees	
Promotional Events		N	Only charge for Animal Registration Levy, Free Registration	
Pro-rata fee for animal registrations	Per Animal	N	Animal Registration Levy plus half price Registration	
Refund one half of registration fee if cancelled before 10 October each year	Per Animal	N	Animal Registration Levy plus half price Registration	
Dog Desexing Rebate	Per Registration	N	\$80 rebate if desexed within first 8 months of registration	
Recording owner details from animal register	Per Record	N	\$31.00	\$32.55

## Investigations

### Arboricultural Services

Application for a permit to prune a tree under Council tree protection local law	First Two Trees	N	\$105.00	\$111.00
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Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Arboricultural Services [continued]

Each additional tree	Per Additional Tree	N	\$29.00	\$31.00
Application for a permit to remove a tree under Council tree protection local law. First two trees	First Two Trees	N	\$208.00	\$220.00
Each additional tree	Per Additional Tree	N	\$56.00	\$60.00
Arboriculture Advice	Per Consultation	N	\$0.00	\$80.00

## Goods, signs on footways

## Environmental Health

Food Act 1984	Per Infringement	Y	2-10 penalty units
Public Health & Wellbeing Act 2008	Per Infringement	Y	4-12 penalty units
Food premises – Category one	Per Premises	N	\$640 plus \$20.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.  Last YR Fee \$630 plus \$18.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.
Nursing homes/aged care centres, child care centres, hospitals, special accommodation, meals on wheels			
Food premises – Category two	Per Premises	N	\$630 plus \$20.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.  Last YR Fee \$630 plus \$18.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.
Food manufacturers high risk foods, supermarkets,hotels,food kitchens, caterers, restaurants, bakery, cake sales, cafes, takeaways, delicatessens, food canteens (high risk), juice bars, function centres, bed and breakfast (high risk), mobile food vehicles (high risk), sporting clubs (high risk)			
Food premises – Category three	Per Premises	N	\$420 plus \$20.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.  Last YR Fee \$415 plus \$18.00 for each staff member (in excess of 5 staff) plus a 50% late payment fee.
Fruit and vegetable sales, convenience stores, ice cream sales, food canteens (low risk), food manufacturers (low risk), mixed businesses, cake decorators, sporting clubs (low risk), kiosks, health food stores, mobile food vehicles (low risk), bed and breakfast (low risk)			

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Environmental Health [continued]

Food premises – Category four	Per Premises	N	No charge - notification only	
Liquor shops, low risk packaged food only, community groups operating at community events.				
Food premises – category five	Per Premises	N	\$178.00	\$188.00
Temporary food premises for one off promotional, festival and other events not otherwise covered, packaged food >2m2 and/or requiring food safety plans, school canteens.				
Food premises – category six	Per Premises	N	\$100.00	\$105.00
Temporary food premises for festivals and other community events not otherwise covered.				
Community groups	Per Premises	N	Community groups as defined by Department of Health receive 50% reduction on applicable fee.	
Registration transfer fee (food and public health and wellbeing acts)	Per Application	N	50% of applicable fee	
Transfer enquiry – inspection and written report (including solicitors enquiries) – 10 day turnover	Per Inspection & Report	N	\$271.00	\$285.00
Transfer enquiry – inspection and written report (including solicitors enquiries) – fast track 4 day turnover	Per Inspection & Report	N	\$551.00	\$551.00
Food temperature thermometers	Per Thermometer	N	\$70.00	\$73.00
Prescribed accommodation	Per Premises	N	\$290 for 4 apartments plus \$18 per additional apartment plus a 50% late payment fee	
			Last YR Fee \$275 for 4 apartments plus \$16 per additional apartment plus a 50% late payment fee	
Rooming Houses/Hostels – up to 10 boarders	First 10 Boarders	N	\$300.00	\$320.00
Rooming Houses/Hostels – 11-20 boarders	11-20 Boarders	N	\$360.00	\$380.00
Rooming houses/Hostels – each additional boarder	Per Additional Boarder	N	\$18.00	\$19.00
Hotels/motels – up to 20 units	Per Hotel/Motel	N	\$485.00	\$510.00
Hotels/motels – up to 60 units	Per Hotel/Motel	N	\$546.00	\$575.00
Hotels/motels – more than 60 units	Per Hotel/Motel	N	\$570.00	\$600.00
Plus Late payment fee	Per Hotel/Motel	N	50% late payment fees	
Hairdressers/beauty parlours	Per Premises	N	\$215.00	\$215.00
Skin penetration	Per Premises	N	\$215.00	\$215.00



Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## Environmental Health [continued]

Plus Late payment fee	Per Premises	N	Plus a 50% late payment fee	
Dual premises	Per Premises	N	\$294.00	\$308.00
Plus Late payment fee	Per Premises	N	Plus a 50% late payment fee	
Part registration fees	Pro-rata on a Quarterly basis	N	Pro-rata on a quarterly basis	
New food premises applications	Per Application	N	\$435.00	\$457.00
New health premises applications	Per Application	N	\$256.00	\$269.00
Additional/Out of sequence premises inspection fee	Per Inspection	N	\$130.00	\$137.00
Syringe containers for bayside businesses (Personal care and body art)	Per Container	N	\$24.00	\$26.00
Syringe containers for Bayside residents (diabetics)	Per Container	N	No charge for residents	
Grey water application	Per Application	N	\$454.00	\$477.00

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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## COMMUNICATIONS, CUSTOMER AND CULTURAL SERVICES

### Arts and Culture

#### Bayside Community

Resonance	Per ticket	N	Program based pricing - \$10-\$25	
Workshops/Public programs	Per Program	N	\$15 per adult \$10 per concession	

### Library Services

3D Printing – per item	Per print	N	\$8.39	\$8.90
Book club – single	Per Hour	N	\$187.45	\$196.85
Book club – single – concession	Per Hour	N	\$110.25	\$110.25
Private book club – book packs	Per Pack	N	\$308.70	\$324.15
Library bags	Per Bag	N	\$3.70	\$3.90
PC/Internet/Library Products/Tablet/Phone/New technologies – Training classes.	Per Hour	N	\$6.30	\$6.65
Seniors Computer Club	Per Membership	N	\$36.75	\$38.60
Copies of Photos – A4	Per Copy	N	\$13.15	\$13.85
Copies of Photos – A3	Per Copy	N	\$24.15	\$25.40
PictureVictoria Images Scanning	Per Scan	N	\$0.00	\$5.00
Children's special activities with performer	Per Child	N	\$6.00	\$6.00
Adult special activities	Per Adult	N	\$6.00	\$6.00
Adult activities with catering	Per Adult	N	\$22.50	\$22.50

### Fines for return of library materials after close of business on due date.

Adult rate – To a maximum of \$50 per membership	Per Day	N	\$0.40	\$0.00
Junior, teenage & older adult rate – To a maximum of \$25 per membership	Per Day	N	\$0.10	\$0.00
Inter Library Loans – Adult	Per Item	N	\$3.00	\$3.00
Inter Library Loans – Junior, teenage & older adult rate	Per Item	N	\$2.00	\$2.00
Inter Library Loans – Academic Institutions	Per loan	N	\$0.00	\$16.50
Replacement of lost or damaged library card	Per Card	N	\$6.30	\$3.00
Charge for the replacement of lost or severely damaged items.	Per Item	N		Cost of item
Processing fee for replacement of lost/damaged item hardback/audio material	Per Item	N	\$9.75	\$10.25
Processing fee for replacement of lost/damaged paperback	Per Book	N	\$9.75	\$10.25
Charge for loss or damage to single issues of periodical	Per Issue	N	\$12.20	\$12.85
Charge for replacement of cassette/CD (from a talking book)	Per Cassette/ CD	N	\$12.20	\$12.85

Name	Unit	Statutory	Year 18/19 Last YR Fee (incl. GST)	Year 19/20 Fee (incl. GST)
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### Photocopier/printer (B&W)

A4	Per Page	N	\$0.25	\$0.20
A3	Per Page	N	\$0.30	\$0.40

### Photocopier/printer (Colour)

A4	Per Page	N	\$1.10	\$1.20
A3	Per Page	N	\$1.60	\$1.60

### Hire of training room

Community organisations per hour (2 hour minimum)	Per Hour	N	\$38.60	\$40.55
Commercial operations (2 hour minimum)	Per Hour	N	\$63.95	\$67.15

### Hire by Community Groups

Brighton Library – Single room (first 2 hours free)	Per Hour	N	\$0.00	\$10.00
Brighton Library – Double room (first 2 hours free)	Per hour	N	\$0.00	\$15.00
Brighton Library – Triple room (first 2 hours free)	Per hour	N	\$0.00	\$20.00
Sandringham Library – Single room	Per hour	N	\$0.00	\$20.00

### Hire by Commercial Groups

Brighton Library – Single room	Per hour	N	\$0.00	\$20.00
Brighton Library – Double room	Per Hour	N	\$0.00	\$30.00
Brighton Library – Triple room	Per Hour	N	\$0.00	\$40.00
Sandringham Library – Single room	Per Hour	N	\$0.00	\$40.00